

Algeria	22	Indonesia	31.00	Philippines	20
Algeria	22	Israel	35.50	Portugal	100
Algeria	22	Italy	1.000	S. Arabia	100
Algeria	22	Japan	1.000	Singapore	23.40
Algeria	22	Jordan	1.000	Sri Lanka	20
Algeria	22	Korea	1.000	Taiwan	41.300
Algeria	22	Latvia	21.50	Tanzania	100
Algeria	22	Lithuania	21.50	Tunisia	100
Algeria	22	Malaysia	1.000	U.A.E.	1.500
Algeria	22	Mexico	1.000	U.S.A.	1.000
Algeria	22	Morocco	1.000	Yemen	1.000
Algeria	22	Netherlands	1.000	Yemen	1.000
Algeria	22	Norway	1.000	Yemen	1.000
Algeria	22	Poland	1.000	Yemen	1.000
Algeria	22	Romania	1.000	Yemen	1.000
Algeria	22	Saudi Arabia	1.000	Yemen	1.000
Algeria	22	Spain	1.000	Yemen	1.000
Algeria	22	Sweden	1.000	Yemen	1.000
Algeria	22	Switzerland	1.000	Yemen	1.000
Algeria	22	Taiwan	1.000	Yemen	1.000
Algeria	22	Tanzania	1.000	Yemen	1.000
Algeria	22	Tunisia	1.000	Yemen	1.000
Algeria	22	U.A.E.	1.000	Yemen	1.000
Algeria	22	U.S.A.	1.000	Yemen	1.000
Algeria	22	Yemen	1.000	Yemen	1.000

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 30,220

Tuesday April 28 1987

D 8525-B

Overheating problem
for Japan's money
machine, Page 18

World news Business summary

S. African police fire on students

Police fired shotguns and whipped students on the campus of Cape Town University when a student protest over South Africa's weekend raid on Zambia erupted into violence.

Eyewitnesses said police moved on to campus, firing tear gas and whips and whipping students carrying placards denouncing the raid. Marched within view of a highway which skirts the university.

Portugal set for poll

Portugal looked set for a July general election after President Mario Soares took steps to dissolve parliament. Page 3

Fanfani risks a win

Italy's new minority government, led by Amintore Fanfani, risks winning a vote of confidence it paradoxically aims to lose if parties opposing early general elections give it unwanted support. Page 3

Arrests outside CIA

Police arrested dozens of protesters during a demonstration outside Central Intelligence Agency headquarters in Washington. The protest was against President Ronald Reagan's policies in Central America and southern Africa.

Iberia stops flights

Iberia, Spain's state airline, cancelled flights after a work-to-rule by ground staff led to a shortage of serviceable aircraft.

S. Africa strike vow

Thousands of black postal workers vowed to continue their 25-day-old strike until their demands were met.

EEC change looms

A looming budget crisis could force drastic changes in the EEC farm policy within three months, Commission President Jacques Delors said.

Tamil rebels killed

Sri Lankan forces killed 400 Tamil guerrillas in a battle in Colombo to bombing that killed 100 people.

India policy review

India is to review its nuclear policy because of an "emerging nuclear threat" to it from neighbouring Pakistan. Page 5

Afghan anniversary

Afghanistan's Soviet-backed government celebrated the ninth anniversary of seizing power with a parade in Kabul. Afghan fighters staged a protest in Tehran against the Kabul government.

Ozone protection

Scientific experts began negotiating an international accord in Geneva to cut chemical emissions damaging the world's protective ozone layer.

Tunnel for Sydney

The New South Wales Government approved the construction of a US\$291m road tunnel under Sydney Harbour to ease the strain on the Sydney Harbour Bridge. Page 6

US target bombed

An explosion rocked a building at the US military office in Manila. Later there was a demonstration against alleged American intervention in the Philippines.

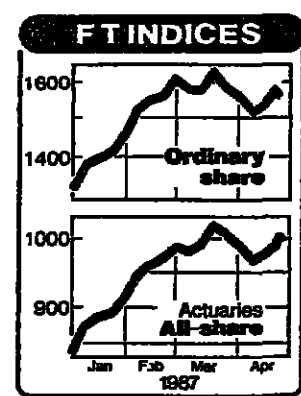
Bear bites two men

Two Swedish nature conservation workers were badly bitten when a brown bear they thought they had tranquillised suddenly woke up.

Chrysler earnings fall by 24%

CHRYSLER, the third largest US car manufacturer, reported a 24.4 per cent drop in first-quarter net income to \$265.7m. The decline was in line with General Motors' performance in the first quarter. Page 21

GOODYEAR, world's biggest tyre manufacturer which lost money in two of its last four quarters, bounced back into profit in the first quarter of 1987 and earned \$85m, or \$1.19 a share, from continuing operations. Page 21



LONDON: The strength of the pound, the sharp decline in Tokyo shares and an absence of foreign buyers helped to depress equities, with the FT-SE 100 down 14.9 at 1,986.6 and the FT Ordinary 15.7 lower at 1,565.2. Gilt was also lower. Details, Page 40

WALL STREET: The Dow Jones industrial average closed down 4.63 at 2,230.54. Page 44

TOKYO Stock Exchange is expected to decide in summer or autumn of this year how many additional seats will be offered to foreign securities houses, according to Mr Kiichi Miyazawa, Finance Minister. Page 44

STERLING closed in New York at \$1.6585. It rose in London to \$1.6700 (1.6570) to DM 2.47 (DM 2.4675); to Sfr 2.4350 (Sfr 2.4225); to FF 9.9450 (FF 9.8950); but fell to Y230.50 (Y231.50). The pound's exchange rate index rose 0.2 to 72.9. Page 33

DOLLAR in New York closed at DM 1.7330; to Sfr 2.47 (DM 2.4675); to Sfr 2.4350 (Sfr 2.4225); to FF 9.9450 (FF 9.8950); but fell to Y230.50 (Y231.50). On Bank of England figures the dollar's exchange rate index fell to 99.7 (100.1). Page 33

GOLD rose \$7.00 on the London bullion market to close at \$472.00. It also rose in Zurich to \$478.00 (\$482.50). Page 32

ROLLS-ROYCE, UK state-owned aero-engine maker, is expected to have its shares priced at 170p (\$2.7) when details of the UK Government's offer for sale are unveiled to day. Page 21

HAN SANG-YUN, president of Pan Ocean, South Korea's largest shipping company, was arrested on charges of tax evasion and illegally diverting currency abroad. The company's chairman, Park Ken-Suk, committed suicide in April, leaving notes denouncing Han.

BOEING: US aircraft maker, reported first quarter net income of \$118m, or 76 cents a share, compared with year-earlier \$148m, or 95 cents a share and blamed the dip in earnings on a rise in research and development costs.

CSR, Australia's 10th biggest company, has made an A\$547m (US\$390m) bid for Monier, building materials maker 49.9 per cent owned by Redland of the UK. Details, Lex, Page 29

Yen's rise prompts record decline in Tokyo stock prices

BY CARLA RAPOPORT IN TOKYO AND PHILIP STEPHENS IN LONDON

THE YEN'S continued rise against a sliding dollar yesterday caused investors to back away from the Tokyo stock exchange for the first time in months, prompting the largest ever single-day fall.

The Nikkei index plummeted by 81.22 to close at 23,072.41 as the dollar slumped to record lows against the Japanese currency and came under renewed pressure against the D-Mark.

Despite the dollar's weakness in recent days, Mr Kiichi Miyazawa, Japan's Finance Minister, said he did not believe it was going into a free-fall against the yen. He urged, however, more co-ordinated intervention in the currency markets by the main industrialised nations.

Mr Satoshi Sumita, Governor of the Bank of Japan, said the bank was determined to keep up its campaign of heavy buying of dollars in the market to stem the yen's rise.

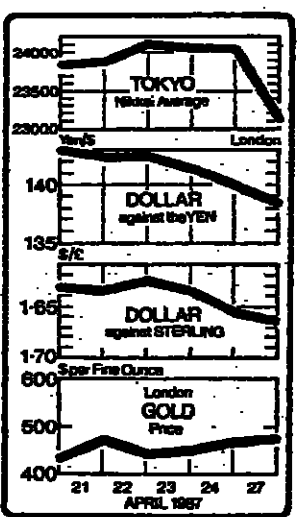
The Bank of Japan yesterday bought dollars against both yen and D-Marks and its intervention was followed by similar co-ordinated action by West Germany's Bundesbank, the Bank of England and several smaller European central banks.

The intervention, described by officials as relatively modest, succeeded in braking the dollar's decline, but there was little confidence in financial markets that the authorities had won anything more than a temporary respite.

The weak US currency, meanwhile, gave a further boost to sterling, strengthening expectations in London's financial markets of an early fall in interest rates. Although the authorities yesterday signalled that they were maintaining their cautious stance, there are wide-spread hopes of a point cut in base rates in coming weeks.

Central bankers themselves appear sceptical that they can do anything more than slow the dollar's fall unless there is tangible progress in resolving the trade disputes between the US and Japan. This week's meeting in Washington between Mr Yasuhiro Nakasone, Japan's Prime Minister, and President Ronald Reagan is being seen as a crucial test of whether international policy co-ordination can be put back on track.

In Tokyo, foreign exchange officials are now focusing on next week's Treasury bill auction by the US Government. Some are saying



that the US should postpone the auction or reduce its size.

Japanese investors traditionally

Continued on Page 20

Ferry owner criticised in Zeebrugge inquiry

BY KEVIN BROWN, TRANSPORT CORRESPONDENT, IN LONDON

THE Townsend Thoresen vehicle ferry Herald of Free Enterprise, which carried with the loss of nearly 200 lives, was the subject of a public inquiry was told yesterday.

Mr David Steel, the Wreck Commissioner, told the inquiry: "The diseases of a sloppy system and sloppy procedures infected not just the crew on board ship, but well into the body corporate of Townsend car ferries."

Townsend is the vehicle ferry arm of European Ferries, which was taken over by Peninsular and Oriental Steam Navigation two months before the tragedy.

The inquiry, which is expected to last several weeks, opened in Church House, London, as the Herald was being refitted outside Zeebrugge harbour in Belgium.

The ship was towed to an isolated berth by Smith Tak, the Dutch sal-

vage company, and will be inspected by divers today. Around 20 bodies are believed to be still on board.

Mr Steel told the inquiry that it was clear the ferry had Zebugge with its bow doors open, and "highly probable" that this led to the catastrophe.

He said company regulations instructed the master, Captain David Lewry, to assume that the vessel was ready for sea unless he received reports to the contrary.

Mr Steel said the inquiry would have to consider whether Captain Lewry, who was in the wheelhouse, should be held responsible for the accident.

But he said the negative reporting system was "a practice which manifestly is inherently dangerous. It is a practice which, whether or not suggested to him, the master had no business to operate."

Mr Steel said instructions issued to the crew placed nominal responsibility for closing the bow doors on Mr. Marc Stanley, the assistant bosun.

But he warned against the conclusion that Mr Stanley, who was later praised for his heroism during the rescue, had failed to carry out his duty.

"Although he was nominally responsible for closing the doors, there was no system where he was the only person responsible. It was common for others to close them," he said.

Mr Steel said Captain Lewry had reported four months before the tragedy a tendency for the ship to sail trimmed down by the bow - one of the factors which is thought to have allowed seawater to enter through the open doors.

He also quoted from Townsend documents indicating that the other

Waldheim barred from entry into US

By Lionel Barber in Washington

DR KURT WALDHEIM, the Austrian President and former United Nations Secretary General, was barred as a private citizen from future entry into the US because of his alleged links with German army atrocities during World War Two, the US Justice Department said yesterday.

The entry ban represents the first time that any country has decided sufficient evidence exists that Mr Waldheim took part in Nazi war crimes against Yugoslav partisans.

Austria immediately recalled its Washington ambassador, Mr Alois Mock, the Austrian Foreign Minister, said "the ban causes Austria deep dismay and is categorically rejected".

President Reagan told Austria's Ambassador at the UN, Mr Thomas Klestil, that good relations between the two countries should not be affected by the decision.

The New York-based World Jewish Congress said that Mr Ed Meese, head of the Justice Department, had taken a courageous decision which sent a clear message: "Nazis are not welcome here."

Dr Waldheim, who made much of his international experience during the presidential campaign last year, has been internationally isolated since his election and has so far been unable to make any official visits abroad.

The US decision follows an investigation by the Justice Department's office of special investigations (OSI) which recently submitted a 200-page memorandum containing new information on Dr Waldheim's wartime role.

Mr Terry Kaufman, chief Justice Department spokesman, said: "The Department of Justice has determined that a prima facie case of excludability exists with respect to Kurt Waldheim as an individual."

Under yesterday's order, Dr Waldheim will be placed on a "watch list" which prohibits entry into the US for foreign nationals, in this case those who assisted or participated in activities amounting to persecution during World War Two.

As a head of state enjoying diplomatic Dr Waldheim could technically enter the US and avoid the legal provisions being enforced against him. But diplomatic protocol dictates that he would first need an invitation from the US President.

Continued on Page 26

EEC prepares new curbs on Japan's trade

BY QUENTIN PEEL IN BRUSSELS

EUROPEAN Community member states are preparing a whole range of possible new measures to reduce their soaring trade deficit with Japan, or prevent its further increase.

Mr Willy de Clerq, the European Commissioner responsible for external trade, said out the plans to EEC foreign ministers yesterday on his return from a new round of negotiations in Japan at both bilateral and multi-lateral levels, including the US and Canada.

He warned of the danger of a very large diversion of Japanese exports from the US to the EEC market, not only because of the latest US 100 per cent tariffs on colour television sets, desk-top computers and power tools, but also more importantly, because of the appreciation of the yen against the dollar.

The measures now in the pipeline include:

- formal surveillance of the items affected by US tariffs, probably from May 6, requiring import licences;
- preparation of tariffs to be imposed if imports exceed normal levels;
- a new initiative to press the case for easier access for European banks to the Japanese market, including the right to accept deposits;
- a proposal to raise tariffs on selected Japanese exports to compensate the EEC for the estimated \$1.2bn gain resulting from Spain and Portugal joining the Community;
- agreement on the controversial plan to extend anti-dumping actions from finished products to components expected by June;
- These come on top of the continuing general pressure on the Japanese Government for a major effort to boost its domestic demand and resulting imports, and action already under-way to open up specific

sectors such as cars, medical and pharmaceutical products, telecommunications, wines and spirits, and public works contracts.

Mr de Clerq said latest trade figures showed a record Japanese surplus with the EEC as a whole, 1986 the surplus reached \$21bn for the year.

He said the fear of massive trade diversion was based primarily on the relative change in the value of the yen against the dollar and against European currencies. Since January 1985, the yen had appreciated by 86 per cent against the dollar, but only by 9 per cent against the European currency unit (ECU) basket of EEC currencies.

Mr de Clerq said Commission officials were preparing a paper on the access of European banks to the Japanese market for submission to the EEC monetary committee in May.

Until now, any action on financial services has been kept at a bilateral level mainly at the insistence of the UK and West Germany, keen to exploit the advantage of having access to their own institutions to the Japanese market.

The UK Government does appear to have relaxed its opposition to anti-dumping measures against components, which it feared could hit incoming Japanese investment in European assembly plants. British officials now expect the proposal to be approved by the 12 members in June.

The action on surveillance is for the time being purely automatic - importers of Japanese colour televisions, desk-top computers and power tools will have to apply for a licence from their national customs authorities, but only to provide advance statistics.

EEC budget, Page 2

Reagan in attack on Congress trade bill

BY STEWART FLEMING, US EDITOR, IN WASHINGTON

PRESIDENT Ronald Reagan yesterday launched another attack on allegedly protectionist trade legislation under consideration in the Congress, saying that "damning the flow of international commerce is the surest way to make our economy stagnant."

In a bid to defuse some of the criticism being directed at Japan's trade policies on the eve of the arrival in Washington later this week

of Mr Yasuhiro Nakasone, the Prime Minister, Mr Reagan also adopted a conciliatory tone on the controversial issue of US allegations that Japan has breached a bilateral trade agreement on semiconductor.

However, with the world's financial markets anxiously waiting for signals that the President is prepared

Continued on Page 20

CONTENTS

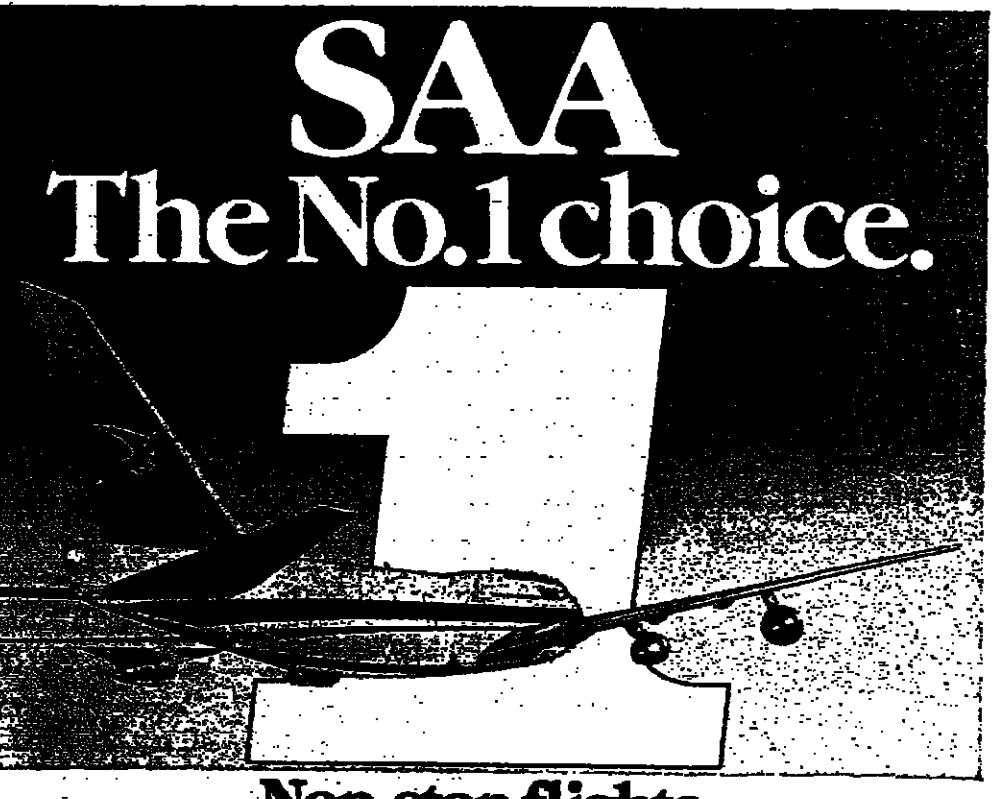
Europe	2, 3
Companies	21, 24
America	6
Companies	21, 24
Overseas	5
Companies	23
World Trade	6
Britain	8, 10, 13
Companies	26, 28-30
Agriculture	32
Appointments	31
Arts - Reviews	17
World Guide	17
Commercial Law	31
Commodities	32
Crossword	33
Currencies	34
Editorial comment	18
Europe	2
Financial Futures	32
Gold	32
Int. Capital Markets	32
Letters	19
Lex	20
Lombard	19
Management	14
Market Monitors	44
Money and Markets	13
Money Markets	33
Raw Materials	32
Stock markets - Sources	41, 44
- Wall Street	41-44
- London	37-40, 44
- World Index	34
Technology	16
Unit Trusts	34-37
Weather	20



THE BEST ARMS PLAN CANNOT CHANGE GEOGRAPHY

Chancellor Helmut Kohl fears that any disarmament plan could leave West Germany isolated. Page 3

Asia: the quiet scramble for trade with Vietnam	8
Management: West German small companies urged towards flotation	14
Editorial comment: Nakasone in Washington; Sweden returns to grace	18
UK politics: what the Tory manifesto may contain	19
Lex: Inchcape; Redland; dollar; Tesco	20
PLO: Arafat's confident mastery of a divided house	20
Surveys:	
Mobile communications	Section III
Switzerland	Section IV

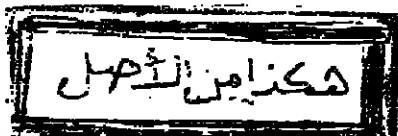


Non-stop flights. Comfort. Convenience.

SAA has the biggest choice of non-stop flights to and from South Africa and the biggest choice of destinations all over Southern Africa. We offer you all the space, facilities and service on board aircraft designed to meet our specifications. We have single terminal simplicity via Heathrow Terminal 1, for fast connections with U.K. domestic, Irish and European flights. Fly SAA, the airline that offers you all the care and attention of the No. 1 choice.



For full details contact your travel agent or call SAA at: 251-259 Regent Street, London W1R 7AD. Tel: 01-734 9841 or 14 Waterloo Street, Birmingham. Tel: 021-643 9605. 65 Peter Street, Manchester. Tel: 061-834 4436. 85 Buchanan Street, Glasgow. Tel: 041-221 0015



EUROPEAN NEWS

Agreement nears on protecting ozone layer

BY WILLIAM DUFFORCE IN GENEVA

TECHNICAL AND legal experts from the main chemical manufacturing countries are close to agreeing after months of discussion on worldwide rules for controlling chemicals that threaten the earth's ozone shield.

A working group of delegates from more than 30 countries, meeting in Geneva this week, aims at framing an international protocol regulating production of chlorofluorocarbons (CFCs) used in aerosol sprays, refrigeration and air-condition-

ing equipment.

CFCs have been pinpointed as the principal cause of a thinning in the ozone layer that protects the earth from ultraviolet radiation. The effect of this ozone depletion, scientists affirm, would be a vast increase in skin cancer and damage to plant and aquatic life.

Mr Mostafa Tolba, executive director of the UN Environment Programme (UNEP) which has organised the meeting, yesterday urged the experts to agree

on a programme that would freeze CFC output at 1986 levels by 1990 and provide for cuts in production of 50 per cent by 1992 and of 40 per cent by 1994.

This programme concurs with proposals from the US and the Scandinavian countries but goes beyond the current thinking of the European Community and Japan, both of which, however, have shown readiness to consider a freeze.

Prospects of agreeing a protocol have increased neverthe-

less following the consensus achieved among US and European atmospheric scientists at a meeting in Wuppertal, West Germany, earlier this month.

They agreed after examining several models simulating CFC effects on the stratosphere that even the most stringent CFC control programmes so far presented would still result in significant ozone depletion.

Their models assumed projections for CFC use and growth rates which the Chemical Manu-

facturers Association argued were too high. However, the scientists ran models assuming a worldwide freeze on production of the damaging chemicals at projected 1990 levels. These indicated that there would be only a small ozone depletion by the year 2050.

The Geneva working group has to consider how such a freeze can be brought about without disrupting Third World nations' need to use increasing amounts of CFC.

Inflation on rise again in Turkey

By David Barclay in Ankara

THE TURKISH Treasury, having released the worst quarterly inflation figures for several years, has announced that it will continue to collect inflation data, but will not publish them.

It revealed at the weekend that the inflation rate was 2.9 per cent in March, bringing the total for the first quarter of the year to 12.4 per cent compared to 7.9 per cent last year.

Turkey has been living with annual inflation rates of between 30 per cent and 50 per cent for most of the 1980s. However, prices in the May 1986 elections. Mr Le Pen hopes to gather about 10 per cent of the vote and thus use his position to obtain a ministerial post in a coalition government. The minister he formed after the election.

Later, Mr Francois Leontard, the Minister of Culture and Tourism of the Parti Republicain (PR), yesterday declined to rule out his candidature saying that in the first round of the election people must be given the possibility of expressing their views on the "right-wing" of the party.

There seems little doubt, now that inflation has started to rise again, that the 30 per cent target for 1987 is unattainable. Government officials blame overspending by public sector investors and on bad weather during March which forced up food prices.

Rivalries undermine French right's presidential hopes

BY DAVID HOUSEGO IN PARIS

THE CHANCES of a conservative candidate winning next year's presidential election are already being undermined by the persistent divisions within the French right.

The most recent case of self-inflicted wounds emerged this weekend with the official announcement by Mr Jean-Marie Le Pen, the leader of the extremist National Front, of his decision to stand as a candidate in the May 1988 elections. Mr Le Pen hopes to gather about 10 per cent of the vote and thus use his position to obtain a ministerial post in a coalition government. The minister he formed after the election.

Later, Mr Francois Leontard, the Minister of Culture and Tourism of the Parti Republicain (PR), yesterday declined to rule out his candidature saying that in the first round of the election people must be given the possibility of expressing their views on the "right-wing" of the party.

There seems little doubt, now that inflation has started to rise again, that the 30 per cent target for 1987 is unattainable. Government officials blame overspending by public sector investors and on bad weather during March which forced up food prices.

Public opinion polls still give the right-wing and conservative parties a clear 54-46 per cent majority in the country. But this majority could be badly eroded if the right-wing vote was split by four candidates: Mr Le Pen and Mr Leontard in addition to the two

Six more arrested over last year's Paris bombs

BY OUR PARIS CORRESPONDENT

THE FRENCH police appear to be closing the net on those responsible for providing logistic support to the terrorists who carried out the bomb attacks in Paris last September.

It emerged yesterday that the police had arrested on Sunday six more people—four Lebanese and two Algerians—suspected of having taken part in helping to prepare the attacks. This brings the number of people so far arrested—mainly North Africans—to 16.

Police yesterday declined to reveal the identity of those arrested on Sunday and the charges against them remain in the vague category of disturbing public order. They have still failed in the case of all 16 to find traces of the explosives used.

Responsibility for the attacks was claimed at the time by a Beirut-based committee seeking the release of Georges Ibrahim Abdallah, the terrorist leader of the Lebanese Armed Revolutionary Faction.

The recent arrests have strengthened the belief of the police that France was strongly involved in the logistics for the attacks which killed 11 people and wounded over 150.

Soviet energy supplies to Romania detailed

BY PATRICK BLUM IN BUCHAREST

ROMANIA's energy imports from the Soviet Union rose sharply last year and are set to remain at a high level for the next few years, according to Soviet officials here.

Energy supplies from the Soviet Union are generally a close secret in Romania, along with other statistics regarded as "sensitive" or pertaining to security, but Soviet diplomats in Bucharest recently took the unprecedented step of calling a news conference to set the record straight to dispel what they perceived as a misrepresentation of the facts.

According to Soviet statistics, in 1986 Romania imported a record 6.3m tonnes of crude oil from the Soviet Union—more than three times the volume of deliveries in 1985—2.5m cubic metres of natural gas and 2.9m kilowatt-hours of electricity—some 400m kw above quantities set under a bilateral agreement.

Under Mr Nicolae Ceausescu, the country's orthodox Communist ruler, Romania has pursued a fiercely independent policy which has on occasion put it at odds with Moscow and other Warsaw Pact states. The strong increase in Soviet trade (up 25 per cent last year) and energy supplies to Romania has been seen by some Western diplomats here as an indication that Romania is moving towards much closer economic ties and co-operation with Moscow. This is in spite of enduring public differences between the two countries on certain foreign policy issues and over economic and political reforms.

Romania produces about 11m tonnes of crude oil annually and the Soviet Union has become its most important single source of external supplies. Until quite recently, Romania bought large quantities of oil from the Middle East, but this source has declined sharply because of the Gulf War.

Soviet oil deliveries are made under long-term agreements, usually for the duration of a five-year plan. Under its current agreement with Romania, the latter is set to import at least 25m tonnes of Soviet crude oil during 1988-1990, at a rate of about 5m tonnes a year, although this has already been exceeded last year. Additional deliveries are "not excluded," Soviet officials say.

Romania has suffered serious energy shortages, due to mismanagement, unusually harsh

winters and a government strategy to curtail imports as much as possible in order to pay back all the country's foreign debt.

Excessively cold weather caused acute supply problems for the country's coal, oil and gas power plants. Transport was inadequate and the coal froze. A prolonged drought sharply reduced water levels on the Danube, crippling the hydro-electric power plants.

Mr Gheorghe Flaviu, director of international relations at the Electricity Ministry, says that power from hydro-electric plants fell to about 20 per cent of installed capacity in the first three months of the year. Under normal conditions hydro plants account for about 30 per cent of power generation, coal plants for 40 per cent and oil and gas plants for the remaining 40 per cent.

Romania has an ambitious nuclear power programme but construction of a Canadian designed reactor on the Danube has faced long delays and is unlikely to be completed for some time, although Romanian officials say that tests on the first unit at the plant will start before the end of this year.

In the meantime, the Government has introduced drastic measures to curb energy consumption for private and industrial consumers although much of the brunt of the measures has had to be borne by the local population. A heavy rationing of electricity was introduced temporarily in October 1986 to help to run them more efficiently and are still there, and working conditions remain subject to military discipline.

FINANCIAL TIMES
Published by The Financial Times Group, 100 Broad Street, London, E.C.2, and at other offices.
Printed by The Financial Times Group, 100 Broad Street, London, E.C.2, and at other offices.
Subscription rates: £165.00 per annum (including postage) in advance.
Second class postage paid at New York, N.Y. and at additional mailing offices.
POSTMASTER: send address changes to FINANCIAL TIMES, 14 East 6th Street, New York, N.Y. 10002.

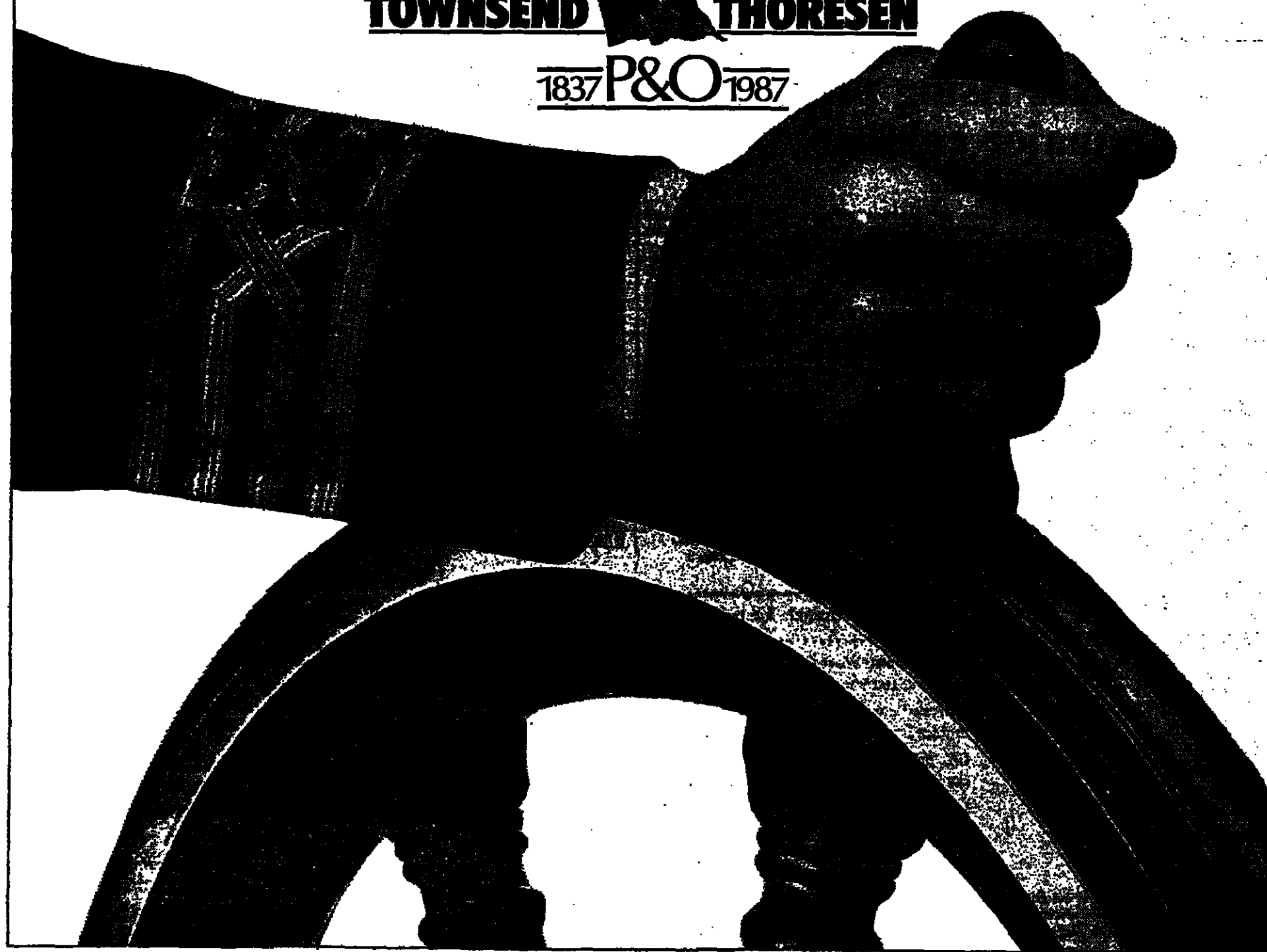
Townsend Thoresen.

Now with P&O at the helm.

For 150 years P&O has demonstrated the highest operational standards at sea. Townsend Thoresen is now part of our group.

Townsend Thoresen will continue to offer the service voted the best by the travel trade for eight years running. Now with P&O experience on board.

TOWNSEND THORESEN
1837 P&O 1987



100 Broad Street, New York, N.Y. 10002

EUROPEAN NEWS

Fanfani call for tactical vote of confidence

By Alan Friedman in Milan

MR AMINTORE Fanfani, Italy's caretaker Prime Minister, will today face a vote of confidence which, under the Italian system, he needs to lose before parliament can be dissolved and general elections called.

The confidence vote, comes in the eighth week of Italy's political crisis and after several days of increasingly bitter debate in parliament.

The 75-year-old Mr Fanfani, formerly the Christian Democrat President of the Senate, opened the debate last week admitting that elections were almost inevitable as it seemed impossible to achieve a parliamentary majority.

Under Italy's constitution a government must be defeated in parliament before the president of the republic can dissolve parliament and call elections.

Assuming the confidence vote is lost - as is hoped by Mr Fanfani - the caretaker premier is expected to go to President Francesco Cossiga and resign as early as tomorrow evening.

President Cossiga could then dissolve parliament and call elections, considered likely to be held on June 14. That would be a full year before they are constitutionally required.

The Fanfani caretaker Government - composed of 16 Christian



Mr Amintore Fanfani

Democrat and nine unelected technocrat ministers - was sworn in over the Easter weekend.

From the outset it was described as an "institutional" government, designed to steer Italy through elections.

This led former Socialist Prime Minister Mr Bettino Craxi to comment sourly that "the only thing institutional about this government is the presence of the Christian Democrats".

Soares expected to call early Portuguese election

By Diana Smith in Lisbon

PRESIDENT Mario Soares of Portugal is expected tomorrow to announce the dissolution of parliament and a July general election as his solution to the month-old crisis provoked by a left-wing opposition.

Mr Soares today meets his council of state, an advisory body with no executive powers but with the constitutional right to give its opinion on issues such as dissolution of parliament. Most commentators at last week's meeting favoured early elections: the minority, made up of leaders of left-wing parties, called for formation of a parliamentary opposition.

coalition, to rule until 1989, the natural end of the legislature. In the council of state, which is made up of leaders of the main parliamentary parties and prominent personalities, the tiny Democratic Renewal Party (DRP) which sponsored the censure motion that defeated Mr Antonio Cavaco Silva's 17-month-old Government, has brought pressure to bear on Mr Soares to allow it to take part in an opposition government coalition.

Mr Soares has faced difficulties caused by an angry PRD headed by former head of state Gen Antonio Ramalho Eanes, which has tried to persuade him to invite the left to govern.

Belgo-US extradition pact

By William Dawkins in Brussels

THE US and Belgium yesterday signed an extradition treaty, greatly broadening the conditions under which alleged criminals can be sent for trial between the two countries.

Mr Edwin Meese, the US Attorney General, called the accord "a major step forward" after signing it in Brussels with Mr Jean Gol in his capacity as chairman of the Trevi group of European justice ministers.

treaty which laid down specific conditions for extraditable offences with a wider approach based on the seriousness of the penalty available for individual crimes.

Mr Meese later discussed security co-operation with the EEC with Mr Gol in his capacity as chairman of the Trevi group of European justice ministers.

UK out on limb again over EEC financing

By Quentin Peel in Luxembourg

THE BRITISH Government was yesterday accused of manoeuvring itself once again into isolation within the EEC, over the key question of how to finance future spending and curb the excesses of the Common Agricultural Policy.

A major debate among foreign ministers and their deputies over reform plans presented by the European Commission left the UK by far the most rigid opponent of any increase in budget financing.

Commissioning officials claimed that while the other member states showed a willingness to consider a long-term solution to the Community's perennial cash crises, Britain virtually refused to countenance any alternative to massive budget cuts.

Mr Jacques Delors, the Commission president, presented his plans to ministers for a complete reform of the financing system, switching to contributions based more on gross national product rather than the present so-called VAT formula.

The result would be greater equity in EEC contributions related more closely to the wealth of member states, and an increase in contributions available from the present ceiling of some Ecu 40bn to more than Ecu 50bn by 1992. That is the target date for the removal of all remaining internal trade barriers to a single common market.

Mr Delors proposes to devote the extra finance to new policies, such as high technology research, and to a big increase in funds for regional and social policies in deprived areas.

In return, he proposes much tougher spending control, better budget management, and in particular further cuts on farm spending.

The British attitude was set out by Mrs Lynda Chalker, Minister of State at the Foreign Office, who argued that there would be no need to increase contributions if farm spending were cut adequately.

Britain is also dead set against the Commission's request for another emergency financing package to fill an immediate Ecu 5bn hole in the 1987 budget.

Mr Delors has proposed a three-part package involving delayed payments to member states totalling Ecu 2.8bn. Ecu 5bn, some Ecu 600m still available within the ceiling on national contributions, and a special cash deal to provide the other Ecu 1.6bn.

While Mr Delors believes he can get agreement from 11 member states, his optimism is not shared by many of the diplomats, who believe the Commission's proposals on changing the basis of national contributions are too complicated and still too vague.

Several member states are more inclined to stay with the present VAT scheme, in spite of its apparent inequity.

Peter Bruce on West Germany's missiles dilemma

Zero options leave Bonn in a bind

THE WAY things are going in Geneva, fairly soon the only two European countries suitable for launching nuclear missiles from may be East and West Germany.

Certainly, no other Nato ally has been placed in as difficult a position as Bonn by the Soviet Union's offer to remove all its shorter range INF nuclear missiles as well as the longer range SS-20s in return for the removal from Western Europe of US Pershing 2s and cruises.

The INF (Intermediate nuclear force) talks between the Soviet Union and the US in Geneva cover medium range ground launched weapons which sub-divide into long range INF or LIRINF weapons consist of Soviet SS-20s and older SS-4s and US cruises and Pershing 2s. LIRINF ranges from 1,000 km to 5,000 km. Short range INF, or SRINF, is a purely Soviet preserve, consisting of SS-12/22s and SS-20s. These range between 500 km and 1,000 km.

Chancellor Helmut Kohl's coalition in Bonn have been able to take some comfort from the British and French view that nuclear weapons cannot be completely done away with.

West Germany has a problem

all of its own. Mr Christopher Bertram, a former director of the International Institute for Strategic Studies in London, neatly summed up Bonn's dilemma last week when he said in Die Zeit that "not even the best disarmament can alter geography".

If the Americans accept the Soviet double (long and short range) "zero option" on INF it means that the nuclear missiles left with the Red Army in non-INF "Frogs" and "Scuds" would be capable of reaching the West German only. "The shorter the range the deeper the Germans," says Mr Volker Ruesche, a senior foreign policy spokesman for the Christian Democrat Union who opposes the double zero option.

Worse still, were Bonn to ask the Americans (and there have already been exploratory enquiries) for the removal of their SS-20s, it would be alone or, to use a new buzzword, singularised.

To answer simply "yes" or "no" to the Soviet double offer puts West Germany in a position its conservative strategists have nightmares about. It would be alone or, to use a new buzzword, singularised.

That, at least, is the core of the argument being put by conservatives like M Ruesche and the Defence Minister, Mr Manfred Woerner, in Mr Kohl's (CDU).

Mr Ruesche, who is very close to the Chancellor, argues that a LIRINF zero is fine but that East and West need to match each other, at a low level, in range between 150km and 1,000 km. Anything between 150km and 500km adds new dimension to the Geneva talks because this range does not fall into INF. Nevertheless, the CDU right wing first began to speak of this low range before the Reykjavik summit last year because Soviet and East German Scud B missiles can reach deep into West Germany.

He says it is nonsense to argue that in order to match the Soviet Union, new missiles will have to be installed - at great political cost domestically - because NATO has no SRINF weapons. One option may be to modernise 72 Pershing 1A missiles operated by the Luftwaffe. Their nuclear warheads are controlled by the Americans and, says Bonn, they are not part of INF.

This hand-wringing infuriates the liberal Free Democrats, junior partners in the coalition, one of whose leading members

is the Foreign Minister, Mr Hans-Dietrich Genscher. He has not said as much, but has strongly hinted that the Soviet offer should be accepted. The Foreign Ministry accepts the Administration arguments that the remaining 4,000 or so nuclear warheads in Europe would be quite sufficient.

The Chancellor appears not to be convinced. Yesterday morning he had Mr Woerner and Mr Genscher in his office for three hours in an effort to find a common response to the Soviet offer that could then be passed on to Nato. They failed, offering the feeble excuse that they could not be expected to respond until Moscow actually put a draft treaty on the table.

Given the importance of the decision, it is probably reasonable to play for time. But it means Mr Genscher and Mr Woerner go to the Western European summit in Luxembourg today unable to give their colleagues an official West German policy on disarmament. The same problem faces Bonn's allies at a Nato Consultative Group meeting in Brussels later in the week.

It also means that the 92 per cent of West Germans who, according to a weekend poll, favour the double zero option, may have to wait a while.

Moscow responds to US treaty proposals

THE SOVIET UNION yesterday presented the US with its draft of a treaty under which the two superpowers would scrap all their medium-range nuclear missiles in Europe, writes William Duffice in Geneva.

The Soviet text, a response to a 40-page US draft tabled during a meeting at the US mission of the bilateral group

negotiating on intermediate nuclear forces (INF) in Europe. No details were released.

Mr Vladimir Shebanov, the Soviet arms talk spokesman in Geneva, said the draft contained proposals split out by Mr Mikhail Gorbachev, the Soviet leader, in Moscow last week.

Mr Gorbachev said then that the Soviet Union pro-

posed to eliminate all Soviet and US medium-range (1,000-3,000km) missiles in Europe during the next five years, leaving only 100 warheads each in Soviet Asia and on the US mainland. President Ronald Reagan agreed to this in principle at his summit meeting with Mr Gorbachev in Reykjavik last October.

In addition, Mr Gorbachev said, the Soviets would pro-

pose to do away with the Soviet and US shorter-range (500-1,000km) nuclear missiles in Europe "simultaneously" and to hold talks on missiles in this category "in the East of our country and on the territory of the US".

In its draft text the US had proposed that the two sides agree on "equal and global" limits for the shorter-range weapons.

Commission to consider Turkish entry bid

By Quentin Peel

FOREIGN MINISTERS of the EEC yesterday overruled the objections of Greece and agreed to forward Turkey membership application to the European Commission to draw up its opinion on the merits of the case.

Mr Leo Tindemans, Belgium's Foreign Minister, insisted that the move was a pure formality which did not in any way amount to a statement in favour or against the application.

But the decision was strongly criticised by Mr Teodoros Pangalos, Greece's European Affairs Minister, as "hypocritical," in view of what he described as the "inevitable rejection" of the membership application at the end of the day.

The Commission is required to draw up its lengthy and detailed opinion on any membership application, but the exact procedure was in some doubt until the last moment yesterday because of the Greek opposition.

Mr Pangalos argued that Turkey's case was different from previous cases because it was strongly opposed by an existing member state.

"The political issue remains that the whole of the Community agrees that Turkish accession is not a possibility," Mr Pangalos said later. "Greece believes that, instead of being hypocrites and hiding behind the procedural aspects, it would be much fairer for the principles of the Community if we were to give directly the inevitable negative sign to Turkey clearly and concisely."

From today your company is spending too much on Marketing, Sales, Accounting, P.R., Training and Design.

In 1986 some companies achieved what most finance directors only dream of by producing printed material in greater quantities than ever before and at a fraction of the 1985 costs.

Those companies were using Aldus® PageMaker®, a revolutionary new Desktop publishing software package that turns your personal computer into a powerful business publishing system.

PageMaker can produce anything from the simplest pricelist to the most complex company report in a fraction of the time taken by conventional methods, and all without your staff leaving their desks.

PageMaker combines text and graphics in a powerful page design program that your staff can learn in hours, without any previous graphic arts experience.

And unlike some other products, PageMaker comes with the level of support and training you would expect from the world leader in Desktop publishing.

Last year alone 50,000 companies and professionals produced better looking documents and budgets with PageMaker on the Apple® Macintosh®, making it the biggest selling Desktop publishing software in the world. Now Aldus introduce PageMaker for the PC.

Put PageMaker in your office and you will soon be producing stunning reports in all departments, and at under £600 it's probably one of the best looking economy measures you'll ever take.

Post the coupon today for a free brochure and details of your nearest Aldus PageMaker Business Publishing Centre.



PageMaker®

famous on the Apple Macintosh now also available for the IBM® PCAT

Post to: Customer Service Department, Aldus (UK) Ltd, Craigbrook Castle, Craigbrook Rd, Edinburgh EH4 3UH (Please tick box) ☐ Apple Macintosh ☐ IBM PC ☐

Name _____ Position _____

Company _____

Address _____

Post Code _____ Telephone No. _____

This advertisement was created in PageMaker with camera ready output to an Aldus LaserJet 100 combined with conventional reproduction techniques. Copyright 1987 Aldus Corporation. PageMaker is a registered trademark of Aldus Corporation. IBM is a registered trademark of International Business Machines Corporation. Apple is a registered trademark of Apple Computer, Inc. Macintosh is a registered trademark of Microsoft Laboratory, Inc. Macintosh version 0.850-VAT / P.C. version 0.850-VAT.

特別企画

"JAPANESE MANAGEMENT SERIES"

FOCUS ON INTERNATIONALISATION OF JAPANESE MANAGEMENT

Internationalisation of Japanese Management is the theme of the focus series which will shortly be commencing in the Financial Times.

A number of interviews were conducted by Brian Robins, a distinguished journalist and an expert on Japanese affairs, with several of Japan's business leaders, and the results of these interviews will be given over the next four weeks in the Financial Times - starting on Tuesday 5th May.

This series will look at the highly competitive environment that many Japanese industrial, commercial and financial companies are operating in, and how their methods of trading, financing, marketing and servicing have become more complex and global.

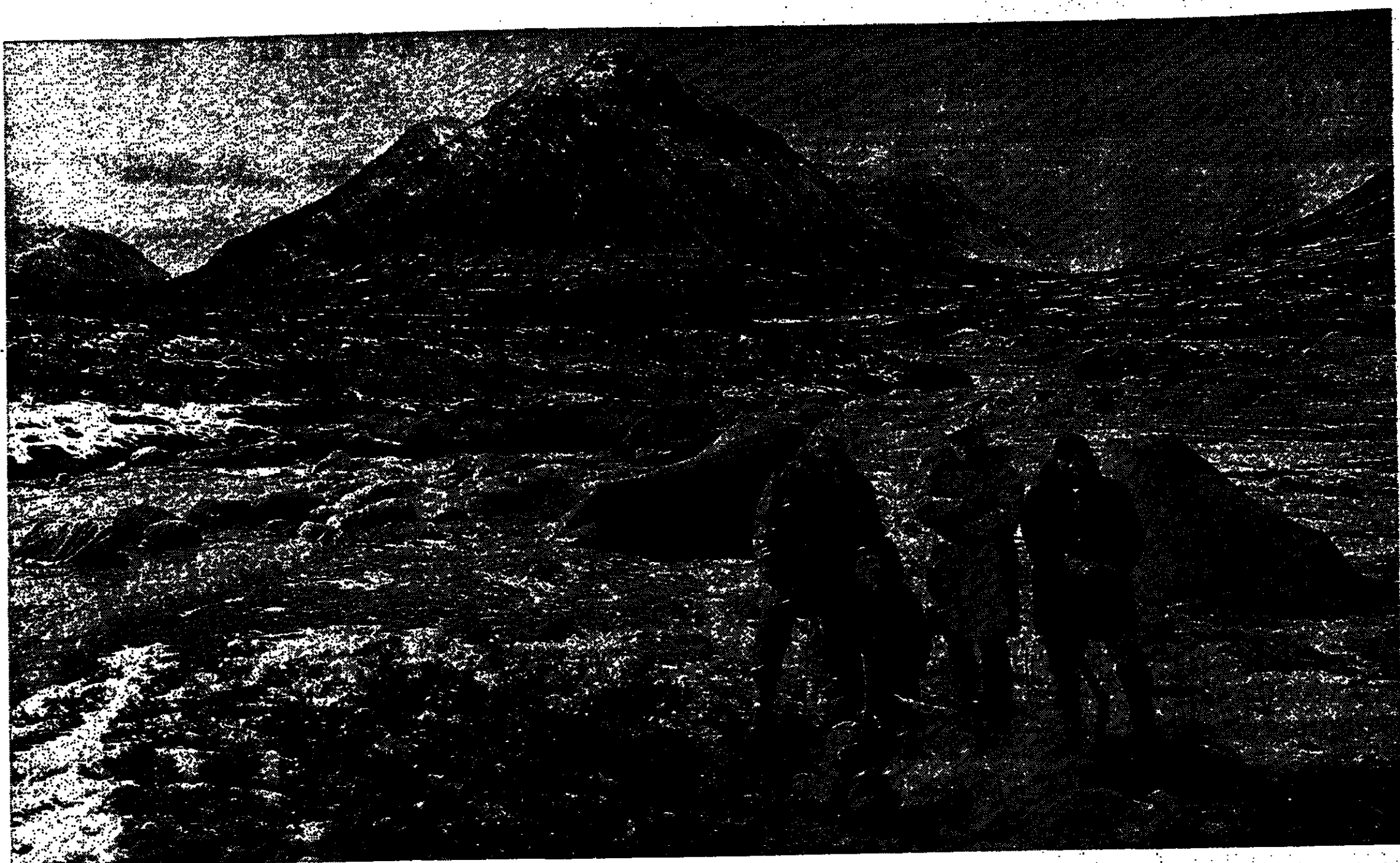
It will also cover the phenomenon of the transition period that Japanese companies are experiencing in trying to become truly international - the emphasis that is given to overseas investment and involvement in the face of mounting external criticism over the trade imbalance.

Look out for this informative series of advertisements which will start on Tuesday 5th May.

FINANCIAL TIMES
EUROPEAN BUSINESS NEWSPAPER
LONDON - FRANKFURT - NEW YORK



AT SHERATON LITTLE THINGS MEAN A LOT • AT SHERATON LITTLE THINGS MEAN A LOT • AT SHERATON LITTLE THINGS MEAN A LOT • AT SHERATON LITTLE THINGS MEAN A LOT • AT SHERATON LITTLE THINGS MEAN A LOT • AT SHERATON LITTLE THINGS MEAN A LOT • AT SHERATON LITTLE THINGS MEAN A LOT



NO SHELTER, SURVIVAL RATIONS, DESOLATE LOCATION. A TYPICAL EXAMPLE OF SHERATON SERVICE.

In Spring 1986, a group of German businessmen were staying at the Edinburgh Sheraton. They hadn't been there long before they noticed something about the service. Things were just a little too comfortable.

Being keep-fit fanatics, they asked us to provide them with something we don't normally give our guests. A hard time.

But, as the guest knows best, our hotel manager turned his office into an operations centre. Helicopters were organised and his guests were dropped off on to a bleak, windswept moor somewhere in the Highlands.

Equipped with only maps and survival rations, they had to find their own way back.

Now you might say that handling unusual requests is all part of an hotel's job. And we'd agree.

When we coined our advertising slogan 'Little things mean a lot,' it wasn't just to impress our guests, it was also meant to educate our staff. After all, they're the people who make sure the slogan isn't just words. (In case you're wondering, the businessmen all returned safely.)

At Sheraton, we do everything we can to make sure our guests keep coming back.

For reservations or information on these or any of 500 hotels worldwide, contact your nearest Sheraton Hotel, Reservations Office, or your travel agent.

Sheraton
The hospitality people of
ITT



AEROGOLF SHERATON HOTEL (LUXEMBOURG) • ATLANTIS SHERATON HOTEL (ZURICH) • BRUSSELS SHERATON HOTEL • SHERATON COPENHAGEN HOTEL • EDINBURGH SHERATON HOTEL • ESSEN SHERATON HOTEL • FRANKFURT SHERATON HOTEL • SHERATON GOTTENBURG HOTEL
ISTANBUL SHERATON HOTEL • JERUSALEM PLAZA SHERATON • LISBON SHERATON HOTEL • LONDON (BELGRAVIA SHERATON, SHERATON PARK TOWER HOTEL) AND HEATHROW (SHERATON HEATHROW HOTEL, SHERATON SKYLINE HOTEL) • MADEIRA SHERATON HOTEL (FUNCHAL)
MUNICH SHERATON HOTEL • SHERATON HOTEL OSLO FJORD • PORTO SHERATON HOTEL • SHERATON ROME HOTEL • SALZBURG SHERATON HOTEL • SHERATON SOFIA HOTEL BALKAN • SHERATON STOCKHOLM HOTEL • TEL AVIV SHERATON HOTEL • © 1987 THE SHERATON CORPORATION



OVERSEAS NEWS

Indian editors resign amid political scandals

BY JOHN ELLIOTT IN NEW DELHI

THE EDITORS of two of India's leading national daily newspapers have resigned because their ability to carry out their jobs has been undermined in the current state of political rows and scandals which have knocked the authority of the Government of Mr Rajiv Gandhi, the Prime Minister.

The editors have fallen out in recent weeks with their proprietors who are linked with warring factions in New Delhi's political crisis and who have been trying to promote their respective views in their papers.

Mr Prem Shankar Jha, editor of the Hindustan Times, resigned yesterday, following disagreements with the newspaper's owner, Mr K.K. Birla, a leading member of the Birla Industrial family and a member of Parliament for Mr Gandhi's Congress I Party.

Last week Mr Suman Dubey, a close friend since childhood of Mr Gandhi, gave up the editorship of the Indian Express after a virulent attack on the Prime Minister was printed on the front page of his paper. The article appeared at the instigation of Mr Ramnath Goenka, the proprietor, but without Mr Dubey's approval. It called on the president to consider taking action against Mr Gandhi.

The political crisis started to build up last month with public clashes between Mr Gandhi and Mr Zail Singh, the country's President. It was escalated two weeks ago by the resignation of Mr Vishwanath Pratap Singh, defence Minister and former Finance Minister, who had been instigating inquiries into various allegations of government corruption.

Mr Jha refused to issue a statement yesterday, but is believed to have resigned at the request of Mr Birla, who disagreed with editorial articles written by Mr Jha in support of Mr V.P. Singh.

Delhi steps up nuclear bomb threat

By John Elliott in New Delhi

INDIA yesterday stepped up its implied threats of reactivating its nuclear weapons programme because it believes Pakistan is developing a nuclear bomb and it is angry that the US is not taking steps to try to stop the programme.

Mr K. C. Pant, Defence Minister, announced in the Indian parliament that India was "reviewing its nuclear options" because of an "emerging nuclear threat" from neighbouring Pakistan. He did not spell out what would be done but added that "our response will be adequate to our perception of the threat."

This is the most outspoken warning yet issued by India which in recent months has been growing increasingly concerned about Pakistan's nuclear activities and angry about US plans to go ahead despite these activities with a new \$4bn defence and economic aid package for Pakistan.

However, this warning together with remarks issued yesterday by Mr Rajiv Gandhi, the Prime Minister, also need to be seen in the context of India's current turbulent domestic political situation. It is common practice for India's political leaders to build up concern about national security in order to unite opinion behind the Government.

Anthony Robinson reports on the ruling party's election thrust

Botha drums up fear of the red peril

THE OPENING shots in South Africa's whites-only election campaign were fired in Botswana, Zambia and Zimbabwe almost 12 months ago. The ruling National Party then signalled a shift in emphasis from reform to consolidation of its power base by raiding alleged African National Congress (ANC) bases in the frontline states.

The assumption that a tough line on security issues is the best way to recoup votes on both left and right of the spectrum has run like a golden thread through the party's campaign.

A week ago it took out full-page press advertisements to insinuate that a vote for the opposition Progressive Federal Party (PFP) was tantamount to a vote for the ANC, and, by extension, for communism and terrorism.

Last week the Government used armed police to end a six-week illegal strike by black railway workers, followed two days later by another raid against alleged ANC bases in Zambia in which five people were killed.

President P. W. Botha, the man whose finger-wagging "don't push us too far" speech in Durban on August 15, 1985 sank the rand and deepened South Africa's international isolation gave a repeat performance at an army rally in Cape Town three weeks ago. South Africa was not a country of



Botha: war on ANC

weddings, he said, before proceeding, in effect, to declare war on the ANC which he said had to be destroyed.

Indications are that Mr Botha's evident belief that attack is the best form of defence has succeeded, at the very least, in confusing his opponents.

It has made it more difficult for the Conservative Party and Herstigte Nasionale Party (HNP) to complain that the Government has been "too soft."

By forcing the PFP on to the defensive it has also, in effect, branded as unpatriotic those who point out that after 40 un-interrupted years of National Party rule South Africa finds itself living under a state of emergency, internationally isolated.

Whereas in previous elections the Nationalists brought out the traditional spectre of the expert goose, or black peril to tar other parties with being soft on a one-man, one-vote solution which would swamp whites the emphasis this time is on the root goose or red peril.

Given that the ostensible reason for this election is to give the government a mandate from the white electorate to give some form of political representation to the 10m or so blacks living in "white" South Africa, harping on the sweetest goose would have seemed somewhat incongruous. Instead the NP has sought to portray the ANC, Africa's oldest and least successful nationalist movement, as nothing more than a bunch of communist terrorists manipulated by Moscow and by called South African whites such as Mr Joe Slovo, chairman of the South African Communist Party and former head of the ANC military wing Umkhonto we Sizwe.

Rather unapologetically the ANC announced last week that Mr Slovo had stepped down from Umkhonto. Unfazed, an unsourced but obvious security branch leak to the pro-govern-

Forced labour for China students

BY ROBERT THOMSON IN PEKING

CHINESE students are to be sent to work in the fields and factories under a cultural revolution-style programme prompted by studies made last year.

He Dunchang, the Vice Minister of Education, said that while many aspects of the cultural revolution between 1966-76 had been rightly condemned, assigning students for periods of manual labour would

help them "keep contact with reality."

Diplomats see the planned programme, which will be formally announced next month, as a reaction by the Communist Party to the obvious influence on students of Western liberal concepts. Protesters in December demanded "democracy" and "freedom", and showed an acute awareness of the lack of individual rights.

Political education has already been intensified at universities, with previously poorly attended Marxist study sessions now compulsory. Some colleges have even resurrected old tapes of Chairman Mao Tse Tung's thoughts and played them over loudspeaker systems as part of the drive against "bourgeois liberalism", by which the party means Western influence.

Sri Lankan referendum plan comes under fire

BY MERVYN DE SILVA IN COLOMBO

SRI LANKA'S former Prime Minister, Mrs Sirima Bandaranaike, who leads the island's main opposition party, the SLFP, yesterday reacted strongly to President Junius Jayawardene's statement that he may hold a referendum, instead of a general election, to allow his government to stay in office until "terrorism is completely wiped out."

Mrs Bandaranaike said "the Government got away with it in 1982 but it better not try the same stunt again because the people's patience is almost exhausted." One member of her central committee added "the UNP should remember what happened in the Philippines."

The ruling United National Party (UNP) held a referendum

in December 1982 and extended the six-year term of parliament by another six years. By doing so, the UNP retained the five-sixths majority it had won in July 1977 on 52 per cent of the national vote.

"If a referendum can be held, what is the difficulty in holding a general election," asked Mrs Bandaranaike. The President argues that only a strong government can tackle terrorism.

His reference to a referendum was not in the written text of his speech at a UNP sponsored seminar. Only the independent Sun newspaper reported the remark while the broadcasting corporation and other papers published only the official release.

Mozambique IMF deal near

By Victor Mallet in Lusaka

MOZAMBIQUE, after embarking on a painful economic reform programme, is poised to receive its reward from the West in the form of its first agreement with the International Monetary Fund (IMF).

Western diplomats in Maputo say they expect the IMF and the World Bank to approve a structural adjustment facility for Mozambique next month which will release about \$38m on easy terms from the fund and \$60m from the bank, paying the way for more credits from bilateral donors and further rescheduling of the country's \$3.2bn foreign debt.

For the IMF, the agreement is seen as something of a gamble. Mozambique's economy is in ruins after years of civil war and mismanagement, but Western governments are eager to help a nominally Marxist African country which has moved steadily towards capitalism and private enterprise over the past three years.

Howe tells NZ of trade danger

New Zealand's anti-nuclear policy is putting the country's trade with Europe in jeopardy, Sir Geoffrey Howe, Britain's Foreign Secretary, said yesterday. AP reports from Wellington.

In a radio interview broadcast only hours before he was to meet Prime Minister David Lange, Sir Geoffrey warned that trade and defence policies could "not be disentangled."

He said there was a feeling in Britain that New Zealand was "floating off on its own" following its ban on port visits by warships carrying nuclear weapons.

This, he said, made it harder for Britain to continue to support New Zealand's efforts to promote its dairy products in the European Community at a time when European dairy production was being cut back in the face of massive production surpluses.

China likely to join Asian Development Bank board

BY RICHARD GOURLAY IN OSAKA

CHINA is likely to be given a seat on the Asian Development Bank's board of directors at the current meeting in Osaka as the bank's operations become increasingly entwined with global and regional political issues.

For the first time in the bank's 30-year history, the Soviet Union has sent an observer to the annual meeting in a move that delegates expect eventually to lead to an application for membership. The move follows an initiative launched in Vladivostok by Soviet leader, Mr Mikhail Gorbachev, last July to increase ties with the Asian and Pacific Rim countries.

"It is in the line of active promotion of economic relations with Asian countries," the observer, Mr Yuri Ponomarev of the State Bank of the USSR, said. Moscow says it is responding to a long-standing invitation from the ADB but the move follows a sharp increase in China's interest and activity in the bank since it joined last year.

Partly because of its population of more than 1bn, China now controls the third largest voting block in the bank (7 per cent) behind Japan (15.1 per cent) and the US (14.9 per cent). Peking is also likely to host the 1989 annual meeting, delegates at this year's meeting said.

The presence of the two Communist bloc superpowers is likely to heighten political tensions within the ADB that are already increasing. Taiwan boycotted the current meeting for the second year because its claim to be the only government

The Export-Import Bank of Japan yesterday offered the Philippines a \$300m loan but will insist that it is used for specific projects rather than for budget support and structural adjustment in the economy as Manila had hoped. Last month the world bank signed a \$800m economic recovery structural adjustment loan with the Philippines which is, in effect, budget support. Mr Jaime Ongpin, the Philippines Finance Secretary, had wanted the Exim bank to add to this loan in a co-financing on similar terms.

Some bank officials fear that if the Soviet Union joins the ADB it would champion client states, such as Vietnam and Kampuchea. They say those countries either have the wrong sort of economies or would be politically unacceptable to some Western donor country members.

Many observers feel the bank needs no more problems at this time as it is already struggling to maintain its lending levels. Some borrowers have turned to other sources of capital while the bank's concentration on project loans as opposed to World Bank-style structural adjustment loans has further limited demand from other countries.

As usual, we're one jump ahead of other airlines to the Far East.



LONDON-TOKYO IN ONE JUMP



LONDON-HONG KONG IN ONE JUMP



LONDON-BANGKOK IN ONE JUMP

We fly non-stop to more places in the Far East than any other airline. These flights are part of our extensive not-so-Far East service featuring all major destinations.

BRITISH AIRWAYS

The world's favourite airline.

*Twice weekly from June 1st.

AMERICAN NEWS

Meese's business deals under fire

BY LIONEL BARBER IN WASHINGTON

MR ED MEESSE, the US Attorney General, who is a close friend of President Ronald Reagan, has become embroiled in a series of controversies surrounding his private business affairs and his role in the official Iran arms scandal investigation.

Mr Meese's difficulties, which are being given a full airing in the US Press, are likely to distract the Reagan Administration further as it tries to rebuild its image in the wake of the Iran affair.

Under scrutiny is Mr Meese's involvement with a New York-based defence contractor, Wedtech, now the subject of numerous criminal investigations for its alleged payments to politically connected law firms and consultants.

Wedtech won a major US Army contract in 1982 when Mr Meese served as a top White House adviser to the President.

Mr Meese admitted this month that he ordered a review in 1982 that led to the White



Meese: Reagan's friend

House intervention on Wedtech's behalf.

The \$30m contract, vital to establishing Wedtech's record as a Pentagon supplier, helped it go public a year later. One of Mr Meese's close friends, Mr Bob Wallace, a lawyer, served

as adviser to Wedtech and later was given options on several hundred thousand dollars of stock in the company.

This month, it was disclosed that Mr Wallace introduced Mr Meese to a San Francisco investment adviser, Mr Franklin Chinn, who later set up a "blind" partnership with Mr Meese to invest \$50,000 of his personal finances. About the same time, in April 1985, Mr Chinn became a consultant to Wedtech and received stock options in the company.

A court-appointed independent counsel is investigating possible criminal charges against Mr Lynn Nofziger, one of Mr Meese's colleagues at the White House in 1982, who also became a consultant to Wedtech, a minority business in the run-down South Bronx, New York.

Separately, Mr Meese is under fire for his role in the initial investigation of the Iran arms scandal. Mr William Webster, then FBI director, and now

President Reagan's nominee to head the CIA, has told Congress that Mr Meese asked him on October 30 last year to delay any inquiry into a Miami-based charter airline, Southern Air Transport, which was involved in a secret and possibly illegal network to supply the Nicaraguan Contra rebels.

Mr Meese's initial investigation into the Iran-Contra affair has also been criticised. He failed to secure documents in the office of Lt Col Oliver North, the sacked White House aide, and he did not give either Col North or Rear Admiral John Poindexter a warning of their rights to silence. Mr Meese had responded by saying that he did not consider his talks with either men an investigation, nor did he suspect any criminal wrongdoing.

He has also suffered money problems. His appointment as Attorney General in 1984 was held up for months while an independent counsel investigated his financial affairs.

Canada opens death penalty debate

By Bernard Simon in Toronto

CANADA'S House of Commons began yesterday what is expected to be a drawn-out and heated debate on the return of the death penalty.

Each of the 282 MPs will have up to 20 minutes to speak on a government motion supporting the principle of capital punishment. The two main parties have agreed to allow a free vote along non-party lines.

If the motion is eventually passed, a special committee will be set up to draft legislation specifying which crimes should be punishable by death and what method of execution should be used.

Well over half the MPs are expected to support the motion. Opinion polls indicate that more than two-thirds of the public at large also favour the return of the death penalty, which was abolished in Canada in 1976.

Home loan bank chief named

By Nancy Dunne in Washington

MR DAN WALL, former staff director of the Senate Banking Committee from 1981 to 1986, has been nominated by the White House to be the next chairman of the embattled Federal Home Loan Bank Board.

He is expected to win confirmation from Congress, since he has the support of both the past committee chairman, Senator John Chafee, and the current chairman, Senator William V Roth.

The job is fraught with difficulties. Many of the bank board's critics, which the bank board regulates, are in severe straits. The Federal Savings and Loan Insurance Corporation, which insures them, is virtually bankrupt.

The current chairman, Mr Edwin Gray, whose term expires at the end of June, has been damaged by revelations that he allowed industry sweeps to pay millions of dollars of bank board members' travel and entertainment expenses.

Mobil joins exodus of corporate giants from New York City

BY WILLIAM HALL IN NEW YORK

MOBIL, the second biggest US oil company, has joined the growing list of US corporate giants which are moving out of New York and setting up their headquarters in less expensive locations.

Mobil, which has been based in New York for more than 120 years, is quitting its 44-store skyscraper across the street from Grand Central station, in mid-town Manhattan, and is moving to Fairfax, Virginia, a suburb of Washington.

Mobil's decision to quit comes six months after Exxon, its main rival, sold its Rockefeller Centre headquarters for \$610m to the Japanese and follows a well-publicised row between AT&T and the telephone company.

In addition, it says the New York building is much more expensive to operate than Fairfax. Mobil says some workers are reluctant to accept jobs in New York because of the high cost of living and commuting problems.

"Every company that has moved out ultimately was very sorry," said Mayor Koch. According to the latest Fortune list of the top 500 US companies, the number with headquarters in Manhattan has dropped from 61 to 53 over the past year.

Shell Oil, Texaco and Conoco all quit New York City in the

1970s and Mobil's departure means that among the US oil majors only Exxon, the world's biggest oil company, remains based in the city. However, it has reduced sharply its New York workforce over the years and now employs only 325.

Mobil stressed that it was not quitting the city because of a row with Mayor Koch, who has been particularly angered by AT&T's decision since the city gave the company valuable tax concessions to encourage it to build its headquarters on Madison Avenue.

Mr Herb Schmetz, a director of Mobil, and the firm's chief spokesman, said that the move was "not the fault of New York City" but just reflected the competitive situation.

Analysts note that the company stands to make a handsome profit if it sells New York City headquarters and will probably be able to rent office space in Virginia at less than half the price of mid-town Manhattan.

Mayor Koch appeared to be relatively philosophical about the latest desertion. "We don't like to see a single company leave. But every year there will be some that move in, he said.

Brazil left with a power vacuum

ANY HOPES among the international banking community that the resignation at the weekend of Mr Dilson Funaro, the Brazilian Finance Minister, will unlock a solution to the country's debt problems are premature.

Too much fiery political rhetoric has been unleashed here since the suspension in February of interest payments on \$68bn (\$42.5bn) of longer term loans for any public U-turn yet. Nor is it certain that President Jose Sarney is intent on such a course.

As one leading adviser to Mr Funaro said last Saturday, "It must not be forgotten that the president's only objection to the suspension of payments was that it came too late, when reserves had already fallen too low."

Nevertheless, Mr Funaro's departure leaves a huge imponderable on Brazil's political horizon. Since his survival came into question last January, he had expanded his already formidable empire to dominate all sectors of the economic planning establishment.

With the backing of President Sarney, the editor, answered both the Economic Planning Ministry, forcing the resignation of its minister, Mr Joao Sayad, and the Central Bank, with the departure of its

The departure of Dilson Funaro is unlikely to lead to a quick solution to debt problems, reports Ivo Dawnya

president, Mr Fernaldo Bracher—an advocate of a conciliatory negotiating strategy on Brazil's \$118bn foreign debt.

This creates an enormous potential power vacuum which his successor will not be able to fill easily. Mr Funaro was the most powerful member of the Sarney administration.

Mr Sarney's first task is to find a replacement who can reconcile the often conflicting standpoints of business and political interests on both domestic and foreign strategy. The most immediate example of this lies in the insistence of leaders of the dominant Democratic Movement Party (PMDB) that the choice must have their approval. It was the statement last Friday of Mr Ulysses Guimarães, the PMDB president, that the party demanded the right to name Mr Funaro's successor that appeared to provoke his resignation.

Publicly, both party and president have trumpeted three essential dogmas: there can be no solution to the foreign debt issue that involves a reduction of growth targets of 7 per cent a year; real standards of living improved substantially under the anti-inflationary Cruzado plan, must be maintained; strategies on the domestic front that could involve recession are ruled out.

These dogmatic statements have all the authority of last year's promised zero inflation and the credibility of King Canute's attempts to hold back the tide.

Some believe that Mr Sarney's long delay in responding to the demands for Government action on the economy, has been intentional—aimed at allowing the Ulysses to learn to lower their aspirations.

In fact, a specific programme of immediate measures to set the country back on an even keel has been presented in the press by Mr Luiz Carlos Pereira, an economist, director of a big supermarket chain and secretary for science and technology in the state government of São Paulo.

Mr Pereira also happens to be a leading candidate for Mr Funaro's job and, with hindsight, his prescription may have been intended as an election

manifesto. More important, both for Brazil and its creditors, it contains exactly the kind of reasonable objectives that might satisfy all parties.

Identifying the country's problems as inflation, lost trade surpluses and recession, he calls for two parallel strategies, one external, one internal.

On the more urgent external front, he argues for the establishment of a committee for monthly trade surpluses, the public sector deficit, the expansion of domestic credit and the monetary base. Unlike an International Monetary Fund programme, however, he would set a growth target of 3.5 per cent for 1987 — or half the current, absurdly optimistic, 7 per cent.

On the internal front, he proposes the stabilisation of inflation—now at 14.4 per cent a month—prior to a new effort to eliminate its causes. The integration of money, but without a new price freeze.

"To negotiate," he wrote, "we cannot just have negative arguments—the threat to keep up the exports of raw materials. We need also positive ones, we must be able to say to our creditors that we will not pay the principal nor all the interest, but that we will be able to pay part of the interest."

WORLD TRADE NEWS

US urges Hong Kong to push for free trade

BY DAVID DODWELL IN HONG KONG

MR Malcolm Baldrige, the US Secretary of Commerce, yesterday called on Hong Kong to take a leadership role in promoting free trade in the Asian region.

He spared Hong Kong the criticism pointed at Asia's protected markets, particularly Japan, Taiwan and China, and provided hints that protectionist laws being negotiated through Senate and Congress are likely to be drafted so that models of free trade such as Hong Kong and Singapore will escape their worst effects.

Exactly what the US Administration wants Hong Kong to do to exert pressure for greater free trade in Asia was not made clear, but local officials emerged from meetings with Mr Baldrige relieved that Hong Kong had not joined Japan, China and Taiwan as targets of US wrath.

Mr Baldrige hailed Hong Kong's important role as a "commercial ally and competitor," and said its lack of tariff and non-tariff barriers, and its stringent intellectual property protection laws, served as an example to China and other countries in the region.

Mr Baldrige had arrived in Hong Kong from Peking, where he had called for better access for US goods, and warned that China's 85 per cent growth in exports to the US last year was not a trend that could be sustained.

There was speculation before Mr Baldrige's visit, which follows visits to South Korea and China, and in advance of a visit to the Philippines, that

there would be pressure to revalue the Hong Kong dollar against the US currency. Some parties in the US have complained that trading partners in Asia are gaining an unfair advantage by artificially depressing their exchange rates to ensure competitive access to the US.

Hong Kong is America's tenth largest trading partner and maintains a substantial trade surplus with the US—about \$8.1bn last year. There have been fears that the US might call for this imbalance to be corrected.

In the end, and much to Hong Kong officials' relief, nothing was said on revaluation of the currency. From Hong Kong's point of view, the alliance spoke volumes, and recent speculative pressure against the local currency is likely to fall away.

It appears that Mr Baldrige gave assurances that new trade laws were unlikely to damage the interests of free-trade regimes such as Hong Kong. Hong Kong officials have argued that the territory should escape protectionist reprisals because it has not protectionist barriers of its own.

On textiles, Mr Baldrige predicted further friction. Hong Kong is the world's biggest textile exporter and is America's largest supplier, selling the country more than 40 per cent of its production. Over the past three years, protectionist laws have narrowed the scope for growth in sales of textiles to the US.

UK ports mission to China

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE EXPANSION of the UK's aviation and ports construction interests in the Far East and Southeast Asia is the objective of a fortnight's official visit there by Mr Michael Spicer, Minister for Aviation, from April 23.

The trip includes aviation talks in Peking, Hong Kong and New Delhi and a specially-convened Chinese-British ports mission in Peking.

During his stay in Hong Kong, Mr Spicer will discuss

with the Hong Kong government and local airlines the development of air links with China.

He will visit China at the invitation of the Ministry of Communications to head a British commercial ports mission in Peking, comprising representatives from six key consultancy, equipment and construction companies, who are interested in projects to develop port facilities in various parts of China including Shanghai.

Taiwan lifts hopes on market access

By Robert King in Taipei

TAIWAN'S recent announcement of big tariff cuts on more than 850 imports might prove to be the start of a major trade reform that could counter protectionist sentiment against Taiwan in the US and ultimately make Taiwan an accessible for European companies.

The American Institute in Taiwan, the unofficial US embassy in Taiwan, has called Taipei's apparent commitment to open its markets the focus of trade talks held earlier this month in Washington.

During the talks, Taiwan announced tariff cuts of up to 50 per cent on 62 of 66 items. It had submitted for consideration as part of an overall package of 882 imports.

The tariff reductions represent the most sweeping which Taiwan has made so far in terms of scope and value. Apparel, for instance, which accounts for a large part of Taiwan's annual exports, falls into the 50 per cent category and is now taxed at only 15 per cent.

Unhappiness in the US over Taiwan's slowness in lowering tariff and non-tariff barriers to American goods prompted the move.

Taiwan registered a \$13.6bn (\$8.2bn) trade surplus with the US last year while maintaining relatively high duties and outright bans on certain products and services which the US believes would be successful.

As a result of this surplus, the US is putting pressure on Taiwan to revise its currency, which has already risen by about 15 per cent against the dollar over the past 16 months, and to remove its trade barriers or face the consequences.

In the past week, Taiwan has begun considering another 300 items including videotape recorders, colour televisions, foodstuffs, and chemicals, for further tariff reductions.

The Government has also been actively campaigning for private Taiwanese companies to begin making major investments in the US, both as a way of countering protectionism and acquiring much-needed marketing and distribution know-how.

Obstacles preventing sales to Vietnam appear to be falling, writes Steven Butler

Scramble starts for business with Hanoi

THE six-member Association of Southeast Asian Nations (Asean) is preparing yet another protest note—this time to be delivered to Japan—over trade with Vietnam. Asean says it wants other nations to limit trade with Vietnam until 140,000 Vietnamese troops are pulled out of Kampuchea.

The note is sure to be shrugged off in Tokyo, because Asean's ire was aroused by the actions of a private Japanese company over which the government says it has no control. Nishio Iwai, the Japanese trading group, recently granted Vietnam long-term credits in an effort to boost business.

Shrugged off in Tokyo, the note will arouse chuckles in Hanoi. Singapore, whose foreign minister is head of the Asean foreign ministers' working group in Vietnam's second largest trading partner outside the socialist bloc, and it is not just entrapment trade.

Far East Levitating (FELS), Singapore's government-controlled shipyard, is building more than 100m (\$80.6m) of oil rig equipment for Vietnam. Singapore oil companies are bidding for the next export of Vietnamese crude oil.

The Singapore-based Deer Brand noodle company has provided new food processing equipment and is taking payment in kind, amounting in

effect to a credit sale. Another private Singapore company, Sunbeam Trading and Engineering, has entered into one of the first, experimental 50-50 joint ventures in Ho Chi Minh City, building a shipyard facility for the construction of ships up to 6,000 dwt or the repair of vessels up to 10,000 dwt.

With Vietnam now firmly set on a course towards decentralising the economy and boosting trade with the West, many companies have begun a scramble, albeit a quiet one, to get in on the ground floor.

The Japanese, as one might guess, are way out front, selling vehicles, steel pipe, televisions, and toys and materials, while buying back sea products, wood, antirust, scrap iron, and a miscellany of farm products. Japan sold more than ¥2bn (\$4.8m) of freezing equipment last year and bought back ¥7.7bn of frozen shrimp.

Bilateral trade in 1986 was \$272m, heavily in Japan's favour.

After Japan, there are some strange bedfellows. South Korea has become a major trade partner, buying 500,000 tonnes of anthracite coal a year, and some logs. Even more surprising, the Samsung television sold in Vietnam's dollar shops are not imports, exactly. They are assembled in Ho Chi Minh City from complete and semi-



knockdown kits shipped in from Korea. Goldstar, Korea's other consumer electronics giant, is trying to set up a similar arrangement.

About half a dozen Japanese companies are shipping in knockdown electronics kits. Honda will be starting soon with motorcycle kits, and Toyota is looking into an arrangement for automobile assembly.

It is not yet clear that anyone is making much money yet. The retooling of long-paupered Vietnamese companies is practically a full-time occupation, although the Vietnamese have kept current with interest payments to Japan.

Other lenders have been less fortunate. At the end of 1985, Vietnam's total foreign debt was \$8.1bn, while the national income could not have been much greater than \$1.5bn. Of the total debt, \$1.67bn was to the West with arrears amounting to \$471.7m for principal and \$134.1m for interest. Vietnam has negative foreign exchange reserves.

Vietnam's foreign trade opportunities are still severely constrained by international protest against its occupation of neighbouring Kampuchea, with the US boycott delivering the punches that hurt most. Largely because of the US influence, Vietnam is cut off from help from the World Bank, and the extensive network of Western government credits for trade with developing countries.

Most of Vietnam's trade is with the Soviet bloc countries on a barter basis, and there are suspicions that the terms might be not what they might be. Some bicycle shipments to East Germany, for example, have been turned over to West Germany, with the East Germans taking hard currency that Vietnam needs badly. Vietnamese officials say they lack the channels and experience to sell their goods directly to the West.

Vietnam has, however, learned to take a ride on other nations' textiles quotas. Hong Kong companies deliver material, and companies in Ho Chi Minh City stitch together a special garment for each country, including one on a label that reads made in anywhere from the Maldives to Taiwan. Textile officials in Ho Chi Minh City say they have received legitimate quotas from Sweden and West Germany, and are pleased about being able to attach their own labels. The city plans to increase its clothing production five-fold over the next three years, with most of the increase headed overseas.

Few foreigners leave Vietnam without a sense that Vietnam's trade potential is vast, from the immense coastal resources to the apparent high quality of one of the world's cheapest labour forces. If Vietnam succeeds in its reform efforts, and the economy takes off, it will need capital and technology that only the West can provide. The domestic capital market, with a population of 60m, is not sophisticated enough to provide it.

For all these reasons, many Western companies are quietly establishing a presence in Vietnam, betting that the removal of domestic and international constraints on Vietnam's foreign trade is just a question of time.

Go-ahead for Sydney tunnel

BY CHRIS SHERWELL IN SYDNEY

THE New South Wales state government yesterday gave the go-ahead for one of the country's most ambitious and controversial construction projects, an A\$406m (£183m) tunnel under Sydney harbour.

The tunnel is to be built and operated by a joint venture of Kumagai Gumi, the Japanese construction company, and Transfield, an Australian group. The aim is to ease traffic congestion between the north and south of Australia's largest city.

Controversy has focused on the absence of an international tender for the project, the way it is being financed, its environmental impact and the question of whether it will solve Sydney's traffic problems.

But the state government has pushed ahead relentlessly with the proposal since announcing it 13 months ago, and yesterday it

passed the final hurdle of a cabinet committee.

The 2.4km, four-lane tunnel is to be carved from sandstone on the land approaches and as an immersed tube across the harbour floor. It will be sited next to the harbour bridge and is scheduled to be operating by mid-1992.

The tunnel is to be built and operated by a joint venture of Kumagai Gumi, the Japanese construction company, and Transfield, an Australian group. The aim is to ease traffic congestion between the north and south of Australia's largest city.

Controversy has focused on the absence of an international tender for the project, the way it is being financed, its environmental impact and the question of whether it will solve Sydney's traffic problems.

But the state government has pushed ahead relentlessly with the proposal since announcing it 13 months ago, and yesterday it

passed the final hurdle of a cabinet committee.

The 2.4km, four-lane tunnel is to be carved from sandstone on the land approaches and as an immersed tube across the harbour floor. It will be sited next to the harbour bridge and is scheduled to be operating by mid-1992.

The tunnel is to be built and operated by a joint venture of Kumagai Gumi, the Japanese construction company, and Transfield, an Australian group. The aim is to ease traffic congestion between the north and south of Australia's largest city.

Controversy has focused on the absence of an international tender for the project, the way it is being financed, its environmental impact and the question of whether it will solve Sydney's traffic problems.

But the state government has pushed ahead relentlessly with the proposal since announcing it 13 months ago, and yesterday it

Delhi selects partners for refinery project

BY K. K. SHARMA IN NEW DELHI

NEW DELHI has selected Indian private sector groups to partner state-owned oil companies in two oil refinery projects. This suggests that Indian companies will be given preference in such projects.

Tata Chemicals is to partner government-owned Indian Oil for the 6m tonne refinery at Karnal in Haryana state. Shell International bid for the project much earlier than the successful Indian company.

Tata Chemicals and Indian Oil will both have a 26 per cent equity share in the Karnal refinery which is expected to cost Rs15m (£3m). The remaining funds are to be raised from the Indian capital markets.

This is expected to be the pattern for big industrial projects in India for which funds

have not been provided in the country's five-year plan.

The approach involves public and private sector companies becoming partners in industrial projects, with both contributing to their equity capital and raising funds for them from the capital market.

It is hoped that in this way profit-making government-owned companies will generate their own investment funds from earnings and use the managerial expertise of private sector partners.

The same concept is being applied to the 3m-tonne oil refinery to be built at Mangalore on the coast of Karnataka state, Indian Rayon, the Birla-owned company, has been chosen as the government-owned Hindustan Petroleum's partner and both are to make a project feasibility study.

Has your bank ever delivered money as much as 200 points below LIBOR?

Bankers Trust has.



True, the credit was an extraordinarily good one: SEK (Swedish Export Credit).

Even so, the rate was an extraordinarily low one: more than 200 basis points below LIBOR. It was the lowest cost Eurobond/swap issue ever done.

That's typical of the kind of performance Bankers Trust delivers in the global capital markets. Performance that regularly lowers borrowing costs for issuers, or increases yield for investors.

What's behind this performance? First and foremost, it's the ability of

our capital markets specialists to structure innovative transactions that perfectly match the needs of clients with the demands of the market. In the past year alone, they've

developed the forward swap. The coupon option swap. The minimum and maximum interest rate swap. The currency option swap. And a host of others.

Such innovation springs, in part, from the total integration of the people within the capital markets organization—the swaps experts, options and futures specialists and Eurobond originators—with those in trading and syndication. At Bankers Trust, they talk across desks, not across departments.

Equally important is the integration of our worldwide capital markets locations, supported by our global distribution network.

Easing the process even more is our proprietary software and information systems which allow us to complete even the most complicated transactions with unusual speed and at low cost.

Small wonder, then, that in a recent *Euromoney* poll, corporate and sovereign swaps users worldwide voted Bankers Trust to be the very best overall performer in the swaps market. Bar none.

Today, as worldwide merchant bankers, Bankers Trust enjoys a commanding position in investment banking, corporate finance, and money, securities and currency trading. Since we have no vested interest in any of these forms of financing, we can select, combine or modify them in ways that best suit our customers' needs. So an increasing number of clients are looking to us for services like these:

Management Buyouts—As a leader in structuring and arranging the financing for management buyouts, Bankers Trust not only can provide the senior debt, but also can place the subordinated debt and equity.

Eurosecurities—As a major force in the Euromarkets, Bankers Trust lead-managed 51 Eurosecurity offerings totaling \$7 billion last year. We are one of the most active participants in the secondary market, where we are a market-maker in over 600 different Eurosecurities.

Options—Bankers Trust is a leader in interest rate and currency options, making markets in options on both short- and long-term instruments. Our strength as a market-maker enables us to design option packages specifically tailored to our customers' investment or financing requirements.

Our success in these highly competitive areas is really our clients' success. If you'd like to share in it, come to the bank that makes it a reality: Bankers Trust.

Over the last two years, Bankers Trust has lead-managed ten issues for SEK. We were book runner not only on their history-making (US)\$200 million Eurobond issue at more than 200 basis points below LIBOR, but also on their (US)\$200 million 40-year Eurobond issue—the longest term ever done.



Other issuers for which Bankers Trust has carried out financings at rates below LIBOR include Philip Morris, for which we were co-book runner on a (US)\$100 million three-year, fixed-rate Eurobond issue that was swapped into floating rate dollars. The issue was part of a refinancing program related to Philip Morris' acquisition of General Foods.

Bankers Trust Company

Merchant banking, worldwide.

Dashwood House, 69 Old Broad Street, London Kishimoto Building, 2-1 Marunouchi, Tokyo

UK NEWS

Newspapers face charges over spy book reports

BY PETER RIDDELL AND RAYMOND SNOODY

SIR MICHAEL HAYES, the Attorney General, is to institute proceedings for contempt of court against The Independent and two other newspapers for publishing material from Mr Peter Wright's banned book *Spycatcher*.

The memoirs of former MI5 Counter-Intelligence officer Peter Wright have been the subject of extensive litigation in both the UK and Australia.

In Australia the Government lost a long court case to prevent publication of the book and is now appealing against the decision. In July the Appeal Court in London dismissed an appeal by The Guardian and The Observer against a High Court order banning them from repeating allegations made by Mr Wright.

Yesterday's move came as the Government was put under strong pressure in the House of Commons to make a full statement on an alleged plot by some MI5 officers to bring down Mr Harold Wilson's Labour government in the mid-1970s.

Labour MPs headed by Mr Tony Benn, a Cabinet Minister at the time, unsuccessfully sought an emergency Commons debate. He accused Mrs Thatcher of attempting to "suppress information about the disloyal and illegal activities of the security services and hence misleading Parliament and the public."

Under the protection of parliamentary privilege Mr Benn quoted from the *Independent* report about Mr Wright's book that in 1974 "39 MI5 senior officers were engaged in a politically motivated plot to bound Harold Wilson from office as Prime Minister."

Sir Michael moved quickly against The Independent, which published long extracts claimed to be from the book yesterday morning, its editor Mr Andreas Whitman Smith, and the London Evening Standard and the London Daily News, which followed the story up, and their editors.

In a statement yesterday the Attorney General said he took "the view that these articles could effect the administration of justice in relation to the proceedings brought by him against The Observer and The Guardian, which will be heard by the House of Lords in June."

In the Commons Labour MPs clashed with the Mr Bernard Weatherill, the Speaker (chairman), over how far references to the issue were banned since the matter was sub judice. Mr Dennis Skinner urged the Speaker to "get on your bike and get it discussed quick" while Mr Weatherill described as "reprehensible" attempts by Labour MPs to involve him in political controversy.

Mr David Steel, the Liberal leader, also called for a full statement and urged the Government to drop its case in the Australian courts, while repeating his call for a parliamentary committee to oversee the intelligence services.

Government steps up aid for inner cities

BY HAZEL DUFFY

MORE HELP is to be given by the Government to the inner cities with the expansion of an experimental scheme designed to target public money more effectively.

Mr Kenneth Clarke, Paymaster General, told the House of Commons yesterday that he was adding eight more areas, to be funded with £2m, to the existing eight where Task Forces operate. The teams, operating from shop-front offices, aim to improve training and increase employment opportunities in small inner-city areas.

At the same time, the five special City Action Teams, set up to improve co-ordination between government departments in targeting aid, are to receive £5m. Only one, in Newcastle/Gateshead, had special funds allocated to it when they came into operation two years ago.

At a press conference afterwards, Mr Clarke denied that the timing of the announcement had anything to do with the possibility of an election

in the near future. But he added that inner cities would be a major theme in the manifesto "because we have a good story to tell on what we are achieving."

Ministers today launch a series of presentations, starting significantly in London Docklands, which will tour the country telling "decision makers and opinion formers" concerned with urban regeneration about what the Government is doing in the inner cities.

The new areas in the Task Forces scheme are Coventry, Preston, Doncaster, Hartlepool, Nottingham, Rochdale, Wolverhampton and Tower Hamlets in London. They join eight areas set up under the Inner Cities Initiative in February 1986. This money is additional to grants and other government funds going into these areas.

Mr Clarke admitted that the success of the first eight had varied and that performance of the scheme was difficult to evaluate.

Air defence contract awarded to ICL group

By Lyndon McLean and David Thomas

A CONSORTIUM led by ICL, the largest UK-owned computer group, has won the contract to provide a new computerised defence system for the Royal Air Force, which will form a key element in the Nato shield.

The contract for the RAF strike command's control system is likely to be worth between £70m and £100m, making it one of the largest computer contracts awarded by the British public sector.

The new system is to be installed at the headquarters of RAF strike command at High Wycombe, north-west of London, with workstations at other RAF bases.

Some details of the contract, including the timing of the introduction of the system, have still to be worked out.

The ICL consortium will manage the introduction of the system and supply the hardware and software. Besides ICL, it is made up of Computer Sciences, Information Processing and Lynwood Scientific Developments, three UK computing companies.

The ICL consortium won the contract in competition with three other groups of companies from Nato countries which were invited to bid by the Ministry of Defence.

Two, led by Thorn EMI and GEC-Marconi were ruled out by the Ministry for submitting bids that did not comply with the terms of the Ministry's specification.

The Thorn EMI consortium composed of the UK, ESO of West Germany and Selenia of Belgium. GEC-Marconi had formed a team with Logica of the UK and Honeywell of the US.

Both these consortia were unable to demonstrate to the ministry their capability for producing a multi-level security system. Honeywell of the UK and Hughes of the US competed with the ICL consortium in the final run up to the award of the contract.

Some of ICL's competitors claimed last night that all the consortia had found it difficult to meet the ministry's needs.

Defence sources, Page 10

Bank forecasts hard talking on rules for capital adequacy

BY HUGO DIXON

AGREEMENT between the Bank of England and other British regulators on rules for banks' capital adequacy will not be reached easily, a senior Bank official said yesterday.

Mr Richard Farrant, senior manager of the Bank's supervision division, argued that last year's Financial Services Act, which was spawning a new set of self-regulatory organisations, made such co-operation necessary. Otherwise there would be "a complex web of different requirements of different regulators."

His comments came at a time when the Bank of England and The Securities Association are having difficulties deciding on common capital adequacy rules. All they have managed to reach agreement on are arrangements for one supervisor to delegate the monitoring of capital adequacy to the other.

"It is not that easy to find common ground," Mr Farrant said. "Agreements of this kind will initially be fragile, and they will have some rough edges."

The main problem, he said, was that securities supervisors traditionally applied uniform capital requirements and a breach of those automatically triggered a response.

The Bank of England's approach was more subjective and allowed it to develop different requirements for different institutions.

Mr Farrant made his remarks yesterday at a seminar on regulating foreign banks in London organised by the Financial Times and

DeLoitte Haskins & Sells, the accountancy firm.

He also said that, under the new Banking Bill, the Bank would be looking to the accountancy profession to help it to ensure that proper accounting records and control systems were maintained. This new relationship between the Bank and accountants would "depend crucially on goodwill on both sides."

However, one accountant speaking at the same seminar said he was not happy about the breadth of issues such reporting would be expected to cover. Mr Shaun Pitt, a partner of Deloitte, said accountants should not be expected to report on the efficiency of management decision-making, only the narrow issues of accounting records and control systems.

Mr Michael Gahitass, senior vice-president of Swiss Bank Corporation, said he was worried that both the new Banking Bill and the Financial Services Act contained provisions which were extra-territorial. This could produce a conflict with the Swiss bank secrecy laws.

In particular, he was concerned with the powers of inquiry, search, investigation and disclosure.

Mr Geoffrey Taylor, chairman of Daiwa Europe Finance, spoke of the vulnerability of being a Japanese bank in London in reference to the recent row over the openness of Japan's financial markets. Daiwa is one of the two Japanese securities firms with British banking licences and has been obligingly threatened with its cancellation.

Mullard chief resigns

BY DAVID THOMAS

MR IVOR COHEN is resigning as managing director of Mullard, the UK electronic components subsidiary of Philips of the Netherlands in order to pursue private interests.

Mr Cohen, aged 58, is retiring early from the post which he has held since 1979.

Mullard, which has sales of more than £200m and employs about 7,000 people, stressed that Mr Co-

hen's departure was entirely amicable on both sides.

Mr Cohen, who will leave Mullard at the end of July, is widely regarded as one of the most articulate and knowledgeable managers in the UK electronics industry.

Mr David Kynaston, aged 46, is to be the new managing director of Mullard.



Action Replay

In 1986 Norwich Union Asset Management ran a pre-launch offer on a single premium capital bond, which was thought by so many financial advisers to be a sound investment that in six short weeks it became the most successful bond launch ever — attracting an amazing £210m. This year, we plan to repeat this success with the NUAM Anniversary Bond, providing you with a further opportunity to benefit from NUAM's expertise. The offer lasts from May 5th to June 2nd, with higher returns for early investors. If you'd like to know more about the NUAM Anniversary Bond, contact your financial adviser or simply cut the coupon and we'll put you in touch with an independent specialist adviser in your area.

Please forward my name, address and telephone number to a financial adviser in my area who will contact me with further information on your unit-linked Plans.

Name _____
Address _____
Post code _____

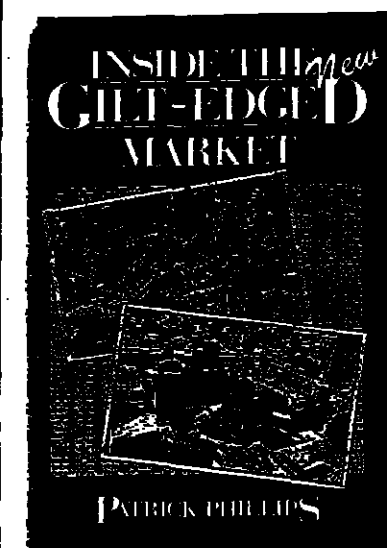
Include the name and address of your financial adviser, if any.

Name _____
Address _____
Post code _____

NORWICH UNION
ASSET MANAGEMENT

PO BOX 124 - 51/59 ROSE LANE NORWICH NR1 1LS - TEL: (0603) 622200
A MEMBER OF THE NORWICH UNION GROUP

HOW TO READ THE GILTS MARKET AFTER BIG BANG.



Patrick Phillips new, authoritative and practical book is the first post Big Bang view of the operations of London's gilt-edged market.

The author, who is head of risk management at Barclays de Zoete Wedd Gilts Limited, has worked in the gilt-edged market for 25 years.

"Inside the New Gilt-Edged Market" will be of value to brokers, investment analysts, bankers, fund managers and private clients alike.

It is written for the investment community at home — and around the world.

Please send _____ copies of "Inside the New Gilt-Edged Market" at £25 per copy (UK) or £30 (overseas) including p&p. Cheques should be made payable to Barclays de Zoete Wedd Gilts Limited and sent to Lynette Hobb, 5th Floor, Ebbsgate House, 2 Swan Lane, London EC4A 3TS. Tel: 01-623 2523.

Name _____ Company _____

Address _____ Tel: _____



BARCLAYS de ZOETE WEDD

GILTS LIMITED

Registered Office: Ebbsgate House, 2 Swan Lane, London EC4A 3TS



TWA to Los Angeles.

TWA's exceptional APEX round-trip fare to Los Angeles brings the West Coast within your reach. Now you can experience TWA's spacious comfort and superb in-flight service at new low prices to California. Choose either the 747 London-Los Angeles

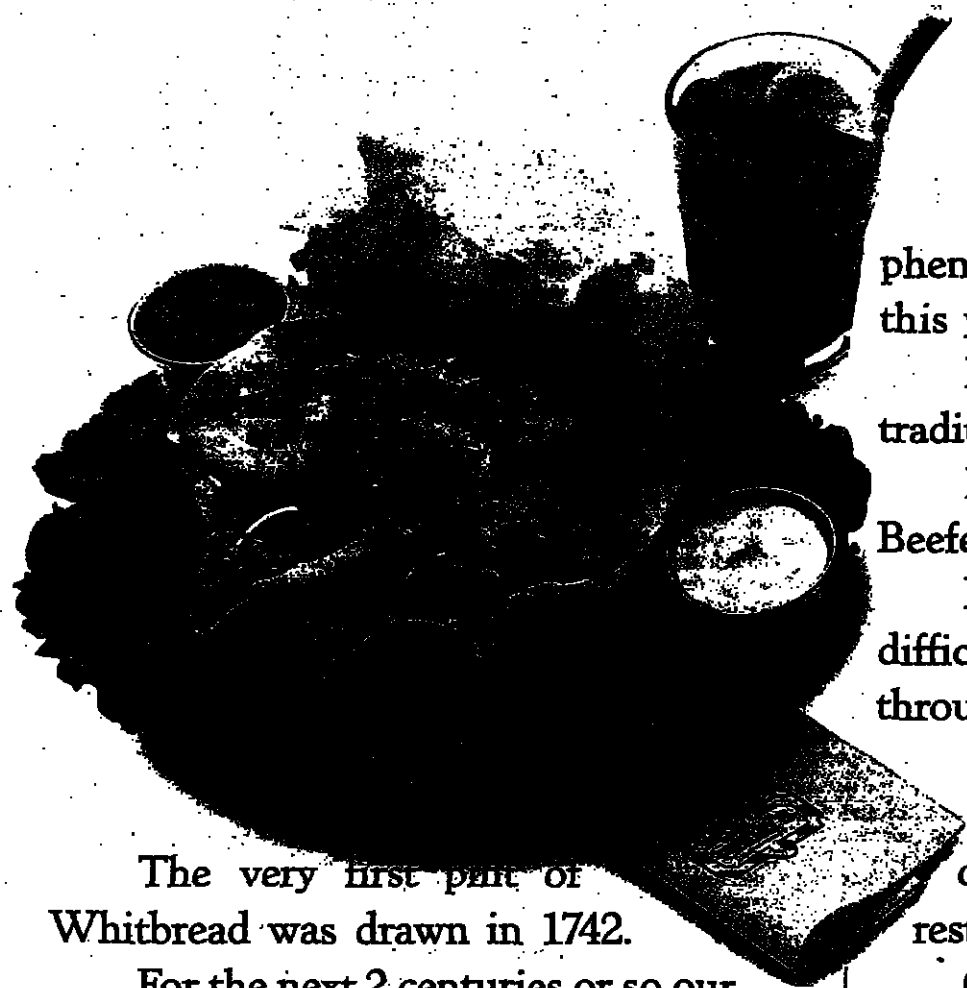
non-stop flight at 12.45* or go via any other of TWA's convenient gateway cities in the U.S. See your TWA Main Agent now or ring TWA on 01-636 4090.

*Daily except Monday/Tuesday

Leading the way to the USA.

TWA

Whitbread the brewer: a teetotaler's guide.



phenomenal, and more will open this year.

But perhaps your taste is for more traditional fare?

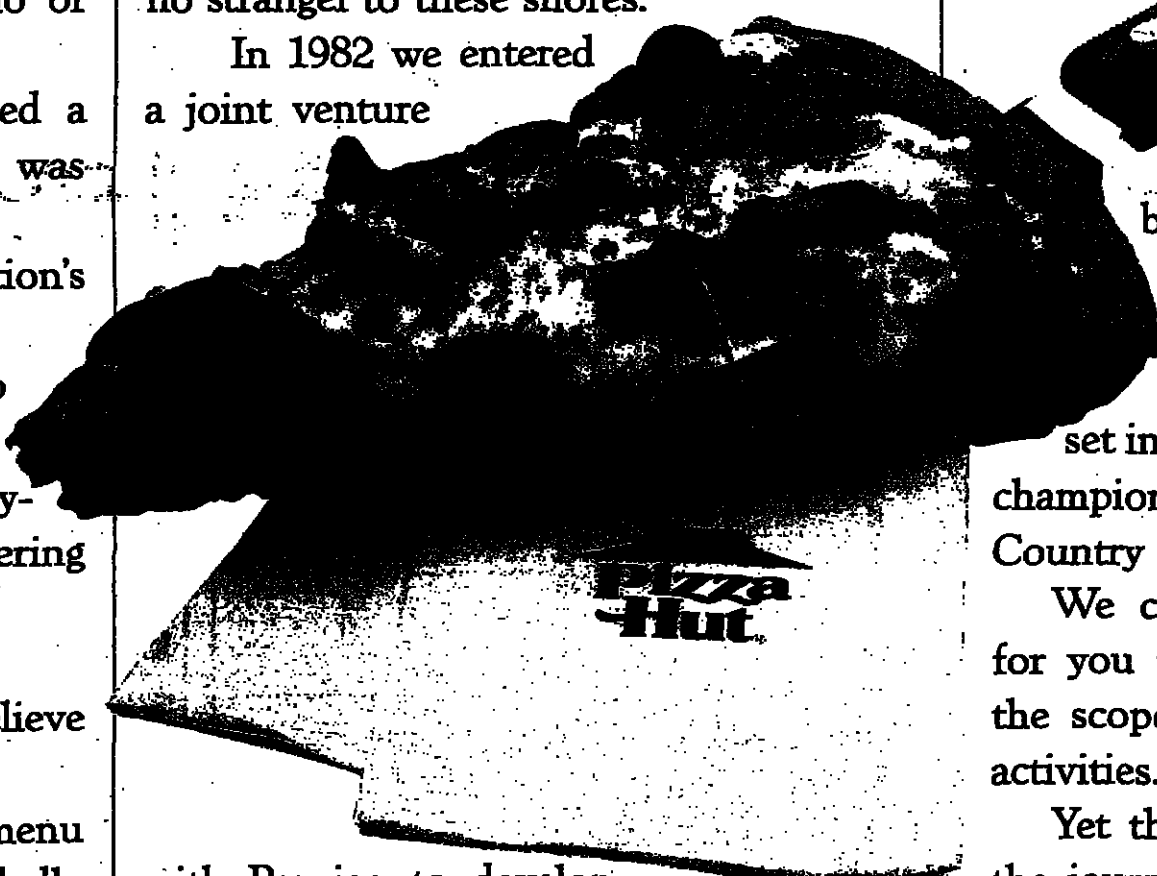
Might we therefore suggest our Beefeater Restaurants?

Finding one should present no difficulty, since there are now 183 throughout the land.

Serving some 8 million meals a year, Beefeater is without doubt one of the country's fastest growing restaurant groups.

Our next port of call has something of a foreign flavour, though it's certainly no stranger to these shores.

In 1982 we entered a joint venture

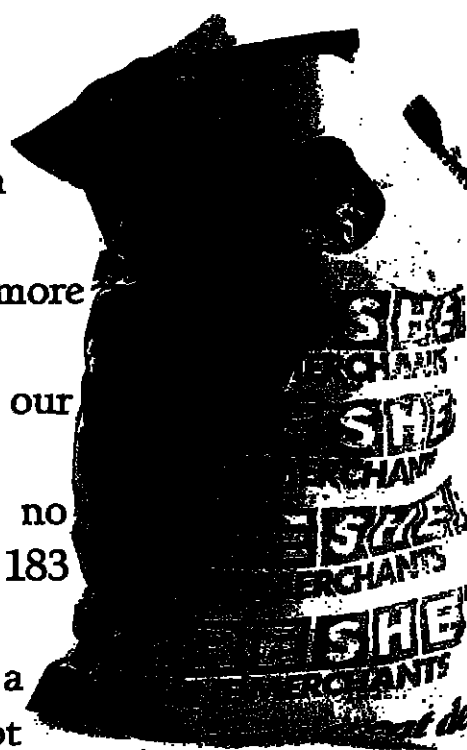


with Pepsico to develop the Pizza Hut restaurant chain in the UK.

And develop them we have. 3 years ago there were 35 Pizza Huts in Britain.

Now there are over 100.

And a new one is opening, on average, once every 10 days.



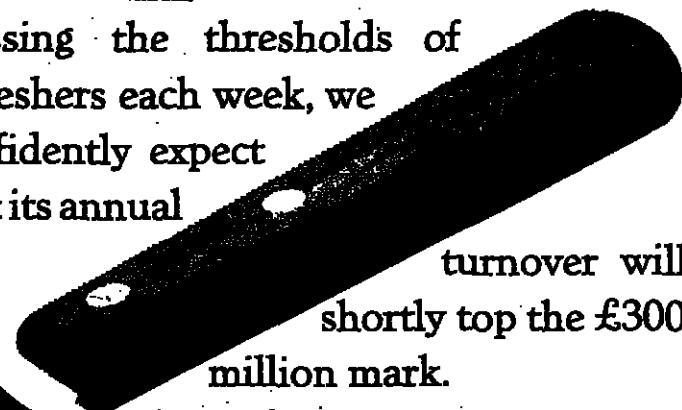
Now you've finished your pizza, may we move on?

And if you're still rather peckish, don't worry.

You'll find crisps, nuts and chocolate bars aplenty at our next stop in the Whitbread empire: Thresher off-licences.

With over 800 branches and a million customers

crossing the thresholds of Threshers each week, we confidently expect that its annual



turnover will shortly top the £300 million mark.

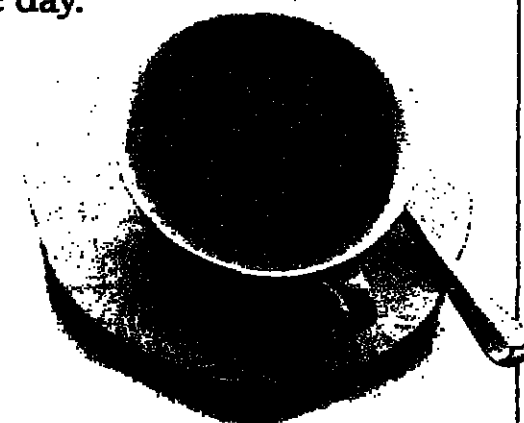
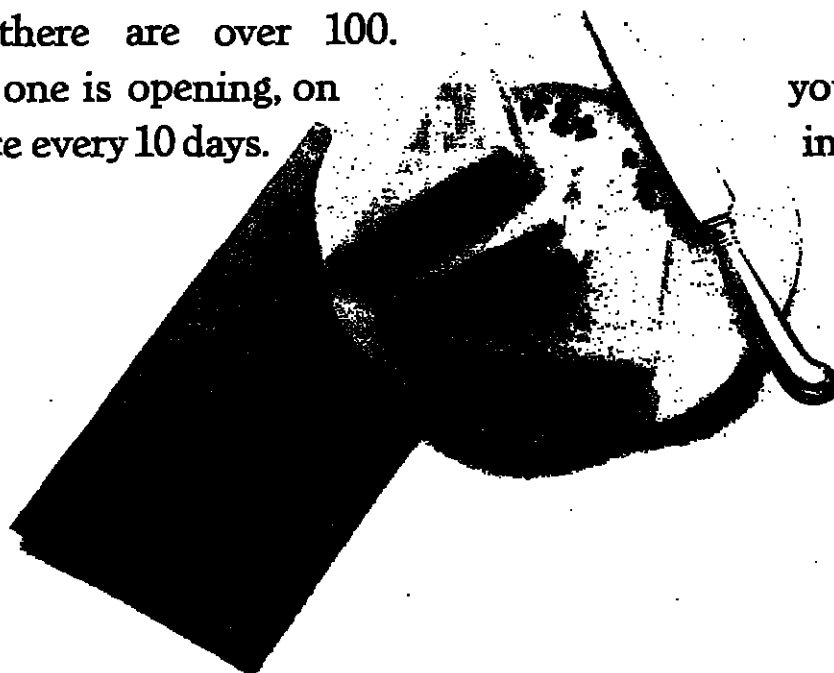
And what after the hurly-burly of Threshers? An oasis of calm: we will take afternoon tea at the St Pierre Hotel.

This fine 14th Century mansion, set in 400 acres of parkland with two championship golf courses, is one of 5 Country Club Hotels.

We can think of no better setting for you to pause awhile and consider the scope of Whitbread's non-brewing activities.

Yet this is by no means the end of the journey around our catering establishments. We could also mention the Quick hamburger chain, our Coaching Inns and our Roast Inns.

But then we've probably given you more than enough to digest in one day.



W H I T B R E A D A N D C O M P A N Y E S T D



1 7 4 2

Sweden

ANNUAL REPORT INDEX 1987
During recent years Sweden has done much to restore its position as one of the world's leading trading nations.
The country's economic recovery and the increasing presence of Swedish corporations in the international marketplace are major factors in positioning Sweden as a highly attractive market for international investors.

*** SWEDISH MATCH

Over the next few weeks the Swedish Annual Report Index will highlight key details from the latest annual reports of a series of leading Swedish corporations.

Swedish Match is an international industrial corporation that concentrates on consumer products. Its strong market positions and worldwide experience provide strong potential for good profitability and steady growth.

Swedish Match has six independent groups, whose business activities include flooring, kitchen furnishings, doors, consumer products (matches, lighters and paper products), packaging and chemicals.

Sales in 1986 amounted to SEK 11 billion, of which 75% was booked in markets outside Sweden. The company has approximately 26,000 employees in more than 30 countries. Income after financial items totalled SEK 500m, compared with SEK 359m in 1985, an increase of almost 40%. Earnings per share before extraordinary items rose 73%. The Board of Directors has proposed an increase in dividends per share to SEK 12.50 (1985: 10.50) and a 5:1 stock split.

Swedish Match shares are quoted on the Stock Exchanges of Stockholm, London, Paris, Brussels, Antwerp, Amsterdam, Basle, Bern, Geneva, Lausanne and Zurich.

Swedish Match recently acquired a West German flooring company, Pegulan AG, and Wilkinson Sword, the British producers of matches, razors and razor blades, neither of which is included in the Swedish Match sales and income figures above.

To find out more about the corporations featured here send now for your personal copy of their 1986 Annual Report.

Please circle below for your free copies:

ALFA-LAVAL CARDO
CARNEGIE EUROCC FFV
FLÄKT IGESUND MoDo
NOBEL INDUSTRIES
PERSTORP PROCORDIA SCA
SKF SANDVIK SKANSKA

SWEDISH MATCH

Swedish Annual Report
Promotions, Box 10020,
S-10055 Stockholm, Sweden.
Attach your business card or
please print.

Name _____

Title _____

Address _____

City + Area code _____

Country _____

This offer expires Oct 31, 1987

London cabs may carry telephones

By David Thomas

VISITORS to London may soon find one of its hallmarks - the lack of public telephones in working order - no longer so frustrating, if plans being developed by a small private company succeed.

Capital Taxiphones, set up only a month ago, is intending to equip most of the black cabs in central London with public telephones.

Mr Peter Pledger, Capital Taxiphones' managing director, said his plan would mean turning taxis into phone boxes on wheels.

"Most of the public phone boxes don't work and taxis are a fairly safe environment for a public phone," he said.

Capital Taxiphones has won the franchise from Rascal Vodafone, a UK cellular telephone operator, to supply London taxis.

Vodafone recently tested cellular cabs for six months to make sure there were no technical or other problems.

Mr Pledger is planning to install the first cab phones in the next few weeks and to have them in more than 1,000 black cabs by the end of the year.

Capital Taxiphones hopes that 5,000 cabs, about 80 per cent of the taxis in the City of London and the West End, would have the phones within three years.

Passengers will pay the cab driver for use of the taxiphones, which will be metered.

There will be a 75p minimum charge and the remainder of the charge will depend on the length and duration of the call. For calls in central London the charge will be 27p for a unit lasting about 12 seconds.

Capital Taxiphones is owned by a mixture of individuals and Alan Patrick Associates, a venture capital group.

It will be placing its first orders for cellular phones with Panasonic, the Japanese manufacturer, although it hopes soon to start ordering equipment from Motorola, the US company which now manufactures cellular equipment in the UK.

UK NEWS

Political spotlight on defence squeeze

BY DAVID BUCHAN



Mr George Younger: tricky balancing act

THE POLITICAL spotlight is turning to the economic squeeze on the defence budget, a key issue in the gathering general election campaign.

The Government may be convinced it has the opposition parties on the run over nuclear arms policy. But the opposition parties, particularly Labour, believe they can exploit a government Achilles Heel with the accusation that conventional defence has been weakened to pay for nuclear weapons.

Mr George Younger, Defence Secretary, has said he sees no gap opening up between defence resources and commitments of a kind that would require a fundamental policy review, even after the next election which he assumes the Tories will win.

Evidently he hopes a little pruning here, and a bit of postponement there, in defence equipment programmes can contain the budgetary pressures. Others are not so sure that the day of reckoning can be indefinitely postponed.

The recent £300m package of helicopter orders for Westland pointed up these increasing pressures on defence spending. The regular Ministry of Defence (MoD) budget could only accommodate the purchase of 25 of the new Anglo-Italian EH101 transport helicopters, and even then some money had to be saved by British withdrawal from the NATO European collaborative helicopter project. The 18 extra helicopters also being ordered from Westland are to be paid for out of a special Treasury donation.

In the coming months, covering several possible dates for a general election, the MoD will have to take other hard procurement decisions of less overt political sensitivity than the Westland rescue and is thus less likely to receive any top-up aid from the Treasury.

All these problem programmes are made more difficult to contain within MoD budget projections, known as long-term costings (LTCs), by several general trends. These include the plans to cut overall military spending by 6 per cent in real terms until the final year of the decade (1989-90) when it is to stabilise; to reduce the share spent on equipment from its 1985-8 peak of 46 per cent; and, within that declining portion devoted to equipment, to spend more on nuclear systems.

In 1986-7 spending on the UK nuclear strategic force amounted to 3.8 per cent of the MoD budget, but by 1990 some £60m will have been spent on Trident out of the total £10bn.

The dollar/sterling exchange rate has recently been fairly stable, and thus has little affected the cost of buying the Trident system from the

of which would redound on the MoD, itself responsible for supplying Saudi Arabia with Alacr equipped Tornado strike aircraft.

By the end of June the MoD is expected to pronounce on which command system is to go into the first of the Type 23 frigates, HMS Norfolk, due to be launched in September. It has given itself two options - either to complete the Crecy programme on which Ferranti has been working, or to write off much of the £40m spent or committed to Crecy-4 and to choose an alternative system for which the MoD has received competitive bids. These bids to supply an alternative system have come from Gresham-Cap, Plessey and Ferranti itself.

Before the autumn the MoD is due to renegotiate a new development contract with GEC on the troubled Foxhunter radar for the Interceptor version of the Tornado, on which £100m in development money has been spent already. The new contract will be on a fixed-price basis, but that will still involve the MoD shelling out more money than it originally projected.

As a result of more competitive policies, Mr Peter Levene, the businessman brought in two years ago to be chief of defence procurement, has estimated that he can save the Government around 10 per cent of what it used to spend on equipment. But he may find savings harder to achieve in the remaining three years of his five year contract.

Certain opportunities, such as the privatisation of Vickers Shipbuilding and Engineering which allowed £20m to be saved in ordering three new Type 2000 submarines, will not come again.

There is also doubt, raised in some quarters of the defence industry, that British Aerospace's recent takeover of Royal Ordnance will inhibit competition in the long term.

Certainly, Mr Younger will have a tricky balancing act ahead of him if the 1987 defence policy paper due in the next few weeks is to be a credible plank in the Government's election platform.

Britain 'at risk' in trade row

By Tom Lynch

THE GOVERNMENT will not use its powers to cancel or withhold operating licences for foreign financial institutions in trade disputes, such as the current row with Japan over British involvement in the telecommunications sector, Lord Beaverbrook, a junior trade minister, said in the House of Lords yesterday.

He said it would "not help our case at all" to link access to British financial markets with other aspects of commerce, such as the attempt by Cable and Wireless to play a major role in telecommunications development in Japan.

Lord Beaverbrook said the powers in the banking bill, which completed its Lords stages yesterday, and in the Financial Services Act, which could deny a foreign company access to UK markets if its home country forbade parallel British involvement, were not designed to combat failures by other countries to meet their obligations under the General Agreement on Tariffs and Trade.

He told peers the reciprocity powers "apply directly to lack of reciprocity in other financial areas and are not directly applicable to the Cable and Wireless case."

The purpose of reciprocity "is not to put a fence round the British financial markets. It is to encourage other countries to adopt a more open approach to their own markets." He hoped the powers would never have to be used.

He was responding to Lord Bruce Gardyne, a former Conservative Treasury minister, who said he was concerned by recent ministerial statements suggesting that reciprocity might be used "to deal with what was deemed to be the inadequate openness of Japanese markets, both financial and commercial."

Lord Bruce Gardyne spoke of potentially serious consequences if the UK sought to restrict Japanese access to its markets. "We are very much at risk, arguably more at risk than the Japanese themselves."

Maxwell seeks to offer readers a credit card

BY RAYMOND SNODDY

MR ROBERT MAXWELL, publisher of Mirror Group Newspapers, said yesterday he was looking into the possibility of turning Mirrorcard, his discount shopping card, into a fully fledged credit card.

He was speaking at a ceremony to mark the two millionth applicant for the card in the 10 weeks since its launch.

"In the long term our aim is to have Mirrorcard validated as a credit card," Mr Maxwell said.

At the moment the card, which bears a picture of the MGN lion and a number unique to each applicant, specifically says it is not a credit card. The Mirror publisher also said yesterday he was already in talks with financial institutions to see whether the card could be used in obtaining personal loans.

Mr Maxwell made it clear yesterday he was using the Mirrorcard scheme to build up a large database on the club's 2m members. The information sought on the application coupon includes age, marital status, number of children, car ownership and future care purchasing plans and what newspapers are bought. About 80 per cent of card holders are Mirror readers.

Mr Maxwell conceded that card applicants were not specifically warned the information they gave would be kept on a database, but said anyone who wanted to come

off the database could do so.

"We will not sell this list to anybody," Mr Maxwell said. He added that not even companies offering Mirrorcard discounts would have the right to send material directly to cardholders.

"We are not going to have hawkers on your door or flooding you with circulars," Mr Maxwell promised.

Mirrorcard holders are also to be offered the same preferential rights to MGN shares as Mirror staff when the group is floated on the London Stock Exchange next year.

"We look as them (cardholders) as core readers. We also hope to welcome them as shareholders," Mr Maxwell said.

"We are going to provide services that our holders need and want on a mutually beneficial basis," Mr Maxwell said.

Apart from discounts and games, Mirrorcard gives members access to advice on personal legal problems.

The companies involved in the Mirrorcard scheme include Intasun, Comet, Woolworth and National Express.

The Daily Mirror sees Mirrorcard as a powerful circulation builder. The period since its launch has seen a 10 per cent increase in sales of 197,000 at a time when the circulation of the other tabloid newspapers have fallen.



Tomorrow, Europe Inc.

Tomorrow's Europe a single market, 300 million consumers strong. The "old world" becomes a continent without borders, where goods, services and capital trade freely. Europe is fast turning into a giant market - competition is heating up. For Banque Indosuez and our clients, the stakes and risks are enormous. Banque Indosuez's clients gain the edge by using our European network and our financial specialists' intimate knowledge of the markets.

Today lead-manager of the Eurotunnel project linking the UK to the continent, Banque Indosuez is building the financial connections of tomorrow.

In all Nordic and European countries, in 65 countries around the world, Banque Indosuez offers clients around the world a world of opportunities.



BANQUE INDOSUEZ

Head office: 96 boulevard Haussmann - 75008 Paris.

BANQUE INDOSUEZ A WHOLE WORLD OF OPPORTUNITIES.

SHANGRI-LA INTERNATIONAL



IN MALAYSIA
WHERE ELSE BUT THE SHANGRI-LA

One of the world's finest hotels

Shangri-La hotel

SHANGRI-LA INTERNATIONAL: LONDON 01 261 4217

**The easiest way to
get your Financial Times is to
have it delivered.**

**Six days a week you'll
have your international business
paper without fail.**

Country	Currency	6-Month Subscription	12-Month Subscription	24-Month Subscription
Austria	ÖS	2465	4475	7610
Belgium	BFR	6040	10980	18670
Denmark	DKK	1450	2800	4850
Finland	FMK	870	1580	2690
France	FFR	895	1630	2775
Germany	DM	330	596	1015
Luxembourg	LFR	6040	10980	18670
Netherlands	NFL	365	665	1130
Norway	NOK	1050	1920	3265
Sweden	SEK	1115	1950	3315
Switzerland	SFR	295	545	930
Greece, Italy Spain, Turkey†	DM	380	695	1180

Currency rates are only valid for the country in which they are quoted.

† Local currency rates available on request.

Hand-delivery services are available in the business centres of most major cities throughout the world. Please tick the box on the coupon for more information.

If you are interested in delivery to any country other than those identified above then please fill in your name and address to which you would like the information delivered, on the form below.

Yes please, I would like to subscribe to the Financial Times for:

☐ 6 months ☐ 12 months ☐ 24 months

Allow up to 21 days before delivery of your first copy.

I authorise you to, ☐ Bill me

☐ Charge to my American Express/Diners Club Card account.

Card No: - -

Name

Title

Company Tel:

☐ I would like details on your hand-delivery service.

Rates for countries not listed will be advised on request: tick and return this coupon without obligation. ☐

Please advise subscription rates for country shown.

Country

Address to which I would like my Financial Times delivered:

I understand that I can cancel my F.T. subscription at any time and that you will refund the price of the undelivered issues.
Subscription prices valid until 30 September, 1987.

Signature

To: Subscription Department, Financial Times (Europe) Limited,
Guillettstrasse 54, 6000 Frankfurt/Main 1, West Germany.
Tel: (069) 75980, Telex: 416193.

FINANCIAL TIMES
— Europe's Business Newspaper —

LONDON • FRANKFURT • NEW YORK.

D

The Ninth of November by William Leysdall 1887-90. Sir James Whitehead's Procession. Collection: Corporation of London, Guildhall Art Gallery.



All our yesterdays. All our tomorrows.

LONDON 1887-1987

Chase is no newcomer to the City. Our ties go back a hundred years to Queen Victoria's Golden Jubilee when Jarvis-Conklin Mortgage Trust Company arrived in London to attract UK investment in the U.S.

After a series of mergers, the company became part of the Equitable Trust Company. Separately, Chase National Bank opened its London Representative Office. The two companies merged under the Chase name in 1930, and our international banking expertise has been growing ever since.

In the post Second World War reconstruction years, we were providing a sophisticated range of corporate and private banking services as our clients' needs expanded globally. And 1955 saw the merger of the Bank of the Manhattan Company with Chase National to form The Chase Manhattan Bank.

Chase set up a wholly-owned merchant bank in 1973, Chase Manhattan Limited (now known as Chase Investment Bank Limited), to accommodate the extraordinary growth of the syndicated loan and Eurobond markets.

Chase's presence in the City has flourished in the past hundred years. And, as always, we're looking to the future.

LONDON 1987-

Today, Chase has the global resources of one of the world's largest commercial banks. We also have the innovative skills of an accomplished investment bank.

In 1986, we acquired London stockbrokers Laurie, Milbank and Simon & Coates, bringing on strong expertise in gilts, equities and fund management.

To enhance our commitment to the UK, we moved into our new operations and administration centre in Bournemouth - one of the most technologically sophisticated systems centres in banking today.

Our Vice Chairman Anthony P. Terracciano puts today's Chase in perspective:

"Global banking at Chase today unifies, in one wholesale business, our corporate and institutional relationships and our growing investment banking, foreign exchange and securities trading operation. Our London headquarters has become an operating showcase for the concept - a concept we are convinced represents the future of global financial services."

Little wonder, then, that Chase looks to the future of its UK activities with such enthusiasm and confidence.

To underline our long-standing commitment to London, Chase is sponsoring "Londoners: The Way We Were," an exhibition of paintings celebrating the history of the capital and its people. "Londoners" is on view at the Museum of London from April 29th to August 6th. Admission is free. Please join us.



UK NEWS

British software base planned in Atari sales drive

BY DAVID THOMAS

ATARI, the US personal computer and video games company, is planning to set up a software centre in the UK later in the year.

This is one of a number of moves to increase its presence in the UK revealed yesterday by Mr Jack Tramiel, Atari chairman.

The company, which marketed the first video arcade games in the 1970s, has been concentrating more on selling home computers since Mr Tramiel took it over in 1984.

Atari is engaged in a large marketing and promotion drive in the UK to boost sales of its ST personal computers. Although launched in 1985, they had sold only about 25,000 in Britain by the end of 1986, but Atari hopes to sell a further 75,000 in the UK this year.

The company is also planning to launch a new computer game system in the UK in the autumn which Atari hopes will dominate the top end of the computer game market in the UK.

Mr Tramiel described it as substantially more powerful than existing computer games. He said computer games players could use it as a stepping stone to a full personal computer, because it would have a large memory, a keyboard, a disc drive and a storage disc.

The basic cost of the game in the UK will be £29, although with various add-ons it will be £129.

Mr Tramiel said the UK software centre, which he was planning to announce no later than August, would be substantial.

Atari is also thinking about setting up a research and development centre on the Continent, probably in West Germany which is Atari's largest market in Europe.

However, Mr Tramiel said Atari had postponed plans to set up a manufacturing plant in Europe, because the weakness of the dollar no longer made that move economic.

Atari's sales jumped 82 per cent in 1986 to \$258m. Mr Tramiel said he expected sales to top \$500m before the end of the decade.

Volvo to raise truck plant capacity

By Kenneth Gooding, Motor Industry Correspondent

VOLVO'S UK subsidiary is to increase the annual capacity of its truck assembly plant at Irvine in Ayrshire, Scotland, from about 2,000 to 2,800 by adding 20 to the 200 people on the assembly line.

The plant's capacity has already been pushed up from an annual 1,800 trucks by a £750,000 rationalisation programme over the past three years.

This project increased productivity by more than 20 per cent. Mr Bernd Brandt, managing director of Volvo Trucks (GB), said yesterday. Now it required only the addition of more people and relatively small investment to increase capacity again, he added.

The additional capacity will enable Volvo to assemble nearly all its FL7 and FL10 trucks - its most popular heavyweights models - in the UK from now on.

Last year Volvo produced a record 2,073 vehicles (some buses as well as trucks) at Irvine. UK registrations of Volvo vehicles passed 5,000 for the first time and reached a peak 5,150.

Mr Brandt said the UK company's pre-tax profits when they are finalised next month would show an improvement on the £3.6m for 1985.

Volvo was short of truck production capacity worldwide. The Swedish group, in common with other vehicle producers, was also looking for more design engineers. As there was a surplus of engineers in the UK, Irvine's design centre might be expanded to do more work for Volvo Sweden.

Volvo (GB) will move its headquarters from Irvine to Warwick in 1988 and this will affect about 150 jobs in Irvine where there is a 25 per cent unemployment rate. Mr Brandt said all staff had been invited to relocate, but he expected only about 40 per cent of the people involved to accept. He said that vehicle assembly would remain in Scotland.

Club ethos gives way to detailed rules

UNDER the pre-Big Bang regulatory structure, the London Stock Exchange was the oldest, largest and probably most effective self-regulating organisation in the City of London.

Its successor, The Securities Association (TSA), a product of its merger with the International Eurobond Houses last autumn, will continue to dominate the new investor protection framework as the largest of the five new self-regulating organisations (SROs).

Its 150 staff, backed up by the resources of the stock exchange, will be responsible for monitoring some 700 firms, which account for about 50 per cent of the revenues of all the UK investment firms covered by the Financial Services Act.

The critics of TSA complain that it is too large for its own good. Its member firms, which will range from huge international investment banks to humble provincial stockbrokers and licensed securities dealers, lack any of the common interests or cultural bonds that made the stock exchange such an effective self-regulating organisation in the past, they say.

The consequence is that TSA is now drafting a lengthy and highly detailed rulebook, which is more legalistic even than the draft rulebook published last autumn by the International Securities body which merged with the stock exchange. This will be backed up by a tough enforcement regime to compensate for the lack of a club ethos.

Mr Andrew Large, the chief executive of Swiss Bank Corporation International who has become TSA's first chairman, recognises the signs of discontent among his potential members. "Some will complain that the procedures for authorisation are far too bureaucratic. Many may say that the rules are difficult to understand."

However, he can offer them little comfort. "There are no soft options," he says. "The regulatory regime will be complex and it will be tough to comply with, but there is no alternative."

The new structure for regulating the City of London is being put into place. In the first of a series on the state of readiness of the new SRO's - the self-regulatory organisations - Clive Wolman examines the largest, The Securities Association (TSA).

The rapid growth of London as a financial centre and the raising of the long-established barriers between stockbrokers and jobbers would have made a tougher, more legalistic regulatory system inevitable, even without the Financial Services Act.

The domestic regulatory practices in the UK were all based on a stock exchange system which does not exist any more," says Mr Large.

He believes that the structure of investor protection now being put into place is the most ambitious attempt to regulate financial services anywhere in the world. "What we are trying to do in London has not been done anywhere else in the world in such an all-embracing way. If it works, the London model will be used elsewhere."

But why is it necessary to have such a detailed and legalistic rulebook which tries to provide for every eventuality? Would it not be easier to formulate more general principles which everyone can understand, following the approach of the TSA of a higher calibre than many of the stockbrokers and jobbers who used to man the stock exchange's committees. Some can at least bring to bear their experience of regulation in the US and other financial markets.

The attraction of the merger for TSA was the experienced staff that the stock exchange already had in place. About 150 of these are being assigned to work for TSA under an eight-strong management team led by Mr John Young, a stock exchange director in charge of policy and markets.

The remaining 2,300 or so staff will continue to work for the exchange which will operate as the largest Recognised Investment Exchange (RIE) in the new regulatory

structure, under the authority of the Securities and Investments Board (SIB). According to Mr Young, the distinction that has been drawn between the SRO and RIE functions, at the insistence of the SIB and in the face of strong opposition from the stock exchange, has now been accepted and made to work effectively. "It was a matter of overcoming cultural and emotional resistance," he says.

However, one of the trickier outstanding problems is that of setting up another recognised or "designated" exchange for the Eurobond market, possibly based in Switzerland, which will satisfy the SIB.

At present about 30 TSA staff are working on drafting a rulebook which should be completed within the next few weeks. Nearly all of the stock exchange's surveillance department will be employed at TSA as part of a 75-strong surveillance and compliance division. Their responsibilities will include monitoring and enforcing the controversial capital adequacy requirements that are to be imposed on all firms.

Another 20 staff will deal with discipline and complaints. A sub-committee has worked out a detailed disciplinary and appeals procedure, which will be more formal and judicially-based than the old stock exchange procedure.

A total of 45 staff will be employed to handle the authorisation of all new members. At the start, all would-be TSA members will have to be authorised because current membership of the stock exchange confers no automatic rights.

Mr Young is expecting applications from all the stock exchange member firms which now number 450. This figure has doubled over the last year because of overseas

entrants and, more important, the decision of many firms to put their equities, gilts and options operations into separate subsidiaries.

Another 100 to 150 Eurobond dealing and issuing firms are expected to apply, together with about 30 firms which are members of the London and International Financial Futures Exchange (LIFFE) and possibly another 50 to 100 smaller licensed dealers and investment firms.

The other SROs, in particular the Investment Management Regulatory Organisation (IMRO) and the Association of Futures Brokers and Dealers (AFBD), have complained about TSA's attempts to expand its already large territorial jurisdiction at their expense.

TSA argues that it wishes to accept responsibility for the investment management and futures dealing activities of its members so that they may be spared the administrative problems and costs of joining more than one SRO.

To spread its load, TSA plans to start asking for applications at the end of next month or in early June, even before it has been officially recognised as an SRO by the SIB. It expects to complete the process of authorisation by early next year, shortly after the Financial Services Act is expected to be brought into force.

The authorisation process of TSA might well lead to the first legal battle under the Financial Services Act if it rejects applications from some of those securities dealing firms which use aggressive selling techniques. The prime candidate for a legal battle is Harvard Securities, the UK's largest over-the-counter securities dealer.

Over the past 12 years, Harvard's chairman Mr Tom Wilmet has had several legal battles with the stock exchange from which it is at present denied membership.

Next: Investment Management Regulatory Organisation (IMRO)

Scott Paper promotion

BY TONY JACKSON

SCOTT PAPER of the US, the world's biggest tissue manufacturer, is to double its UK advertising expenditure on its Andrex toilet tissue brand this year to £11m.

Scott, which last year took full control of Bowater Scott of the UK in a £50m deal, said it aimed to increase its tissue volume by 30 per cent over the next five years.

Scott, which claims to produce more than twice as much tissue worldwide as its nearest competitor, Kimberly-Clark of the US, said it saw the European market as its biggest growth area worldwide. The

UK was the key to its European strategy, Scott said.

Mr Bob Rodgers, managing director of Scott Ltd - as Bowater Scott has been renamed - said the UK toilet paper market was worth £380m last year, and this year was set to top £420m, or 1.7m rolls a year. The tissue market as a whole was worth £583m, with Scott claiming a 35 per cent share.

Mr Rodgers said the target of 30 per cent more volume could be achieved without increasing capacity, due to the heavy investment programme in the UK in recent years.

Gas 'loses 1.25m shareholders'

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

MORE THAN 1.25m shareholders have sold their stake in British Gas since it was privatised last December, according to Mr Tony Blair, a member of Labour's front-bench treasury team.

Mr Blair, who says his claim is based on information provided to him by British Gas, claims that the public's stake in the business has dropped from an initial 60 per cent to 28 per cent.

He said that the figures represented "the quickest exodus yet from privatisation and blow a gaping hole in the Government's privatisation propaganda." He claimed that further sales of essential public services could not be justified on any basis.

Mr Blair said that the drop in the number of individual share owners also cast doubt on the recent government-sponsored survey of share ownership which claimed that more than 8m people now held shares in British companies.

The figures are the first to be provided by British Gas since the share sale, which attracted 4.5m shareholders. By the end of this March, however, the figure had dropped to just over 3m, suggesting a concentration of ownership in the hands of institutional and corporate ownership.

Mr Blair claimed that, if the trend continued, there would be

more British Gas shares owned by overseas interests than by the British public. He added: "If the Tories were to be re-elected for a third term, electricity and water would be next to go, until the concept of public services was eradicated altogether."

Ministers have repeatedly claimed, however, that the concentration of shares in privatised companies among the institutions does not undermine the aims of the privatisation programme. They point out that, in particular, many of the shares are held by corporate pension funds and life assurance groups acting on behalf of large numbers of the general public.



HYPOBANK INTERNATIONAL S.A.

ANOTHER GOOD YEAR

Highlights of the Balance Sheet for 1986:

Assets	DM million	Liabilities	DM million
Balances with banks	3,467	Deposits and	
Loans and advances	3,443	Current accounts	5,454
Securities	25	Others	428
Other financial and capital assets	111	Capital and reserves	164
	7,046		7,046

In 1986, its 15th year of activity, Hypobank International S.A. recorded a balance sheet total of DM 7,046 million which, due to the weakness of the US dollar, was down 4.7% on the previous year. Interest and fee income, however, ensured that good results were once again achieved.

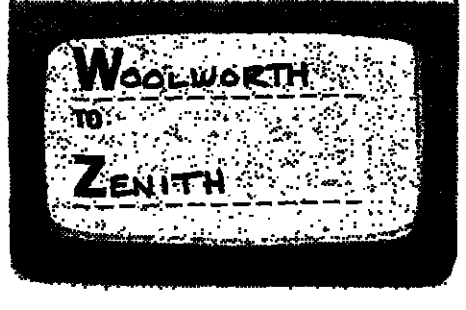
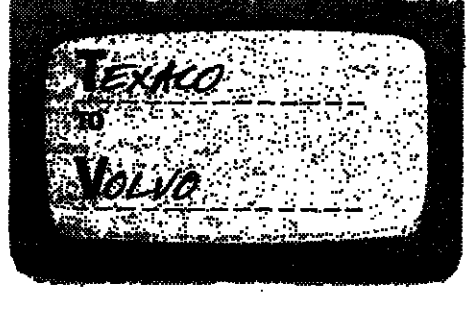
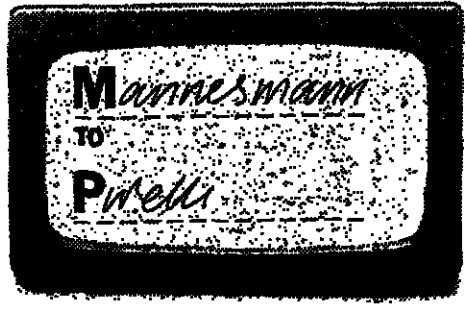
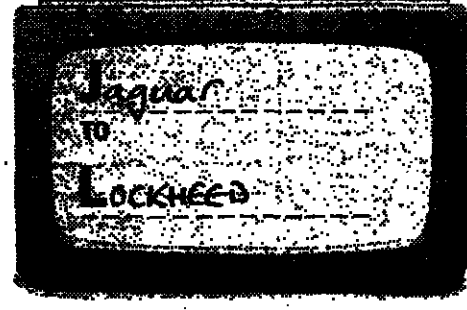
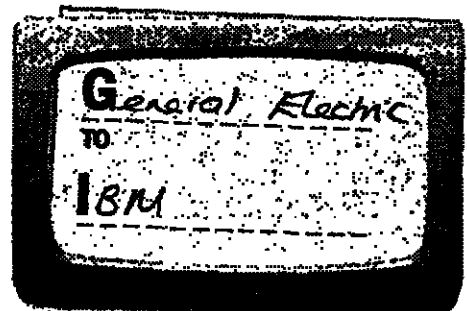
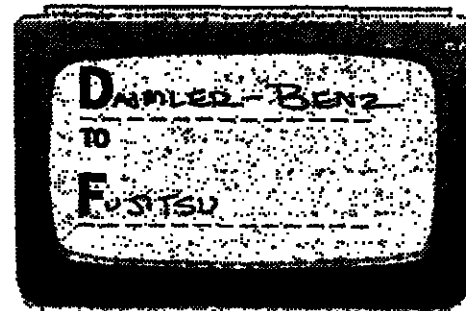
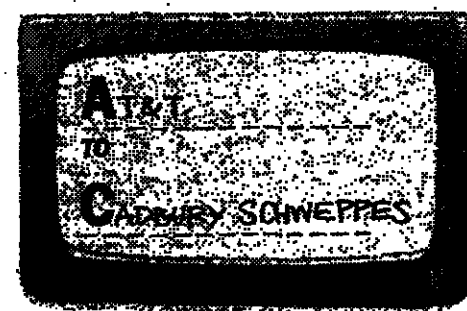
Approximately two-thirds of the Bank's loan portfolio is concentrated in Western Europe, the majority being in West Germany.

Substantial further growth was attained in private banking operations.

The Bank offers a broad range of services to an internationally oriented clientele. Both the volume of customer deposits and the number of securities accounts increased significantly.

At year-end 1986, share capital amounted to DM 80 million, and net worth totalled DM 242 million. The Bank's shares are held by Bayerische Hypothek- und Wechsel-Bank AG, Munich.

For your copy of our 1986 annual report, please contact us at: 37, bd du Prince Henri, P.O. Box 453, L-1794 Luxembourg, Telephone 4775-1, Telex 1570.



Instant access to company news from a single file

Now there is a new way to research company news - the new Reuter Company Newsfile.

More than just an historical database, the Company Newsfile is compiled from our own sources and edited by specialist teams of Reuter journalists. News stories can be accessed quickly and easily on screen using a simple individual company code.

As a new addition to our existing equities services, it offers details on the last six major news stories on over 2,000 international companies from over 25 countries.

Stories are entered within minutes of their release, 24 hours a day. All linked items are combined to give comprehensive but succinct summaries for every company on file.

So whenever you need to know the stories behind the share price, check them out, instantly, on the screen.

Existing subscribers to Reuter equities services can enjoy a free trial of this service. Simply call up Reuter page CNFI.

But for further details call Rupert Rowbotham on (01) 250 1122 or return this coupon.

Please send me further details about the new Reuter Company Newsfile. Post to: Rupert Rowbotham, Reuters Limited, 85 Fleet Street, London EC4P 4AJ.

Name

Company

Address

Postcode

FT 28/4

EQUITIES

TECHNOLOGY

Phone to suit the poor man's pocket

Mary Wilkinson reports on UK plans for a low-cost mobile communications network

ENTER THE poor man's mobile telephone.

The UK Government is about to publish technical specifications for portable, digital phones that will eventually be usable in the home, office and from public access points, similar to telephone boxes.

The devices are expected to be a fraction of the price of portable cellular telephones, and will provide a halfway house between domestic cordless telephones and cellular radio, being portable enough to carry anywhere but only able to receive calls when within range of their own fixed-base stations.

The specifications, expected in a few weeks, appear relatively conservative, outlining a digital cordless telephone that will be smaller, lighter and far less susceptible to interference and eavesdropping than existing cordless phones.

But Department of Trade and Industry (DTI) officials say the specifications could pave the way for a network of public access points in places such as railway stations and high streets. Simply by standing within range of a public base

station, users will be able to use the phone to dial into the public telephone network.

Several electronics companies, including Racal, STC, Plessey and Ferranti, have been involved in discussions on the specifications and are eager to enter the market with their own designs.

One of the front runners for market entry is Shaye Communications. A spin-off company from Sinclair Research, it already holds patents on designs for this new type of phone.

The company was set up last summer to continue the two years of development work put into the phone by Sir Clive Sinclair's company. The senior staff are all ex-Sinclair employees, and Sir Clive is a board member.

Bill Jeffrey, Shaye's managing director, says he expects the company to have a product on the market within 12 months of the specifications being published. Other companies expect to enter the market by late 1988 at the earliest.

The Shaye phone will be "top pocket" sized and, in its

simplest form, cost less than £200. This is only marginally more than the price of existing cordless phones, and one-tenth that of a portable cellular phone.

Mr Jeffrey says Shaye sees potential in public access points but, in common with other companies, is not pinning its hopes on this market as the regulatory aspects are expected to take time to sort out. Several issues have to be decided such as who would run the network and how users would be billed for their calls.

In the meantime the phones should provide a vastly superior replacement for first generation cordless phones. Demand from residential users is growing rapidly. By the middle of last year there were 300,000 cordless phones in use in the UK and the number is expected to grow by 250,000 a year to reach more than 1m by 1990.

Existing cordless phones, however, are prone to radio interference, often provide poor quality sound and cannot be used together in confined areas because they can only be allocated one of eight trans-

mitting channels.

The new phones will be able to scan 40 channels looking for an unused transmission frequency. This will allow high-density use. And because the speech is encoded digitally by microchips, the phones will be smaller and lighter than their analogue counterparts. The digital coding will also make it easier to extract the signal from the background noise, improving the speech quality.

Mr Jeffrey expects the cordless phones to do well in the so far untapped office market. With this market in mind, he says Shaye is talking to manufacturers of private telephone exchanges.

The company will subcontract production of the phones, probably to Times.

British Telecom will also subcontract manufacture for its supply and is believed to be close to signing a deal with STC.

The DTI is pushing for the European telecommunications standards making body, CEN, to adopt the cordless phone's specifications.

The present European standard is for a 40 channel analogue



cordless phone that is bulky and more than twice the price of the proposed UK-designed device. It also uses frequencies that have been reserved for a pan-European cellular radio network due to start in 1991.

British Telecom has already been promoting the UK technology overseas, and an American European, marketing manager at BT International Products, says the company received "positive noises" from one or two countries.

Persuasive powers of walls of light and ghostly images

IT WAS not so many years ago that the switched-on salesman was literally the one who plugged in a portable, desktop film or slide projector to demonstrate, in daylight, his latest wares. The demise of 8mm film has led to the development of video versions of the desktop projector—portable units which combine television monitor and video cassette recorder in one compact unit. And the slides used in a sales presentation nowadays are just as likely to have been created by a computer graphics system as by an artist.

Even the old faithful overhead projector (OHP), a familiar aid in marketing presentations—is now about to be married to the computer. The Magnavision, an American device just introduced in the UK by Gordon Audio Visual, allows the output from a personal computer (PC) to be displayed on a large screen via an OHP. This is achieved by a transducer liquid crystal display (LCD) that fits on to the projector in place of the normal transparency; fed by a PC, the LCD effectively becomes a computerised sheet of volatile artwork.

Electronics would seem to be the catalyst as more permutations of equipment come to the aid of the marketing department. Interactive video, for example, is finding a variety of applications as a point-of-sale device operated by the customer.

In department stores such as the Co-Op, for instant promotion, the latest in London at Victoria Station and even in shoe shops and gardening centres. More conventional uses of video range from the relatively simple holiday programmes being offered to travel agents as promotional aids—one company, Video Travel Guides, is even producing a videorecorder about tourism in China—to spectacular presentations on vast arrays of television screens.

The latter technology, generally known as Video Wall, allows the output from a number of video disc players to be displayed as a changing mosaic of identical or different pictures on banks of up to 100 or more TV screens. Alternatively, small adjoining sections of a single TV picture can be electronically enlarged to provide one huge chequered picture, built up from the matching details

across the whole array of screens—the moving picture equivalent of a giant jigsaw puzzle.

The trouble with electronics, however, is the cost. Developments such as Video Wall or the portable VCR carry a high per capita charge in reaching potential customers. If the target audience is measured in hundreds of thousands, such ideas are not amenable to economies of scale.

The photographic industry's answer to electronics—holo-

FILM AND VIDEO

by John Chittock

graphy—is now trying to provide one possible solution. The low-cost, hologram, replicated by an embossing process, has made 3D pictures on cornflake packets a promotional reality. One British company active in this area—Hologvision—has produced a run of over 100,000 beer mats incorporating a hologram, as a give-away promotion to home-brewers.

Another British company, Hologvision, claims that the entire stock of brewing kit plus give-away was sold before the promotion campaign—geared to the hologram—had started.

The low-cost hologram, produced on long print-run, is made possible by a relatively simple process which embosses on to foil the intricate frequency patterns that comprise the image. A current example of this made by Light Fantastic, another company specialising in the technology, appears on the sleeve of the BBC's recent release of Dr Who theme music—a double attraction to young fans of the TV series.

The drawback to low-cost holograms, however, is the fidelity of the 3D image. Although they can be viewed by timelapse light or daylight (depending on the process used) their 3D effect is seen only in the horizontal plane, not vertically—and spectral colour changes occur as the viewpoint is shifted. High-fidelity holograms, duplicated by photo-optical rather

than mechanical means, have more practical uses in selling than the mere novelty impact of the cheaper embossed variety. They are larger and more realistic, and when used in situations such as trade exhibitions or sales seminars they allow customers to see very faithful 3D replicas of products or processes not otherwise easy to display.

One example of this is a 3D view of a dissected human lung, captured in a hologram for drug company Boehringer Ingelheim. This has been used in promotional seminars for the medical profession, along with another hologram of the company's Duvacort inhaler—a product made to alleviate respiratory ailments.

At present the gimmickry is irresistible—as visitors to Newcastle Building Society will discover—a hologram of the company's logo adorns the doors of 60 branch offices.

But in time, the novelty factor will wear thin, creating a demand for very realistic, low-cost images—ones of the rainbow effects and the limited perspective of the cornflake packet variety.

In anticipation of this demand, Hologvision has developed a very simple, low-cost process for replicating photographic techniques—that promises to make high-quality 3D a commonplace tool in point-of-sale displays. The next step after that, which Light Fantastic has in the pipeline, is the moving picture hologram. This uses a well-known multiplexing technique, but produces interesting results and is simple enough for use in high street shops.

The experience is now available for significant breakthroughs to be made in holography, so that products will soon be "displayed" with a high degree of realism. However, the industry is in the business of having a public relations problem to overcome—the rather tacky, giftshop image that cheap holograms have created. The quality of results now within reach of the industry is the danger of being obscured by the flood of cheap holographic pendants and credit card security labels. The true hologram has to be seen to be believed.



Edited by Geoffrey Charlton

Stacking the odds against acid rain

NOXSO CORPORATION of Liberty, Pennsylvania, has developed a gaseous effluent cleaning process which it believes could greatly reduce acid rain problems.

The process will, it is claimed, remove 90 per cent of both nitrogen and sulphur from flue gases, and is superior to current systems

which generally remove only oxides of sulphur and produce a sludge. The only by-product of Noxso's process is sulphur, a marketable commodity.

IBM in Daisy's scheme of things

DAISY SYSTEMS Corporation, which has over 8,000 computer aided engineering (CAE) workstations for electronic circuit design installed throughout the world, is making its schematic design software available on the IBM personal computer (PC) at a basic price of \$5,000.

Provided that the PC (model AT) has a standard IBM enhanced graphics adaptor and adequate memory, a user will be able to design circuit schematics using Daisy's CAE-based operating system. This offers fast, interactive response and the ability to manage several tasks on the screen at the same time.

Daisy claims that the system, called Entry, is the cheapest so far offered with professional (CAE) facilities.

The approach will interest those already using IBM PC AT in a design office. A low-cost start can then be made on CAE and the resulting schematics can be taken to a bureau for subsequent simulation and layout work.

Cash injection for Ink-Jet specialist

AN INVESTMENT of \$600,000 has been made by UK and French venture capitalists in a Cambridge, UK, start-up company, Ink Jet Technology. Ink Jet specialises in ink-jet printers. The UK venture came from Managed Technology Investors, the venture capital fund of Prudential Assurance Company. Margay Grenfell and PA Commercial Services. The French venture capital group is Paribas Technology. A further injection of \$400,000 is planned for the end of this year.

US-German line on automation

INTEL, the semiconductor company of Santa Clara, California, and the West

German electrical group AEG of Frankfurt, are to co-operate in a major effort to develop factory automation systems using the US company's 32 bit microprocessors, the 80386 and associated products.

AEG constructs systems for the automation of industrial processes, ranging from paint shops to sewage works. It became part of British Aerospace's largest industrial group, just over a year ago.

Under the agreement, Intel is to supply components, printed board-based systems and software expertise, to allow segments of automation systems at the lower factory floor levels to intercommunicate and exchange data with higher level systems at factory command and control levels.

Intel's Effilog, for example, is a networking system that makes it possible for shop floor items like robot arms, vision systems and conveyors to "talk" to process controllers. Another system, OpenNet, facilitates upward communication to the production cell control level.

AEG will incorporate Intel systems and know-how into

newly developed approaches that will encompass MAP (manufacturing automation protocol), an "open" networking technology based on international standards. MAP, a General Motors initiative, allows factory equipment from any maker to be used within an automation project without communications problems.

Informative view of optical systems

OPTICAL INFORMATION systems—of growing interest in the office and publishing worlds—are to be the subject of a three-day conference at the National Centre for Information Media, 100, Strand, London, June 2 to 4, 1987. Called OIS London 87, it is sponsored by Meckler Publishing and Clintech, the National Centre for Information Media.

The latter technology, generally known as Video Wall, allows the output from a number of video disc players to be displayed as a changing mosaic of identical or different pictures on banks of up to 100 or more TV screens. Alternatively, small adjoining sections of a single TV picture can be electronically enlarged to provide one huge chequered picture, built up from the matching details

Company Notices

Telefonaktiebolaget L.M. Ericsson

(L.M. Ericsson Telephone Company)

- The Annual General Meeting of the Company will be held in the Berwald Hall, Stockholm (9), Stockholm at 5.00 p.m. on Thursday May 15, 1987.
- The following items will be on the Agenda of the Meeting:
1. To elect a Chairman for the Meeting
 2. To approve the voting list
 3. To confirm that the Meeting has been properly called
 4. To elect two persons to check the minutes of the Meeting
 5. To present the Annual Report and the Auditors' Report
 6. To present the Consolidated Accounts and the Auditors' Report on the Group
 7. To approve the Profit and Loss Statement and the Balance Sheet
 8. To approve the consolidated profit and loss statement and the Consolidated Balance Sheet
 9. To discharge the members of the Board of Directors and the Managing Director from liability
 10. To determine the appropriation of the profits, provided the balance sheet is approved
 11. To fix the date of payment of the dividend declared
 12. To determine the number of members of the Board of Directors and to elect members
 13. To determine the remuneration payable to the members of the Board of Directors and to the Auditors
 14. To elect members of the Board of Directors and deputy members
 15. To elect Auditors and deputy Auditors
 16. To determine on the Board of Directors' proposal to the Meeting for the issuance of convertible debt instruments to the employees
 17. To authorise the Board of Directors to decide on the issuance of convertible debt instruments in foreign currency
 18. To decide on any other business which according to the Companies Act 1975 shall be dealt with at the Meeting.
- Shareholders intending to participate in the Annual General Meeting must be entered as Shareholders in the share register kept by Vårdepapperscentralen VPC AB (securities register office) not later than May 8, 1987.
- Shareholders whose shares are registered in the name of an agent must be entered as shareholders temporarily in their own names in order to participate in the Meeting.
- In addition to the above-mentioned requirements, Shareholders shall give notice of attendance to the Headquarters of the Company at Telefonplan S-126 25 Stockholm, between 10.00 a.m. and 4.00 p.m. daily, not later than Thursday May 14, 1987 at 4.00 p.m.
- Any person desiring to participate in and to vote on proxy on behalf of a Shareholder at this Meeting must produce a dated power of attorney before being allowed to do so.
- The Board of Directors has proposed May 22, 1987 as the record date for payment of dividends. Provided this proposal is approved, the dividend is expected to be paid by Vårdepapperscentralen VPC AB on June 1, 1987.
- April 28, 1987 The Board of Directors

ACTIBONDS INVESTMENT FUND S.A.

Société Anonyme d'Investissement Luxembourg, 37, rue Notre-Dame R.C. Luxembourg B 20.081

Avis de convocation

Les Actionnaires sont convoqués par le présent avis à l'Assemblée Générale Statutaire qui aura lieu le 15 mai 1987 à 11.00 heures au siège social, avec l'ordre du jour suivant:

1. Ordre du jour
 2. Rapport du Conseil d'Administration et du Commissaire aux comptes
 3. Approbation du bilan et des comptes de résultats et affectation de ces résultats
 4. Décharge aux administrateurs et au Commissaire pour l'exécution de leurs mandats jusqu'à la fin de l'exercice
 5. Ratification de la cooptation de Messieurs Pascal Hent-Galli et Jacques Pédron en qualité d'administrateurs, remplaçant de Messieurs Meunier et de Messieurs Leclercq démissionnaires.
- Divers

Le Conseil d'Administration

UNILEVER N.V.

Rotterdam The Netherlands

ANNUAL GENERAL MEETING OF SHAREHOLDERS

On Wednesday, 20 May 1987 at 12.00 a.m. in the "Rijkszaal" of the "Concertgebouw" at the Concertgebouwpark 1, Amsterdam

- AGENDA
1. Consideration of the Annual Report for the 1986 financial year submitted by the Board of Directors
 2. Approval and adoption of the Annual Accounts and appropriation of the profit for 1986
 3. Appointment of the members of the Board of Directors
 4. Discharge, in accordance with Articles 20 and 21 of Book 2 of the Dutch Civil Code, of the Board of Directors on the company body submitted in respect of the 1986 financial year
 5. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 6. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 7. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 8. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 9. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 10. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 11. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 12. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 13. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 14. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 15. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 16. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 17. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 18. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 19. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 20. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 21. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 22. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 23. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 24. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 25. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 26. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 27. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 28. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 29. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 30. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 31. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 32. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 33. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 34. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 35. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 36. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 37. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 38. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 39. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 40. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 41. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 42. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 43. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 44. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 45. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 46. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 47. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 48. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 49. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 50. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 51. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 52. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 53. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 54. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 55. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 56. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 57. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 58. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 59. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 60. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 61. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 62. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 63. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 64. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 65. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 66. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 67. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 68. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 69. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 70. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 71. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 72. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 73. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 74. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 75. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 76. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 77. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 78. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 79. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 80. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 81. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 82. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 83. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 84. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 85. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 86. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 87. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 88. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 89. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 90. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 91. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 92. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 93. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 94. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 95. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 96. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 97. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 98. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 99. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year
 100. Appointment, in accordance with Article 20 of Book 2 of the Dutch Civil Code, of the members of the Board of Directors on the company body submitted in respect of the 1986 financial year

THE BOARD OF DIRECTORS

Rotterdam, 28th April, 19

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 4BY
Telephone: 01-248 8000

Tuesday April 28 1987

Mr Nakasone
in Washington

OVER THE PAST 44 years, Mr Yasuhiro Nakasone, the Japanese Prime Minister, has made his periodic pilgrimages to Washington with justifiable confidence. If he had any problems, his good friend, President Ronald Reagan, could help solve them. This week's visit is very different, and not only because the Japanese Prime Minister will be entering the lion's den of protectionism, apparently on little more than a wing and a prayer.

Mr Nakasone, understandably, will not necessarily see it in this light. Like most touring Japanese leaders, he will be bearing gifts. These will include the outlines of a new reflationary package, another Maekawa report on economic restructuring, and an extraordinary proposal to divert as much as \$500bn of the accumulating Japanese surpluses over the next three years to ease the debt problems of Latin America.

Doubtful provenance

All make for good reading. The debt scheme, in particular, is an initiative which, in theory, all must applaud. Only a handful of visionaries in Tokyo had previously contemplated such a radical and innovative recycling of Japan's enormous surpluses. But its very radicalism, coming from a country which believes in incrementalism, and the conspicuous absence of support from the powerful authorities in Tokyo who must implement it, leave its provenance in grave doubt.

Equally, the second Maekawa report, out one year after its heralded predecessor, is longer on analysis than it is on prescription, a state afflicting Mr Nakasone himself at present, for he has just seen his economic tax reform package humiliated by a vote in the Diet. A key ingredient of this package was the new withdrawn new sales tax which was designed to finance a cut in income tax, the stimulative part of the overall reform.

More than that, the Prime Minister had been arguing that the tax bill was a precondition for the very restructuring called for in the Maekawa report and

so anxiously awaited in Japan and overseas. Failure to get over the first hurdle does not augur well for victory over the country's entrenched interests. But Mr Nakasone, and his country, also deserve sympathy. The performance of Mr Clayton Yeutter, the Trade Representative, and Mr Richard Lyng, of the Agriculture Department, in Japan last week left much to be desired. Japan does protect its agricultural sector too much, with the result that its domestic price levels for a whole range of commodities, including rice, are too high, a fact that the Maekawa report recognises. It is in the global interest that agricultural protection be reduced. But the US needs to accept that public policy in America, with its vast natural resources, is not instantly transferable to a country like Japan, where food and energy security cannot be taken for granted.

The US and the EEC should be aware that humiliating Japan serves no useful purpose. It might indeed push Japan in undesirable directions. There is discernible a new strain of Japanese nationalism, of which Mr Nakasone is a representative, which could be a positive force in the world. Many of the younger businessmen and bureaucrats now rising to positions of influence want to be more involved in global issues, not just in the Japanese voice, as well as goods, known in the world. Their orientation is unquestionably Western at present but their allegiance is not automatic. If Western nations insist on making Japan the scapegoat for their failings, then they may find that the hitherto placid worm may turn.

Blind emotion

It is, probably too much to say, that Mr Nakasone and Mr Reagan, in their weakened political conditions, to solve all existing problems at a stroke. But it is to be hoped that both will inject a note of reason into what is becoming a discordant cacophony of recrimination and blind emotion. The bilateral relationship is too important, not only to both the countries but to the world, to be allowed to sink into such disrepair.

Sweden returns
to grace

THE SWEDISH model of economic management has regained much of its lustre. As the newly published report on Sweden from the Organisation for Economic Co-operation and Development (OECD) shows, the country's economy has largely recovered from the deep troubles into which it sank in the late 1970s.

Unemployment is low, even allowing for the existence of make-work schemes. Industrial production is high and the current external account is in surplus and expected to remain so this year, helped by windfalls such as the collapse of the oil price since 1985 and the decline of the US dollar.

The base upon which these achievements were built was laid in 1982 with a step-devaluation of the krona which may have exceeded the limits of good neighbourliness, but which was not frittered away by lax internal policies. Monetary policy has been kept tight. So has fiscal policy. The general government deficit has been cut from 6 per cent of gross domestic product in 1982 to 4.1 per cent in 1986. The drastic reduction was not accompanied by an increase of the tax burden: taxation revenues have remained steady at 51 per cent of GDP.

Socialist stewardship

In a rather strange reversal of roles all this was done under Socialist stewardship. During the late 1970s an anti-Socialist coalition had vainly sought to ride the economic storms of the period with a policy of deficit spending and of trying to preserve declining industries, such as shipbuilding, by means of generous subsidies.

These policies, of a kind more generally associated with the Left, were reversed by the Swedish Socialists when they returned to power in 1982. Devaluation and the successful supporting policies bore the personal stamp of the Finance Minister, Mr Kjell-Olof Feldt, who knows his economics, but at least to some extent also of the late Mr Olof Palme, then Prime Minister, whose socialism was not short of intellectual rigour.

The policy mix adopted since 1982 has helped Sweden to achieve greater mobility of labour than is usual in present-day Europe, making for a better allocation of skills and manpower. There are even

those who say that the Swedish model of egalitarianism and differentials make it easier for workers to abandon declining industries because it reduces the danger of their having to take steep losses of income. If that be true it is still not a prescription easily applied in other cultures less devoted to equality.

So much for the positive side. Of course there is a negative one. Economic growth is slow, even by the standards of the Europe of the 1980s. The OECD puts it at 1.7 per cent both this year and last following on 2.9 per cent on average in 1983-85. The finance ministry in Stockholm believes that growth potential over the next few years is 2 per cent, not especially high even for a mature economy.

The OECD report also warns the Swedes that, buoyed up by close to full employment, their wage costs are rising faster than those in competitor countries. A somewhat cryptic passage in the report suggests that a higher degree of consensus in the wage negotiating process would seem desirable. Sweden is normally held up as an example of a consensual society, but that harmony has recently been disturbed by the growing power of the public service unions which are less directly concerned than those in private industry with the business success of their employers.

Krona rate

Swedish difficulties with restraining the increase of wages—and the consequent danger that private consumption will gobble up resources required for investment in the industry—has been noted by others and has led to a proposal that the krona should be allowed to depreciate externally by being floated or by a succession of devaluations. Experience has shown elsewhere, and may be about to demonstrate once more in the case of the US, that devaluation is not a substitute for economic policy.

The OECD speaks out clearly against such a policy of the easy option. The Swedish Government's face is also set against it. But the danger persists that labour costs, unless they are brought under control, will endanger Sweden's competitiveness, exchange rate, and return to grace.

FOR THE past month or so, Japanese stock markets have turned a resolutely blind eye to one piece of bad news after another. But not any more, it seems.

As Mr Yasuhiro Nakasone, Japan's beleaguered Prime Minister, departs for Washington this week in an attempt to unwind US-Japanese trade tensions, stock prices are plummeting in Tokyo. There was nervous talk yesterday of 1929. Could the speculative bubble in the Japanese market finally burst?

The danger is real enough. Currency instability has turned the Japanese financial system into the world's most unpredictable generator of hot money, with an awesome potential for destabilising both foreign and domestic markets. If, as fund managers in Tokyo expect, Mr Nakasone's dialogue with President Reagan is accompanied by a further placatory fall in Japanese interest rates, the outcome may well defuse conventional expectations.

In a more stable world, a decline in the official discount rate from an already record low of 2½ per cent to 2 per cent would cause Japanese savings to flow back into the US in the form of the next US Treasury bond auction in May, in response to the widening interest rate differential between the two countries.

Yet the huge US-Japan trade imbalance casts a long shadow. By relying mainly on dollar denominated assets to curb the US trade deficit, the US has inflicted huge currency losses on Japanese investors. Analysts now claim that the total losses, realised and unrealised, could run to as much as \$350bn over the past two years.

This estimate may be as speculative as the Tokyo market. What can be said with some certainty is that the emergence of Japan as the world's largest creditor, with more than \$200bn of external assets, has prompted one of the more spectacular de facto defaults in financial history.

Small wonder that Japanese investors have been scared into diverting funds back into a widely overvalued domestic equity market. Tokyo's top Wall Street with a capitalisation of around \$2½ trillion (\$2,750bn), sports an average price earnings ratio of more than 50 against its domestic equivalent of British Telecom Nippon Telephone and Telegraph, on a p/e ratio of 250 or so.

The roll call of those who are anxious about the level of stock prices and land values in Tokyo is impressive. Mr Satoshi Sumita, the Governor of the Bank of Japan, last week publicly expressed grave concern that Tokyo stock and bond markets were near "danger zones". At the Ministry of Finance Mr Taro Goto, Vice Minister of Finance, told visiting journalists that he worries when exchange rate risk supercedes rates of return in Japanese investors' minds, causing money to flow back into domestic financial markets.

So, too, with Mr Yoshihisa Tabuchi, president of the world's largest investment bank, Morgan Guaranty, who (which is now capitalised at seven times the market value of a US banking giant such as Morgan Guaranty). He is concerned about overheating in domestic markets and excessive

machine created by corporate

Tramel seeks
better balance

Jack Tramel, head of Atari, the personal computer maker which pioneered video games, must be the only US computer industry leader who wants to see the percentage of his company's revenues generated in Europe going down.

This is not because he is paying less attention to Europe. On the contrary, Tramel was in London yesterday planning a whole new software centre, a new software centre, a new software game and a drive to sell more Atari personal computers.

Tramel is uneasy because two thirds of Atari's business is generated in Europe, where Atari is particularly strong. So he wants to redress the balance by expanding his US operations over a more rapid than his European business.

Tramel usually gets what he wants. One of less than 1,000 Jews from Lodz in Poland to survive the concentration camps, Tramel moved to the US in 1945. There he built up Commodore, the company he

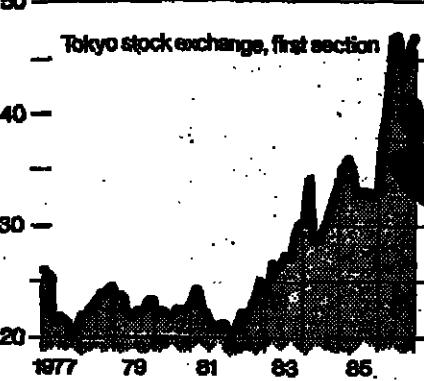


"Hold the two lemons and press the tactical voting button..."

JAPAN AND WORLD FINANCIAL MARKETS

Price/earnings ratios rise

Source: Tokyo stock exchange, Nikkei



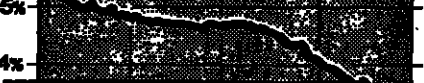
Tokyo stock exchange, first section



30-year US Treasury bond



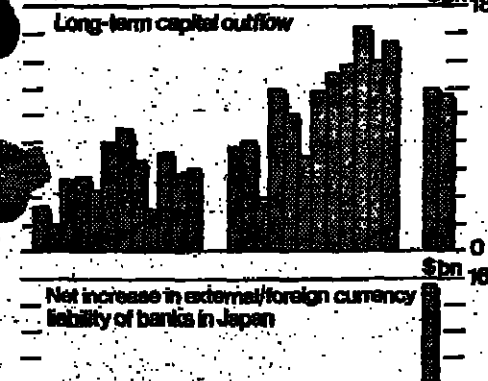
US/Japanese interest rates diverge



No. 89 Japanese government bond

Capital flows out from Japan

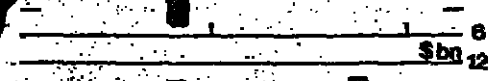
Source: Ministry of Finance, Japan



Long-term capital outflow



Net increase in external foreign currency liability of banks in Japan



Long-term capital outflow net of bank inflow

The money machine
is overheating

By John Plender in Tokyo

currency instability. All three have a point.

The familiar part of the story is that Japan's trade surplus is simply a reflection of the imbalance in the domestic economy between savings and investment. As the appreciation of the yen since 1985 has made the export sector less competitive, demand for new capital in the primary market has waned. The vast weight of personal sector savings, reflected in a cash flow of more than \$700bn pouring into the market last year, has thus put enormous upward pressure on stock prices in the secondary market in existing shares.

Less well understood is the extent to which the upward spiral has been fuelled by speculative activity on the part of Japanese investors. The appreciation of the yen has led to a massive inflow of funds into the stock market, which has in turn led to a massive inflow of funds into the stock market, which has in turn led to a massive inflow of funds into the stock market.

The formidable hot money machine created by corporate

and institutional investors has had a powerful influence on international markets. Japan's corporate sector is

reputed to have accounted for around half the country's recent portfolio outflow, which topped \$100bn last year. But since the leading industrialised countries

reflected in a huge increase in dollar borrowing in January

(see chart),

This raid on the banks

has actually exceeded the long term

capital outflow from Japan, so

with nothing to hold back the

rise in the yen, the current

account surplus on the balance

of payments exerted immense

upward pressure on the

exchange rate.

Much the same happened in

March as Mr James Baker, the

US Treasury Secretary, re-

sponded to protectionist pres-

sure in Congress by talking

down the dollar. When the yen-

dollar exchange rate broke

through 150, Japanese investors

succumbed to panic. In the last

two days of March alone, long-

term investors are reckoned to

have dumped \$500 of US Treas-

ury securities, so undermining

the value of their own dollar

holdings. US and Japanese bond

markets diverged dramatically

(see chart); mutual funds

buying has taken place this

month.

The effect of all this on

Japan's domestic economy has

been perverse. Capital exports

that are financed by foreign

currency borrowing do not

require Japanese investors to

sell yen in exchange for dollars

until they pay off the currency

debt. So the apparent capital

outflow has done nothing to

prevent a 40 per cent apprecia-

tion of the yen over the past 18

months.

This upsurge was com-

pounded by the recent retreat

from foreign investment which

imposed a further squeeze on

Japanese exporters by putting

additional pressure on the yen.

Hence the soaring price-

earnings ratio in Tokyo, some-

times as high as in other

markets. If it continues, it is

tempting to move in opposite

directions.

A logical response at this

point would have been for

Japanese investors to switch

from US bonds into US equities

and other foreign markets. To

some extent this happened. Yet

the shortage of know-how in

Tokyo on foreign equities

(which call for more intensive

research than bonds) is acute,

while the rest of the world's

markets lack depth.

Such investors were prepared

to swap currency risks in the

US for liquidity risk elsewhere.

But most responded to what is

Men and Matters

founded in 1954, to be one of the fastest growing US personal computer businesses.

Forced out of Commodore in 1984, Tramel wasted no time in buying Atari, which was then being marketed by Warner Communications. Analysts were surprised by the speed with which Tramel turned round Atari, which is back in the black again. Some even joke that it will be only a matter of time before Atari buys Commodore.

Going Dutch

Robert Fildes, aged 48, joined the brain drain from London to America several years ago after he left Glaxo, to be a mid-Atlantic accountant to prove it.

Now chief executive officer of Cetus, one of the leading California-based biotechnology companies, he was previously based in Massachusetts as president of Biogen, another biotechnology group.

His latest expansionary thrust for Cetus is bringing him back to Europe where the group has just raised \$100m in convertible bonds in London, and is also busy establishing a local headquarters in Amsterdam.

The new 15-year bond offering immediately jumped off to a premium, helped by news that Cetus's anti-cancer drug, Interleukin-2, is being allowed more extensive testing by the US Food and Drug Administration. Fildes believes that it will only be two years or so before the new product will be generally available, just about meeting the normal seven to eight year cycle for the development of a major new drug.

By that time he wants to have Cetus established in Europe to exploit it on both sides of the Atlantic. He is planning both research and eventually manufacture in Holland.

The project almost went to Scotland, but was pipped at the

post because it could not obtain investment incentives at the levels offered by the Dutch.

Swedish share

With tourists pouring into Britain once more, Lars Weindler, a 39-year-old Swedish wholesaler, has good cause to celebrate. He is the man who spotted a lucrative opportunity three years ago and launched a company called Laitas, the Free Shopping VAT refund specialist for foreign shoppers.

To date, about 2,500 UK retail outlets including Jager, Debenhams, Marks & Spencer, and John Galt, have joined the scheme, which offers tourists a streamlined means of reclaiming VAT, and saves the retailer tons of paperwork.

But that is only the start. By the year's end, says Weindler, Laitas hopes to be handling 10,000 retail outlets and 2,000 transactions a day. At retail prices, the value of this business will be an estimated \$40m rising to a projected \$250m by 1992.

For its trouble, Laitas gets 3 per cent of the selling price of the goods, which is deducted from the VAT refunded to the customers. There is no charge to the retailer.

Recently, Laitas was snapped up by Aranas, the Swedish property group, one of whose subsidiaries, Europe's Free Shopping, runs VAT refund schemes in Sweden, Finland, Norway and Germany. According to Weindler: "Aranas is depositing a bank guarantee of £1m as security against non-payment of VAT refunds—an indication of the seriousness of our intentions in Britain."

Ulster's energy

"I am regarded here as the second Dutchman to make trouble in Ireland," says Dr

Rodol Schierbeck, aged 64, chairman of the Northern Ireland Electricity Service, and former chairman of the British Electricity Group, who has lived and worked in Ulster for the past 25 years.

Remembering the troubles stirred up by the first Dutchman to come to King William of Orange 300 years ago, the tall, deep-voiced Schierbeck normally likes to avoid public controversy. But now he is openly trying to dissuade the government from allowing private industry to profit from the province's cheap reserves of lignite (low sulphur coal) by building and operating a big new power station.

Last week he seemed to avoid government displeasure by abruptly cancelling a press conference he had planned with one organised by the Ulster energy minister, Peter Viggers.

But Schierbeck is now expected to step up his campaign against the private power plan. It is only 15 years since Ulster's three competing electricity utilities were unified into a single public utility, he told me. "We are a small, self-contained unit, with no links to other electricity markets. It does not make sense to start splitting up the industry again."

An exchange of rockets has just taken place across the United States-Mexican border. They were not the usual diplomatic rockets by way of barbed notes. They were 23 examples of the real thing. Mexico has handed them over to the US army.

The US-made rockets were first acquired by a border scrap merchant, who bought and imported a job lot of US Army packing cases. Only when they arrived in Mexico did he find that some of them had never been unpacked. And when they were opened they were found to contain the rockets.

CHESTER BARRIE
BRINGS A
LITTLE COMFORT
TO THE
CITY

Chester Barrie suits are so wonderfully comfortable as well as so elegant because they are hand tailored. Chester Barrie uses all the traditional hand tailoring methods; hand cutting, hand sewing and hand pressing - to create garments that move with your body instead of fighting against it. For sheer durability button holes are made by hand and buttons sewn on by hand.

But you don't wait weeks for all this craftsmanship. You can slip into a Chester Barrie suit immediately because it's ready to wear. And that make the price easier to wear too. Austin Reed has a specially large choice of Chester Barrie suits in Cheapside and Fenchurch Street branches right now - your chance to discover the comfort that Chester Barrie is bringing to the city.

AUSTIN REED
of Regent Street

77 Cheapside EC2 13 Fenchurch Street EC3

Observer

Letters to the Editor

Privatisation: a threat to pit safety

From Mr P. E. Heathfield
Sir, — The bias running through John Redwood's article on the coal industry, Time to go for the cheapest solution (April 22) was predictable enough. However, the ignorance of the practicalities of the coal industry he showed was nothing short of astounding. The cynical government policy on coal presented so seriously at No 10 we can now see clearly for what it was — profoundly uninformed political bigotry.

As head of the Prime Minister's policy unit in 1984/85 there are a few things Mr Redwood might have learned:

● Once a pit has been closed the roadways collapse, the workings flood and the mine is reopened except at excessive cost and in terrible danger — no private operator would even consider re-entering a closed pit, as he advocates.
● Investment in new technology in the coal industry has

already been massive, and it will continue; but what it has not done is to create more job opportunities. The mining automation programme, begun in the late 1970s, has led to the loss of around 80,000 jobs already. The unemployment crisis in mining communities remains especially acute among the young for whom opportunities have disappeared. Since 1979 another 50,000 jobs have been lost through capacity cut-backs. Another 40,000 mining jobs are threatened by British Coal's attempts to force through drastic changes in working practices.

● The world market price of coal is distorted by dumping.

● The FT-International Coal Report provided evidence in its submission to the Commons Energy Committee that imported coal is sold in Britain at an average \$10 per tonne below UK production costs.

● It is interesting to note that British Coal has

had its revenue reduced since October 1979 by a similar amount, an average \$6 per tonne, largely because of government pressure to cut prices to the electricity industry. The massive \$500m annually is now transferred directly to the electricity industry and a further \$140m annually will be transferred over the life of the CEGB-NEB Agreement. Let us be clear who is subsidising whom. This has inflated the CEGB's profits and been fed into government coffers via the CEGB's large negative EPL of \$1.5bn. At least Alex Hume recognises this.

● If the CEGB were to turn to imports the world price would rise overnight by at least \$15 per tonne and added transport costs to move the coal to inland power stations would make it much more expensive than UK coal. The balance of payments cost and the huge costs of further pit closures would make such a policy an economic

nonsense.
● If opencast coal could be sold at \$10 per tonne and still make a profit, as Redwood claims then British Coal must be underestimating their opencast profits by \$900m annually. Let us be clear what a privatised coal industry would mean. It would create super-profits for city financiers and energy multinationals by dismantling existing pit safety and environmental regulations and by reducing the coal industry to a rump of highly automated superpit complexes mainly in the central coalfield. British Coal is already pressurising the Health and Safety Executive to deregulate existing safety legislation and trying to introduce safety (and) practices from US private mines where the fatal accident rate is four times our own. P. E. Heathfield, Secretary, National Union of Mineworkers, St James House, Vicar Lane, Sheffield.

Extending the radical road

By Peter Riddell, Political Editor



MRS THATCHER has recently been telling political allies that she has three priorities for her third term — education, housing and wider ownership. All the signs are that the Conservative manifesto, now in an advanced state of preparation, will take the radical thrust of Thatcherism into social policy areas such as education and housing.

Manifestos tend to be dismissed as of no real importance, read only by commentators and academics. But they provide a focus for the thinking of ministers, particularly when a party has been in power for some time.

There is now a deliberate attempt to avoid what happened at the 1983 election. Then, the manifesto was widely seen as a remarkably thin document, competent about a virtually certain victory.

One result was that little thought was given by ministers to post-election measures. The long 1983-84 session, just the time for making major policy decisions, was largely wasted, notably with the repetition of bills dropped at the election.

This time it is different. There is a general recognition by Tory leaders that a third term will have to be justified.

The title of the new manifesto is likely to be a variant of "the people's choice" or "power to the people," stressing the interests of consumers. In part, this turns on changes in Conservative priorities. Macro-economic questions are now regarded as less dominant than in the early 1980s. This is despite an unemployment total which, while declining, is still around 3m. Ministers argue that the answer lies not in general expansion but in specific measures to improve the workings of the labour market.

Hence, Tory strategists believe that the priority has now shifted to long-term social questions. This partly reflects a growing sense of ministerial frustration that the education and housing systems are not working and that radical changes are needed. The Tories' answer is to challenge post-war assumptions about social provision by local authorities. In housing, council tenants will be given a right to vote themselves out of municipal ownership and to transfer to non-profit making trusts or housing associations financed by building societies and other financial institutions.

In education, Mr Kenneth Baker, the Education Secretary, has already unveiled the new City Technology Colleges, backed by the private sector, to be established alongside local authority-run schools in big cities. But the manifesto will go further in proposing a national core curriculum of subjects, greater financial control of individual schools by governors and headteachers and possibly, though not definitely, a right for schools to opt out of local authority control and receive money directly from Whitehall (in effect a return to direct grant status).

Both the housing and education proposals are aimed at undermining the position of local authorities, now mainly Labour controlled in the large towns and cities. Similarly, the suggested nationally-set business rate would circumscribe the financial freedom of many urban authorities. The Government is also considering an extension of urban development corporations away from areas of dereliction, like London docklands, to include areas of existing housing and industrial development. The UDCs would replace local councils as the planning authority.

The aim of these measures is to create an environment favourable to business and regeneration but the overall effect would be to leave local councils merely with residual statutory responsibilities for services.

Ironically, the missing feature of this social agenda is the main department concerned — the Department of Health and Social Security — where there is no obvious radical programme. The social security reviews initiated by Mr Norman Fowler, the Social Services Secretary, three years ago produced protests but did not alter the fundamental basis of entitlements to social benefits — and there is no sign of a repeat exercise.

Similarly, public support for the National Health Service has been defeated by a radical challenge, so the main objective here will be greater co-operation between the public and private sectors rather than a major shift to private health insurance.

The third leg of Mrs Thatcher's priorities — wider ownership — is likely to be achieved by extending the spread of house and share ownership (building on the personal equity plans by offering more fiscal incentives), through profit-related pay and more privatisation.

The list of privatisation candidates covers most of the rest of state-owned industry, and many Tory policymakers agree that the emphasis should be shifted more towards competition, particularly in relation to electricity and coal. As one adviser put it, there should be "no more Dennis Rookes" — a reference to the British Gas chairman's successful fight to preserve his corporation intact. In practice, the battle over the form of privatisation is likely to be intense.

Overall, the agenda for the third term represents a further deliberate attempt by the Tories to undermine the main pillars of the labour movement — municipal management of large housing estates, local authority control over education, big monopoly public utilities and public sector trade unions.

The Labour Party may, therefore, be not too wide of the mark when later this morning, in unveiling its alleged "real" Tory manifesto, it claims that the traditional assumptions of post-war social policy will be challenged. No doubt ministers will quickly dismiss many of Labour's detailed allegations, but the radical thrust is clear as part of Mrs Thatcher's campaign to eliminate socialism.

Pension law complexities

From Mr D. T. Hall
Sir, — How right Mr Wynne-Griffith is (April 21) to draw attention to the real culprit who have made such a mess of pension legislation. I am not an actuary (does that mean I'm certainly not a politician?) but a benefit consultant. I share his despair. I'm often told that so much complicated legislation must be good for business in view of the fees which I can charge to draw them through the morass. But what makes your leader write believe that this is what Mr Wynne-Griffith, myself and other professionals want to spend our time doing?

A great deal still needs to be done to develop good employee benefits packages and ensure that those employees not provided for satisfactorily improve in their position. This is the constructive work which we should be doing, not juggling around with ever more

complicated legislation, which at the end of the day will benefit very few, apart from high commission earners on the personal pensions sales front, and will adversely affect many.

There are now no less than 12 Acts of Parliament (and a certain number of regulations and orders) which pension schemes have to comply with. None of these Acts was either wished for or invented by actuaries or benefit consultants. They are the exception, the brainchild of numerous chancellors, ministers and, at their cost tails, civil servants. What is more, none of the Acts replaces what went before, each one simply adds a new layer of complexity.

Need I say more.
D. T. Hall
Chief Executive, Marketing, Christchurch, Wiltshire
Kingsdon Bridge House, Kingsdon, Wiltshire, Wiltshire.

Influence of Ericsson talent

From Mr A. C. Coates
Sir, — Your article on the Ericsson/CGCT deal (unpublished commercial politics, April 24) states that the decision had politics written all over it. You then go on to pay tribute to Ericsson's talent in the way they have handled the deal. I think this may have had more influence on the decision than you concede.

It is behoves the American lobby to cry "shame" when an American company becomes a shareholder in the much larger and more established British company. I think this may have had more influence on the decision than you concede.

There are at least five front-runners in this field, where development costs are very high and a very high level of sales is necessary to absorb them.

Arthur C. Coates
486 Shipston Road,
Uxley, Kington, W. Yorks

Unfair to Mongolia

From Dr H. A. Shearing
Sir, — Mr Lewis Carter-Jones, MP (Letters, April 24) wants to see Treasury mandarins to Outer Mongolia from where he believes they could no longer harm the British economy. This is unjust: what harm has Outer Mongolia ever done to Britain? Worse, it might prevent the mandarins' return on the perfectly valid ground that their presence would not be conducive to the public interest.

Dr H. A. Shearing
Trenchard, 110, W. Yorks

Mandarins triumphant

Sir, — The mandarins' certainty won against "backbenchers" in the nuclear power debate recently.

An almost "totally British" reactor, called the AGR which UK private industry (mostly north of Watford) has learnt to build four units a year has been abandoned in favour of an international hybrid called

a PWR to be built one at a time by a nationalised industry.

A survey of corporate structure in the Western world would show that success or failure is not inevitably linked to a particular model. Companies have prospered and declined, failed or succeeded with unitary boards or two-tier boards; with the duties of chairman and chief executive in the same hands or separated; with or without non-executive directors. There are no panaceas. The question is whether over time some models seem on balance to have characteristics which are more helpful than others.

The UK is alone in the major industrial countries of the Western world in the limited degree to which the executive management of companies is accountable.

Many companies already follow all or most of the clauses of the PRO NED Code. Some will not wish to do so because they will argue they are sufficiently well directed already; others will oppose it because management does not want more accountability.

Accountability does not ensure success; but lack of it makes decline harder to arrest. In the short term almost anything goes, such as human adaptability. In the longer term even the greatest business genius fails, though he may not admit it and colleagues dare not act. Reading the Stock Exchange year book of 1983 or even 1972 is like a tour of a corporate valhalla.

The PRO NED Code represents progress not a panacea, in a direction which general

experience (supported by the limited academic research available) indicates will be helpful. It places much emphasis on the positive role of non-executive directors and quite rightly too. It is a poor argument to say that the right people are not available or may not be chosen. The UK is not short of talent — PRO NED will confirm that. Maintaining the quality of the board, even with the right structure, is a far more difficult question and it has not yet been answered satisfactorily here or in the US; hence some takeovers. But there is a solution, based on existing powers. Shareholders of the world unite — you have nothing to lose but your losses.

Jonathan Charlish,
Chief Adviser, Bank of England, Threadneedle Street, EC2.



TV's quest for reality

From Mr P. Wing

Sir, — Your television critic, Christopher Dunkley, has had occasion to comment in the past on the contrary surrounding the impact of television on mass audiences.

On the same subject on Tuesday evening April 21, Anna Ford chaired a discussion programme which included representatives from both the BBC and ITV plus an audience which included some journalists. The subject for discussion also covered intrusion into privacy.

If the attitude of most taking part is representative of audiences as a whole I feel sorry for Mr Dunkley. In future, all his viewing is likely to be "as the world really is" in the words of one participant, i.e. violent, bloody, callous, pornographic and generally unpleasant. I seem to remember that the cinema in its heyday was regarded as a more realistic view of reality. On the small screen I personally do not need to switch on to know that large parts of the world stink.

Whatever they may say I am not at all surprised that the quest for reality is more important than any moral or ethical standards. It is not odd that we are required to wear seatbelts, requested not to smoke while driving, and to get plenty of exercise, all of which are physical safeguards, yet our sensibilities can go to perdition in the cause of reality?

Peter Wing
13, Sunset Avenue,
Woodford Green, Essex

Gold bugs in the first class

From Mr M. Summers

Sir, — In Bugs in the System by Lee (April 21), the scene painted from the fence seems at first as impressionistic as a Van Gogh. However, by the end of the article a reader may be left with the feeling that rather more dark or lurid colours have somehow been splashed about the gold bugs than about other items on view.

An interest in gold seems to be connected with neurosis, panic and giving assistance to the forces of darkness, such as South Africa and Russia (why not to Australia and North America)? Whereas those rational people, who can make such rational if not especially acute observations that gold produces no income, are far from having to exist on rotten wood in the hills, have an open season in the woodwork in the first class section.

Whatever else gold bugs have to fear it is most unlikely to be a fall in the price. The only question that seems really worth examining is how high the price is likely to go. The international and domestic debt structure, and the growing deficits suggest that gold bugs, far from having to exist on rotten wood in the hills, have an open season in the woodwork in the first class section.

5 Addison Grove,
Chislehurst W4

Overseas aid and trade

From Mr J. D. Stuart-Brown

Sir, — While your article on aid and trade (April 10) inevitably focuses on the lead project company, in this case Hawker Siddeley, the value of large overseas contracts to small companies should not be overlooked.

Many small firms have neither the resources nor the administrative know-how even to begin an export campaign, nevertheless they are able to send British manufactured goods abroad on the back of a large project.

The pity is that the orders that spin-off from such projects,

while a welcome windfall for many small companies, are getting fewer and further between. This is due to the major contractors, is due to their difficulty in extracting government aid to help them win the business.

Let us hope that your article may go some way to remedy this situation. If not, much of the growth potential of many small firms will be lost.

J. D. Stuart-Brown LL.B.
62, Richmond Park Road,
Chislehurst,
Barnet, Middlesex

Shareholders of the world unite

experience (supported by the limited academic research available) indicates will be helpful. It places much emphasis on the positive role of non-executive directors and quite rightly too. It is a poor argument to say that the right people are not available or may not be chosen. The UK is not short of talent — PRO NED will confirm that. Maintaining the quality of the board, even with the right structure, is a far more difficult question and it has not yet been answered satisfactorily here or in the US; hence some takeovers. But there is a solution, based on existing powers. Shareholders of the world unite — you have nothing to lose but your losses.

Jonathan Charlish,
Chief Adviser, Bank of England, Threadneedle Street, EC2.

Well before inviting you to invest in a Scania truck we'll have made a substantial investment in it ourselves. For instance, over 79% of sales turnover goes into research and development to help maintain Scania's technological leadership and our reputation for reliability and for fuel economy.

We also invest in Scania Lifeline. This offers Scania operators 24-hour national and international back-up service, and many of its fifteen component parts are included in the price of your new Scania.

Scania investment underwrites yours — right through to the time when you sell and Scania's consistent high residual value ensures a healthy return on your initial investment.

Scania promises years of profitable, cost-efficient operation. With a dividend bonus to look forward to. More than a good buy, in fact — a true investment.

SCANIA

Scania (Great Britain) Limited, Tongwell, Milton Keynes MK15 8BH, Buckinghamshire. Tel: (0508) 614040. Telex: 625576.

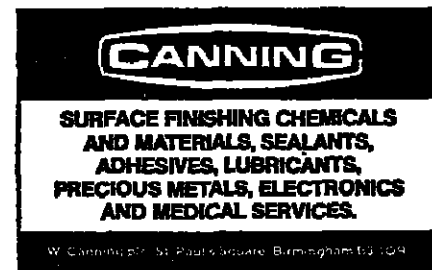
Less of a purchase, more of an investment

BUILDING TRUCKS · BUILDING REPUTATIONS

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Tuesday April 28 1987



Chrysler reports 24% drop in first quarter

BY WILLIAM HALL IN NEW YORK

CHRYSLER, the third largest US car manufacturer, yesterday reported a 24.4 per cent drop in first-quarter net income to \$289.7m.

The decline was in line with General Motors' performance in the first quarter. But Chrysler's shares fell sharply early yesterday following the announcement that the company had filed with the US Securities & Exchange Commission (SEC) for a secondary stock offering to cover 450,000 shares, which Mr Lee Iacocca, the chairman, might sell.

The filing covers 337,500 shares which Chrysler distributed to Mr Iacocca on November 3 under a previously announced agreement, as well as 112,500 shares he will be eligible to receive later this year under the same agreement.

Chrysler stressed that the filing merely allowed Mr Iacocca to sell the Chrysler stock if he wanted to

and did not obligate him to sell. Chrysler shares, which were trading around \$38 last week, fell 2.9% to \$34.4 early yesterday.

Chrysler earned \$1.24 a share in the first quarter, compared with \$1.57 a share in the same period last year, although the group's sales rose 3.4 per cent to \$8bn and its market share increased.

The 62-year-old Mr Iacocca, who earlier this year agreed to stay on as chairman and chief executive for another four years, said the latest earnings reflected the high cost of incentives and the production loss of high profit - margin vehicles while plants were being retooled.

"A few years ago those incentive wars would have blown us out of the water," he said. "Now, we can go toe-to-toe with anybody, and still make a solid profit."

"When I look at the position we're in today, I feel good about the future," said Mr Iacocca. "We're com-

mitted to keeping costs under control. That, plus improvements in the yen/dollar ratio, has enabled us to underprice much of the foreign competition."

Chrysler is continuing with its five-year, \$12.5bn investment programme which has "let us launch the largest barrage of new products in our history - and to do so in state-of-the-art manufacturing facilities," he said.

Chrysler's worldwide factory sales in the first quarter rose from 566,771 units to 570,002 units, and the company increased its share of the North American car and truck market from 11.5 per cent to 12.1 per cent.

Chrysler bought back 2.3m shares in the first quarter as part of its continuing stock repurchase scheme designed to reduce the number of outstanding shares to 20m.

BNP lifts net profits by more than 50%

By George Graham in Paris

BANQUE Nationale de Paris, France's largest bank, has followed its main rivals by announcing an increase of more than 50 per cent in its profits last year.

Group net profits rose by 52 per cent last year to FFf 3m (\$502m), excluding minorities, following a 1.4 per cent increase in gross operating profits to FFf 10m for the first time.

Mr Jacques Masson, managing director of state-owned BNP, said the group had reduced the average cost of its funds to 4.3 per cent last year, compared with 5.2 per cent in 1985, and had made up for the drop in lending to large companies with increased lending to individuals and small companies.

BNP also increased its profits from activities outside its main banking sphere, such as leasing, treasury and investment banking, and from its international activities.

Unlike its main rivals, Crédit Lyonnais and the soon-to-be-privatised Société Générale, BNP reduced the level of its net new provisions for bad debts last year.

Provisions for sovereign debt risks remained the same at FFf 1.5bn, but provisions for specific risks were reduced. The total volume of new provisions fell 2 per cent to FFf 4.6bn.

France's state-owned banks have been regarded generally as undercapitalised by international standards, but they have over recent years undertaken a considerable effort to build up their insulation against debt repayment problems.

Mr Masson said BNP's FFf 17bn of provisions on sovereign debts now covered 40 per cent of total loans to the 65 countries regarded as having payments difficulties. Its total stock of FFf 30bn of provisions covers 8 per cent of its client exposure.

BNP is increasing its dividend by 10 per cent to FFf 16.5 a share, including tax. After taking into account the issue of FFf 5.5bn of new certificates of investment last year, the distribution will rise 58 per cent to FFf 588m.

In addition, the bank plans a one-for-10 bonus issue for holders of ordinary shares or certificates of investment.

Mr Masson said he did not know when BNP would be privatised but that it would not be possible for his bank and the Crédit Lyonnais to remain long in the state sector after Société Générale, the third in the triumvirate of major state banks, has been privatised.

TV earnings help Havas to recover

By David Housheer in Paris

HAVAS, the French advertising and tourist group due to be privatised soon, yesterday announced a strong profit growth last year.

Net consolidated profits climbed to FFf 426m (\$70.6m) after a FFf 8m loss in 1985, on the strength of a FFf 13.5 per cent increase in turnover to FFf 11.3bn. But the group says that the profit figures are not comparable because the 1986 results take account of the consolidation of earnings from Canal Plus, the television channel now in profit.

Operating profits rose from FFf 23m in 1985 to FFf 244m last year. Havas says it expects operating profits to climb by 20 per cent this year to about FFf 315m.

In anticipation of its privatisation, Havas shares are being split in four. The board has also approved a 10 per cent bonus issue, a "golden share" after privatisation intended as a deterrent against unwelcome takeover bids.

Steel shares suspended

By Hely Simonson

SHARES in Klockner-Werke, one of West Germany's big four steel producers, were suspended yesterday pending an announcement from the company.

The group blamed the suspension on "false" press reports at the weekend. Klockner-Werke owns 49 per cent of the Maxhütte steel works in Bavaria, which declared itself bankrupt at Easter.

Meetings are taking place between the Bavarian state government and Maxhütte's creditor banks about its future.

The company last month announced a 1986-88 operating profit of DM 43.2m (\$22m), along with plans to shed 4,000 steel jobs.

Mr Bernd Krüger, of Klockner, said reports of concern about the company itself were "crazy speculation."

CCF promotes French connection

WHEN the top brass from Crédit Commercial de France (CCF), the French bank which is being privatised, arrive in London this week to promote the bank's shares, they will not appear as total strangers to the UK securities markets.

CCF was the first French bank to become involved in last year's Big Bang (deregulation of London markets), which saw the entry of many foreign banks to the London Stock Exchange. In 1985 it bought 85 per cent of Laurence Prust, a medium-sized stockbroker firm, and also acquired a 17 per cent stake in Framlington, a fund management group associated with Prust. The cost of the acquisitions totalled FFf 100m (\$16.8m).

Although other French banks have advanced into the London market, CCF remains one of the biggest French stakes in the stock exchange. The connection is reinforced by the fact that Mr Graham Ross Russell, Prust's chief executive, is the exchange's deputy chairman. (By coincidence, the firm of the exchange's chairman, Sir Nicholas Goodison, is also French-owned).

Subscriptions for CCF's FFf 4.6bn

of shares opened on Sunday, with 20 per cent of the issue on offer internationally. Mr Gabriel Palles, the chairman and chief executive officer, and his senior colleagues will be briefing UK institutional investors in London on Thursday.

CCF is France's 10th largest bank in assets terms. But although it is a high street bank in the British sense, it also has strong leanings in the direction of investment banking. CCF is a major researcher and broker of securities in the French market (where it claims to have about 10 per cent of the business that passes through banks).

The Prust acquisition strengthened the international investment and corporate finance business, though at the moment CCF's ambitions are European rather than global.

The flotation prospectus describes Prust as "a central part of

in London. Prust has participated in a number of French Euro-equity placements for companies such as Lafarge and Financière Nobel.

The third area is distribution of securities. Although CCF already has 62 people in London selling French stocks to UK investors, Mr Ross Russell says Prust's French connection is now accounting for about 10 per cent of its distribution business. Because France has not yet abolished fixed commissions, it is also more profitable than UK distribution since the Big Bang.

Prust and CCF have decided not to go into equity market-making in the UK at this stage although they may enter the business later.

CCF has invested more capital into Prust in the form of unsecured loan stock but has not yet exercised its right to appoint a majority to Prust's board (it has four of the nine members).

Mr Ross Russell says the relationship is working well. "They are a bank, but the clearing bank mentality does not rule the roost," he said. Although the board meets quarterly, relations are close enough for business to go on outside those formal confines.

Rolls-Royce sale values group at £1.3bn

BY RICHARD TOMKINS IN LONDON

SHARES in Rolls-Royce, the British state-owned aero-engine maker, are expected to be priced at 170p when details of the Government's offer for sale to the private sector are unveiled this morning.

The price is at the mid point of the 160p range predicted by the Government's advisers at the weekend, but it is higher than the 150p-160p forecast by some analysts in the City of London. It will value the company at £1.36bn (\$2.2bn).

The Government has apparently decided to opt for a fairly full price because it does not want to be accused of selling assets cheaply in the run-up to a general election.

It can afford to risk a low-key public response because it is con-

fident that it has conducted a successful behind-the-scenes marketing campaign for the issue with institutional investors.

The share-price will be payable in two equal instalments - 85p on application and 85p in September. The smallest allowable application will be for 400 shares. So the minimum initial investment will be £240.

Dividend payments will be fixed at a level which provides an historic gross yield of 4.1 per cent.

The advisers to the issue are confident that the shares will rise to at least 200p on a fully paid basis when dealings begin next month. A 30p premium would represent a gain of 35 per cent on the partly paid price - much smaller than the

premiums seen on other recent privatisation issues.

The figure was decided at meetings between the advisers to Rolls-Royce and the Government yesterday afternoon and took full account of the fall in world stock market indices. It is unlikely to have been changed overnight.

Some 861.5m shares will be offered for sale. Of these, 60 per cent will be placed for employees and the public.

If the public part of the offer is more than twice subscribed, a claw-back provision will increase the public portion to 50 per cent at the expense of the institutions' allocation.

The prospectus for the flotation will come out on Thursday, and the offer will close on Thursday May 7. Stock market dealings will begin on Tuesday May 19.

Goodyear bounces back as world tyre demand improves

BY WILLIAM HALL IN NEW YORK

GOODYEAR, the world's biggest tyre manufacturer which lost money in two of its last four quarters, bounced back into profit in the first quarter of 1987 and earned \$85m, or \$1.19 a share, from continuing operations.

The latest earnings compare with a loss of \$94m, or 59 cents a share, in the first quarter of 1986, which included a \$110.6m writedown of the group's oil and gas reserves, together with a \$107.8m loss in the fourth quarter, which included a \$184.4m restructuring charge.

The group's final net income in the latest quarter totalled \$284.2m, or \$3.39 a share, which included a \$195.3m after-tax gain from the sale of the Goodyear Aerospace and Motor Wheel subsidiaries.

Mr Robert Mercer, chairman, said that, if the writedown in last

year's first quarter was excluded, operating earnings in the latest period were 83 per cent ahead. Increased demand for the company's tyres worldwide was a highlight of the quarter, with improvement also recorded in most other operations in the US and abroad. Sales rose 11.5 per cent to \$2.3bn in the latest period.

"This solid performance reflects a dramatic improvement in earnings, as a result of long-term planning and investment in state-of-the-art manufacturing and research and development," said Mr Mercer. "Unfortunately, it is diluted by the higher interest expense our increased debt incurred as a result of the company's purchases of shares."

Goodyear's interest charges rose from \$24.9m to \$57m in the latest

period, reflecting a \$2.6bn plan to buy back almost half its shares in order to defeat a \$5.5bn hostile takeover bid from Sir James Gaisman, the Anglo-French financier.

Goodyear bought back Sir James Goodyear shares at \$52.50 a share and another 40.4m of its shares at \$50 a share, reducing the number of outstanding shares to 56.8m at the end of March.

US operating income in the first quarter was \$134.6m, compared with a loss of \$145.1m a year ago. Sales rose 9 per cent to \$100.9m, and sales increased 15.6 per cent to \$902.9m. With the exception of Latin America, stronger results were recorded in all regions, with Europe leading the way.

Goodyear's shares slipped by 5% to \$56.75 in early trading yesterday.

Oil sector drop hits Du Pont

BY RODERICK ORAM IN NEW YORK

DUPONT, the largest US chemicals group, has reported a 3 per cent dip in first-quarter results. A strong rise in chemical profits was negated by a sharp drop in oil and coal earnings.

Net income for the three months ended March 31 slipped to \$301m, or \$1.62 a share, from \$404m, or \$1.67, a year earlier. Sales were marginally lower at \$7.12bn against \$7.17bn while interest and other corporate expenses rose to \$87m from \$44m a year earlier.

Chemical and specialty products

posted a 55 per cent rise in net operating profits to \$383m partly reflecting improvements in fibres, white pigments and polymers. The main reasons behind the gains were a pick-up in demand worldwide, lower energy and feedstock prices, earlier restructuring and "aggressive efforts" to improve productivity.

Sales of chemical and specialty products rose 7 per cent to \$4.2bn because of a 4 per cent increase in sales volume in the US and 6 per cent abroad, and a 30 per cent increase in average selling prices, reflecting the weaker dollar. Domestic prices were flat.

In contrast, net operating profits of the petroleum sector dropped 64 per cent in the quarter to \$56m from \$154m a year earlier because of lower profit margins on refined products and lower crude oil and natural gas prices. Coal earnings fell 37 per cent to \$30m.

The company said it expected chemicals to continue to perform strongly while any improvement in the petroleum sector would depend on stable or higher crude prices and better margins for refined products.

lecting the weaker dollar. Domestic prices were flat.

In contrast, net operating profits of the petroleum sector dropped 64 per cent in the quarter to \$56m from \$154m a year earlier because of lower profit margins on refined products and lower crude oil and natural gas prices. Coal earnings fell 37 per cent to \$30m.

The company said it expected chemicals to continue to perform strongly while any improvement in the petroleum sector would depend on stable or higher crude prices and better margins for refined products.

Insurance unit takes ITT higher

BY OUR NEW YORK STAFF

ITT, the diversified US industrial and services conglomerate, has turned in stronger first-quarter results than it expected, with an improvement in its insurance operations offsetting a downturn in manufacturing.

Net income for the three months ended March 31 rose 54 per cent to \$104m, or \$1.97 a share, from \$108m, or 70 cents, last year. Revenues grew 14 per cent to \$4.6bn,

from a restated \$4bn the year before.

ITT's services operations were boosted by strong operating gains in the domestic casualty business and \$20m of tax benefits for its Hartford insurance unit. Insurance and financial services revenues rose 13 per cent to \$2.7bn.

The group said results of its industrial and defence businesses were below those of the year-earlier

quarter, but above forecasts. Natural resources more than doubled earnings, compared with a year earlier, thanks to price and volume gains.

"Our overall results for the first quarter were substantially ahead of budget, and we are confident of continued improvement throughout the year in all our business segments," said Mr Rand Araskog, chairman and chief executive.

BANKS IN \$654m STOCK SWAP

Sovran to acquire Commerce Union

BY OUR NEW YORK STAFF

SOVRAN FINANCIAL Corporation, Virginia's biggest bank, is acquiring Commerce Union Corporation, the fourth largest Tennessee bank, in a \$654m stock swap which will strengthen Sovran's position as one of the faster growing US "super-regional" banking groups.

Sovran, which at the end of 1986 had assets of \$14.85bn and 357 offices, has signed a definitive agreement to acquire Commerce Union, based in Nashville, which operates the Planters Bank and Trust Company in Kentucky. Commerce Union has assets of \$3.9bn and 105 offices.

Both groups earn over 1 per cent on their assets and have high returns on equity. The combined earnings of the two groups in 1986 was \$186.1m.

Sovran Financial was itself the product of the 1983 merger of two Virginia banks: First & Merchants and Virginia National. The latest deal is its third interstate merger.

In March 1986 it merged with

Maryland bank, and with DC National Bancorp, parent of the sixth largest bank in Washington.

As the barriers to interstate banking crumble there has been a steady stream of mergers amongst regional banking groups and Sovran says the latest deal will put it amongst the top 30 US banking group, with assets of over \$19bn. It would rank 18th in terms of net income.

The merger agreement calls for Commerce Union shareholders to receive 0.91 shares of Sovran common stock for each of their shares. Commerce Union has about 18.6 million fully diluted shares outstanding.

Prior to the announcement Sovran's shares were trading at two times book value, and Commerce Union's shares were trading at 1.78 times book value. Following the announcement Sovran's shares fell 2.4% to \$36 while Commerce Union's shares rose by 5.1% to \$39.7.

After the merger Commerce

Union, which consists of 10 banks, will be operated as a separate subsidiary of Sovran and will nominate seven members to Sovran's existing 25-strong board of directors.

Mr Dennis C. Bottorff, Commerce Union's chief executive who will become a vice-chairman of Sovran, said that the merger "allows Commerce Union to take a leadership position in Sovran's aggressive expansion into Tennessee and neighbouring states west of the Appalachians. This responsibility will increase the importance of Nashville as a financial centre."

Mr C.A. Cutchins, Sovran's chief executive, says that his group's strategy is to locate in markets that "are logical in terms of our services and favourable in terms of their economies."

Commerce Union's primary market is in the "dynamic Middle Tennessee trade area, which is considered to have the best prospects for growth in the state," says Mr Cutchins.

This announcement appears as a matter of record only.



AIR FRANCE

US\$ 150,000,000
Multi-Option Financing FacilityArranged by
Crédit Lyonnais

Lead-Managed by

Banque Indosuez
Banque Nationale de Paris
Banque Worms
Barclays Bank S.A., Paris
Chase Investment Bank Limited
Citicorp Investment Bank Limited
Crédit Commercial de France
Crédit Industriel et Commercial de Paris
Crédit Lyonnais
The Dai-ichi Kangyo Bank, Limited
The Daiwa Bank, Limited
The Industrial Bank of Japan, Limited
Istituto Bancario San Paolo di Torino, Paris Branch
Société Générale

Managed by
Banque ParibasCo-Managed by
The Long-Term Credit Bank of Japan, LimitedFacility Agent
Crédit LyonnaisTender Agent
Crédit Lyonnais, London Branch

"Why should we come to Morgan Guaranty for M&A?"

These key characteristics define Morgan's M&A approach and distinguish Morgan from other firms for M&A advice and execution.

1. Advice that is totally objective. Rather than promote merger and acquisition transactions simply to generate fees, we become a strategic financial advisor, bringing a relationship focus to a transactional business. If a transaction is not clearly in a client's best interests, we will recommend against it. Our clients expect and get from us objective advice, based on a thorough knowledge of their needs and goals.

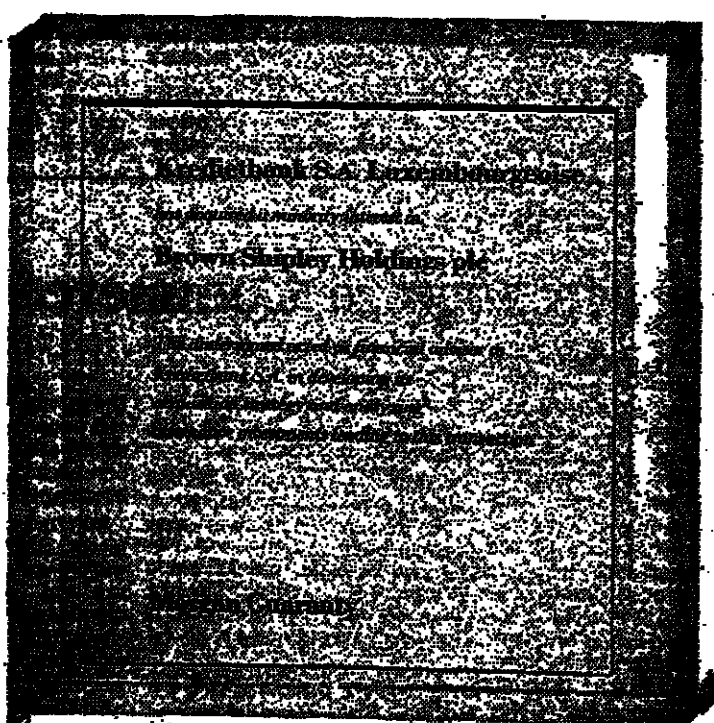
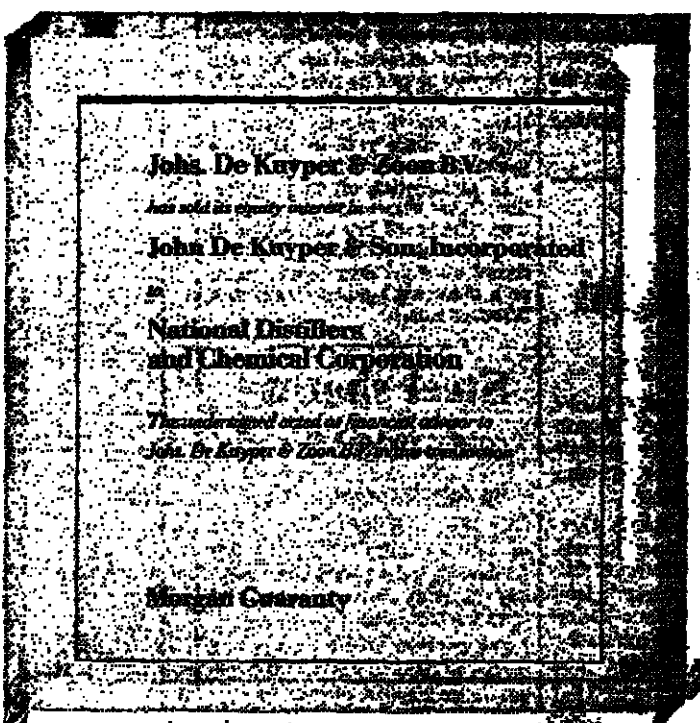
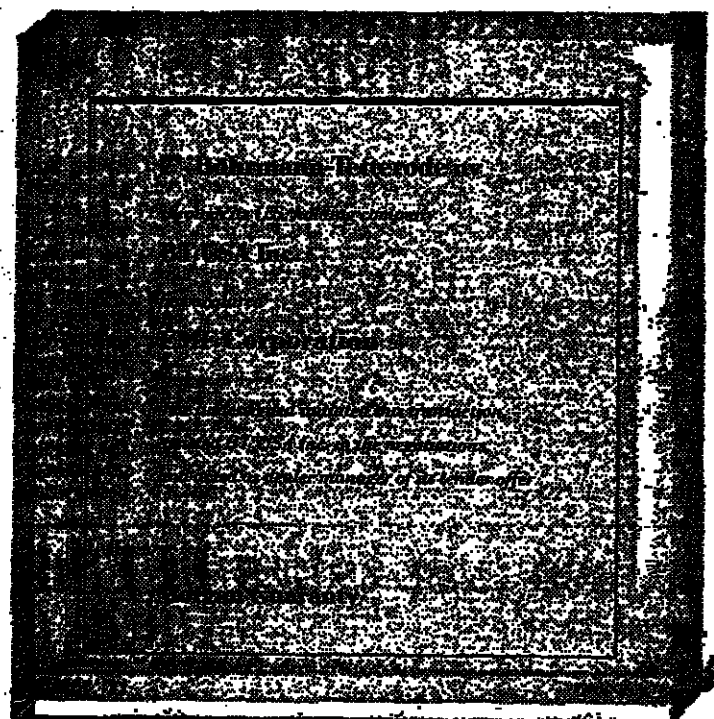
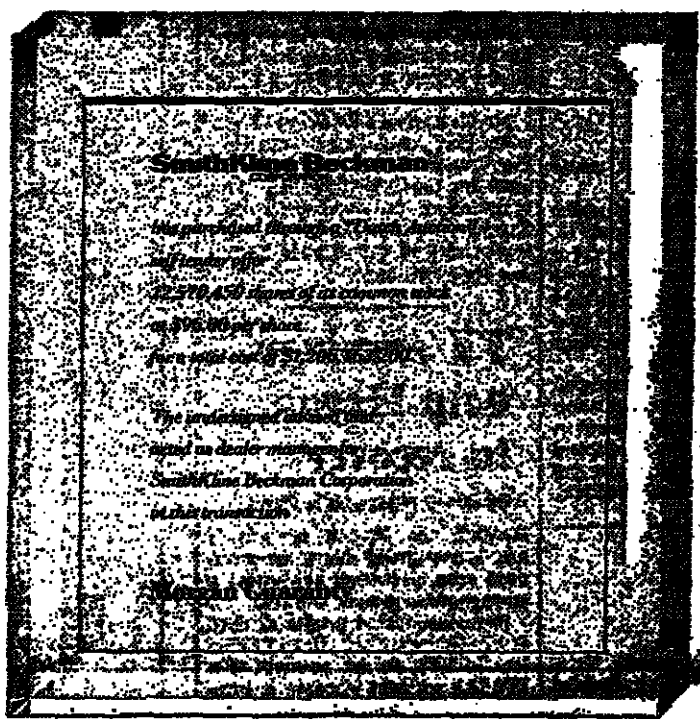
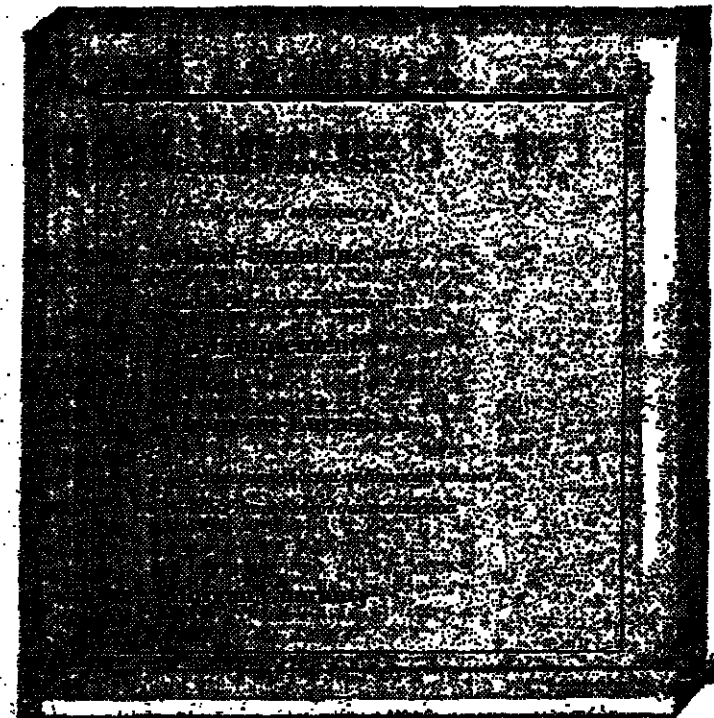
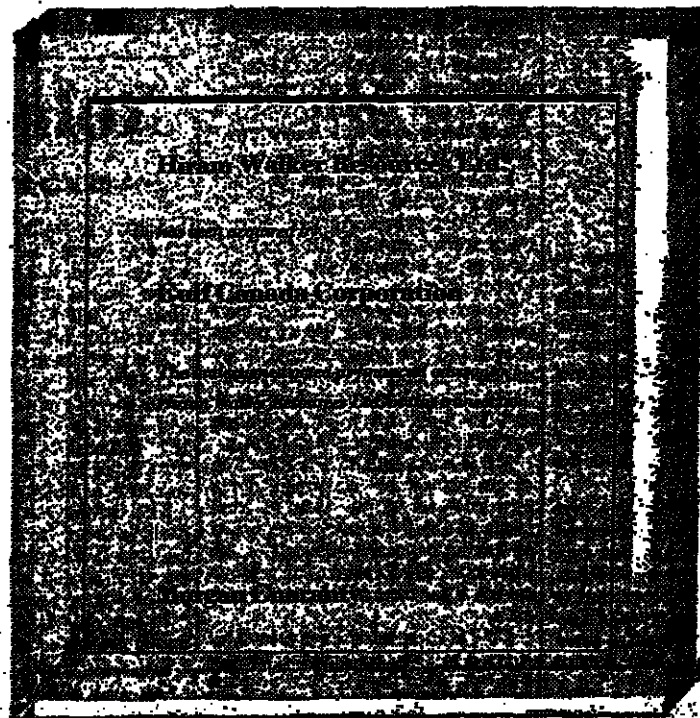
2. Research free from conflict of interest. Good financial advice requires fundamental research on a global basis. Morgan Guaranty's financial advisory staff has 120 analysts based in all the major financial markets worldwide. These analysts support Morgan's M&A and corporate finance activities. We do not provide research to institutional investors to generate brokerage commissions.

3. In-depth international capabilities. Research and execution today must reflect the growing interdependence of global capital and industrial markets. Morgan has always been an international firm with a major presence in the world's financial centres. This international dimension—and our worldwide client base—further distinguish us from other firms offering M&A services.

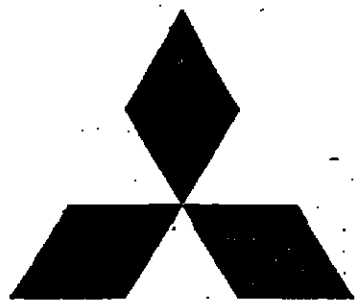
4. A broad range of M&A services. They include: advising public and private companies on prospective acquisitions, partial or total divestitures, restructurings, and recapitalisations; furnishing a variety of services under defensive retainers; acting as dealer manager for cash tender offers; and acting as advisor and equity investor in leveraged buyouts.

5. Compensation based on added value. We structure our fees to match each client's specific strategic objectives. Our compensation is tied directly to the value we add. This means we compete for M&A business on the basis of performance and price.

A few examples of our 1986 transactions demonstrate Morgan's M&A approach at work.



Morgan Guaranty



The Mitsubishi Bank, Limited
is pleased to announce
the opening of its
Brussels Branch

on April 24, 1987

Along with Mitsubishi Bank (Europe) S.A., Brussels,
we are now even more committed
to serving the needs of clients
from our enlarged base in the heart of Europe

Avenue des Arts, 39, 1040 Brussels
Tel.: 02/513 9770 - Tlx 24168

INTERNATIONAL COMPANIES and FINANCE

Tony Jackson looks at a West German drugs group facing heavy financing pressure **Merck expansion outstrips cash generation**

ONE OF the world's big drug and chemical companies came to London recently to explain the reasons for an international share placing which had just raised it 76m (£125m). The company was Merck—not the US giant, but the quite unconnected German private company, now in the process of going public.

Merck's sales last year were a formidable DM 3.2bn (£178m), made entirely in the fashionable areas of drugs and specialty chemicals. The company is controlled by 88 members of the Merck family around the world, formed into a partnership. The family has every intention of staying in charge; however, like a growing number of German family companies, it has decided to raise finance from the investing public.

For Dr Hans Joachim Langmann, Merck's chairman, the reasons are global in scale. There are ambitious plans to expand the company, calling for more cash than the company can generate. The traditional German answer would have been to go to the banks, but not any more.

"In my opinion," says Dr Langmann, "the financial stability of the world economy has been deteriorating for four or five years. The worsening of the US trade account, the Third World debt problem and the threat of trade wars makes us feel that whereas we have never had a problem in getting funds, we would be advised to get more equity as the basis for further expansion."

Uncharacteristic

In a sense, he says, chemical companies are uncharacteristic of German industry as a whole in being much stronger financially. As a result, they will only consider looking for equity finance if ambitious expansion is at stake.

But in other sectors, "if you compare German companies with American—or even today Japanese—the ratio of equity to overall capital is low, so borrowings play an important role. This has worried a lot of business leaders for a number of years. With changed market conditions and more optimism generally in Germany, many have thought it opportune to go public."

But what does Merck want the cash for? Three things, Dr Langmann says—acquisitions, new capacity and research.

Acquisitions will come mainly in pharmaceuticals, with the strategy varying by geography. "In Europe we already have our marketing network, so we would be looking to acquire companies with new products. In the US, we would be looking for a marketing network too."

But given the very high cost of pharmaceutical acquisition these days, what scale of purchase is contemplated? "I have no special ideas on that. But I expect that in the next five or six years there will be a number of small pharmaceutical companies growing up, in areas such as biotechnology. They will still be expensive, but if you're in that area too and can combine your efforts, then expense is relative."

The company is plainly thinking on a large scale. "A \$10m or even \$50m price is not a problem internally, but if you go higher than that you go beyond the balance-sheet levels which a conservative company like ours thinks proper."

Acquisitions are only part of the strategy. Merck is a world leader in two specialised chemical areas—chemicals for the electronics industry, and so-called pearl lustre pigments used in paint for cars. "We need new factories," Dr Langmann says. "In pigments, we recently built a new one in Germany, but we need local production as we already have in Japan and the US. We are reaching capacity limits and perhaps we need plants in other parts of the world."

Partnership

In electronic chemicals, he says, "we mainly supply from our factory in Germany. But if the markets in Japan and the US, for instance, grow beyond certain limits, we will need factories there too."

The method of going public is complex. The Merck group remains a private partnership, but shares have been sold in its international subsidiary, Merck AG of Switzerland. After an initial offering last July and this week's placing, the partnership's holding in Merck AG is down to 55 per cent.

"We must have a majority stake," says Dr Langmann. "The partnership is the R&D centre of the group, so in that sense AG depends on the parent. But over 50 per cent of the parent's exports are through AG, so the parent is dependent too. In our strategic planning for this century, I cannot see a situation in which the partnership would give up control."

But why float off the foreign part? For tax reasons, says Dr Langmann. It happens that most of the partners are no longer German for the purposes of the German revenue authorities, and if Merck AG can be shown to be foreign owned they are not liable to tax on the capital gain arising from the flotation.

The same logic dictated two remarkable departures from German tradition. Unlike many German family businesses now going public, Merck has issued voting shares, to demonstrate to the German tax authorities that foreign ownership is real. For the same reason, the roll call of banks involved in yesterday's placing had one notable omission—no German banks were involved.

CRS bids A\$547m for Monier

BY CHRIS SHERWELL IN SYDNEY

CSR, Australia's tenth largest company, has made a A\$547m (US\$388m) takeover offer for Monier, the quoted building materials manufacturer which is 49 per cent-owned by Redland of the UK.

The move comes two weeks after Redland's sudden abandonment of a plan to take over Monier itself. For CSR, a sugar, building products and resources group, the offer represents a further

expansion in one of its core businesses.

At the end of last month CSR made a \$150m bid for full control of Pioneer Sugar Mills in Queensland and simultaneously agreed a A\$985m sale of its Cooper Basin oil and gas interests to Exxon of the US.

The decisions are all seen as part of an extensive restructuring design to reduce CSR's debt and reverse its dependence on resources assets.

According to yesterday's announcement, CSR or a subsidiary will offer A\$2.50 cash for each Monier share. An alternative offer of CSR shares will also be made, but details have yet to be disclosed. CSR currently owns only 0.21 per cent of Monier.

The offer price is equivalent to 16.5 times Monier's after-tax earnings per stock unit for its last financial year.

Redland, which has said it will retain a significant interest in Monier, supports the bid and will not accept

the offer in respect of its holding. The two groups hope to establish a joint venture relationship.

Mr Christopher May, Redland's finance director, said that the company planned to have further discussions with CSR following the completion of the bid.

He said it was a "sensitive time" and felt constrained by legal and other considerations from talking about what these opportunities might be. Analysts in London and Melbourne suggested that Redland might acquire Monier's US operations from CSR, or that both Redland and CSR would use and develop Monier as a vehicle for their joint expansion in the US and elsewhere.

To protect Redland's position, the company will receive a six-month option from CSR allowing it to sell its holding in Monier to CSR on the same terms, and another option to buy Monier shares from CSR in order to take its stake up to a maximum 50.1 per cent.

Strong second-half rally by Equiticorp Tasman

BY BRUCE JACQUES IN SYDNEY

EQUITICORP TASMAN, the Australian-listed investment group headed by Mr Alan Erwin, has surprised financial markets with a A\$92.3m (US\$44m) after-tax profit for the year to March, after registering a first-half deficit.

Directors also served notice that the company is still looking for acquisitions in Australia, following its controversial exits from the battles for both BHP and AICI International in recent months.

They said the group has

shareholders' funds of A\$260m with which to seek a long-term, significant industrial investment in Australia.

The result compared with a A\$3m profit in the previous year, and reflected a sharp turnaround on the A\$42.4m loss recorded for the first half. "The result reflects the profitable exit from the company's two major investments during the year, AICI and BHP, and was achieved after accounting for all funding and associated costs, including disposal costs,"

Starra gold mine venture

A GOLD MINE designed to produce 100,000 oz of metal a year is planned at Starra, in western Queensland, Australia, by a joint venture partners Cyprus Minerals, Artimeo and Elders Resources, writes Stefan Wagstyl.

Meanwhile the three Australian participants in the Kalgoolie Mining Associates

(KMA) gold mining venture are discussing a possible restructuring of their interests in Gold Mines of Kalgoolie (GKM).

KMA is owned 52 per cent by Kalgoolie Lake Pty and 48 per cent by a local unit of Home-Steel Mining of the US. KLV in turn is owned 47 per cent each by Poseidon and GMR and 6 per cent by WMC.

All of these Securities have been sold. This announcement appears as a matter of record only.

SKANDIA INTERNATIONAL HOLDING AB

U.S. \$200,000,000

7 1/4% Notes Due 1992

MORGAN STANLEY INTERNATIONAL

MORGAN GUARANTY LTD

CREDIT SUISSE FIRST BOSTON
Limited

DEUTSCHE BANK CAPITAL MARKETS
Limited

ENSKILDA SECURITIES
Skandinaviska Enskilda Limited

MERRILL LYNCH CAPITAL MARKETS

NOMURA INTERNATIONAL
Limited

PKBANKEN

SALOMON BROTHERS INTERNATIONAL
Limited

SVENSKA HANDELSBANKEN GROUP

SWISS BANK CORPORATION INTERNATIONAL
Limited

UNION BANK OF SWITZERLAND (SECURITIES)
Limited

April 28, 1987

This announcement appears as a matter of record only. These securities have not been registered under the United States Securities Act of 1933 and may not be offered in the United States or to United States persons.

SAAB-SCANIA

SAAB-SCANIA AKTIEBOLAG
(Incorporated in Sweden with limited liability)

U.S. \$100,000,000
Euro-Commercial Paper Programme

Dealers to the Programme

Enskilda Securities
Skandinaviska Enskilda Limited

Bankers Trust International Limited

March, 1987



ALLOW US TO PRESENT OUR CREDENTIALS.

State Street is pleased to introduce our complete range of custodian and portfolio recordkeeping services for institutional investors in the United Kingdom.

That's how we define Master Trust. And now U.K. pension funds and other financial institutions can enjoy the same quality service our other clients have long enjoyed.

State Street can handle all your recordkeeping chores, no matter where your investments are located throughout the world.

Over the years, we have earned a reputation for prompt, accurate reporting and flawless attention to detail. And we offer all our clients unsurpassed customer service, backed by the latest technology.

State Street comes to the United Kingdom with strong references. With more than \$400 billion in assets presently under our care we are one of the world's largest custodians.

We process over 800 mutual funds and care for 40% of the industry's total assets. And we are master trustee of over \$90 billion in U.S. pension funds.

Our Global Custody Service offers direct access for customers wishing to invest in international markets. From Sydney to Copenhagen, Paris to Tokyo, we can provide you with securities settlement and income collection.

So if you need superior custodian service for your investments, perhaps you should consider State Street. Our credentials speak for themselves.

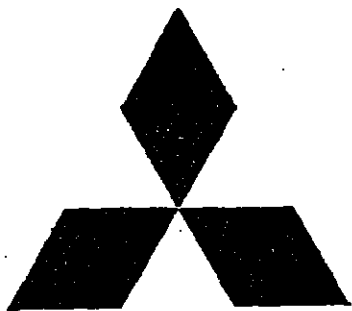
For more information, please contact Michael Langhin, 12/13 Nicholas Lane, London EC4N 7BN England. Telephone: 01-283-4931.

State Street Bank and Trust Company.

Known for quality.

State Street

State Street Bank and Trust Company, wholly-owned subsidiary of State Street Boston Corporation, 225 Franklin Street, Boston, MA 02110. Offices in Boston, New York, Los Angeles, London, Munich, Brussels, Zurich, Sydney, Hong Kong. Member FDIC. © Copyright State Street Boston Corporation 1987.



The Mitsubishi Bank, Limited

is pleased to announce
the opening of its

Brussels Branch

on April 24, 1987

Along with Mitsubishi Bank (Europe) S.A., Brussels,
we are now even more committed
to serving the needs of clients
from our enlarged base in the heart of Europe

Avenue des Arts, 39, 1040 Brussels
Tel.: 02/5139770 - Tlx 24168

INTERNATIONAL COMPANIES and FINANCE

Skanska shows 29% rise in profits

By SARA WEBB, STOCKHOLM CORRESPONDENT

SKANSKA, the Swedish construction, property and investment company, reported a 29 per cent increase in profits (before allocations and taxes) to SKr 1,059m (\$169m) in 1986, compared with SKr 811m the previous year.

Turnover rose 7.7 per cent to SKr 16.1bn, compared with SKr 14.9bn in 1985.

Skanska improved on its earlier profits forecast chiefly because of higher interest rates in the autumn (which meant a higher return on its financial surplus of SKr 450m), as well as stronger third-quarter results from subsidiaries in the industrial sector.

The board proposes raising the dividend from SKr 2.5 to SKr 3.0. The group expects profits to increase further in 1987.

Profits from property management increased from SKr 230m to SKr 290m while profits from the sale of property interests increased from SKr 54m to SKr 161m.

However, Skanska said that it had incurred substantial losses in overseas operations which had pulled down earnings.

Overseas revenues accounted for SKr 2,631m, out of Skanska's total turnover of SKr 16.1bn.

Skanska recently launched a SKr 1.4bn bid for control of the JM property and construction group, having already acquired 52.4 per cent of the capital and 49.7 per cent of the votes. However, Skanska's offer of SKr 510 a share was topped by Folksam, the country's third-largest insurance group, which offered SKr 580 a share.

Bredero unveils shake-up

By Laura Rasmussen in Amsterdam

BREDERO, the financially troubled Dutch construction and property group, yesterday announced a dramatic restructuring that will wind down its foreign activities and combine its healthy domestic operations in one unit.

Bredero plunged into loss last year with a F180m (\$44.5m) loss, because of its insolvent property subsidiary, Brevest, and an Algerian construction project. Negotiations with creditor banks over Bredero's future have been going on for some months.

The domestic operations to be continued, all in construction, have a turnover of F1 450m - less than a third of Bredero's F1 1,400m 1986 turnover.

Jamaica to sell off 12 resort hotels

By CANUTE JAMES IN KINGSTON

THE JAMAICAN Government is offering 12 large resort hotels for sale to foreign and local investors this year in what is the biggest chapter in a programme of divesting state-owned economic properties.

"This is by far the largest part of the programme," said Mr Edward Seaga, the Prime Minister and Finance Minister.

The sale of the hotels will follow last year's divestment of half of the assets of the state-owned National Commercial Bank, the island's largest, while the Caribbean Cement Company, Jamaica's sole producer, is being divested in June.

"These hotels all have a track record of profitability," said Mr Seaga. "We already have a backlog of inquiries, and I have no doubt that

we will be able to sell all of them. I expect that four, and maybe five, of the hotels will be bought by foreign investors. "The decision to divest these hotels follows on the need to improve the state of the infrastructure and services in the tourism centres. The proceeds of the sale will be used to finance an overall programme of development for tourism."

The Prime Minister also announced the planned divestment of government assets in two of the island's media houses. Part of the Jamaica Broadcasting Corporation, which operates a radio network and the only television station, will be offered for divestment, as well as the Government's minority holding in Radio Jamaica, which runs the island's second radio network.

Brazilian mine declines for second year

By Ann Charters in Sao Paulo

COMPANHIA VALE do Rio Doce, Brazil's largest state-controlled metals and mining conglomerate, reported a decline in net profits for the second consecutive year in 1986 to cruzado 4.3bn, about \$228m at a year-end exchange rate.

Earnings were down nearly 50 per cent expressed in dollar terms.

Weak international prices for iron ore, which constitutes 80 per cent of the company's exports and 80 per cent of its operations, reduced income with a consequent lower net operating result of Cr 16.3bn (\$1,000m), down 33 per cent in dollar terms, compared with the previous year.

NORTH AMERICAN QUARTERLY RESULTS

AMERICAN PRESIDENT COMPANIES			
Shipping	1987	1986	
First quarter	\$	\$	
Revenue	602.0m	548.3m	
Net profits	13.4m	10.5m	
Op. net per share	0.84	0.74	
1 Loss			
CITY OF SAVINGS AND LOANS			
Savings and loans	1987	1986	
First quarter	\$	\$	
Assets	10.8m	9.8m	
Net profits	1.4m	1.5m	
Op. net per share (diluted)	0.58	0.64	
COMBUSTION ENGINEERING			
Industrial equipment	1987	1986	
First quarter	\$	\$	
Revenue	538.9m	535.2m	
Net profits	11.0m	13.5m	
Op. net per share	0.35	0.42	
COMPAQ			
Personal computers	1987	1986	
First quarter	\$	\$	
Revenue	211.0m	144.0m	
Net profits	20.2m	8.3m	
Op. net per share	0.28	0.27	
CONSUMERS POWER			
Utility	1987	1986	
First quarter	\$	\$	
Revenue	503.8m	1,023m	
Net profits	68.3m	94.2m	
Op. net per share	0.53	0.39	
GRAY RESEARCH			
Supercomputers	1987	1986	
First quarter	\$	\$	
Revenue	214.1m	142.0m	
Net profits	57.2m	30.3m	
Op. net per share	1.28	1.00	
DIAMOND SHAMROCK			
Exploration/production	1987	1986	
First quarter	\$	\$	
Revenue	152.0m	108.0m	
Net profits	140.0m	90.0m	
Op. net per share	10.58	10.12	
H. R. DONNELLEY			
Commercial printing	1987	1986	
First quarter	\$	\$	
Revenue	310.0m	402.0m	
Net profits	20.2m	28.2m	
Op. net per share	0.77	0.72	
MORGAN GUARANTY LTD			
Commercial printing	1987	1986	
First quarter	\$	\$	
Revenue	508.4m	680.2m	
Net profits	18.8m	18.5m	
Op. net per share	0.57	0.57	
NORANDA			
Metals mining	1987	1986	
First quarter	\$	\$	
Revenue	75.3m	78.0m	
Net profits	6.7m	4.5m	
Op. net per share	0.12	0.08	
SUPERIOR OIL			
Energy	1987	1986	
First quarter	\$	\$	
Revenue	1.0m	1.5m	
Net profits	157.0m	138.0m	
Op. net per share	0.50	0.64	
WATERBURY			
Air compressors, machinery	1987	1986	
First quarter	\$	\$	
Revenue	508.4m	680.2m	
Net profits	18.8m	18.5m	
Op. net per share	0.57	0.57	
JOHNSON & JOHNSON			
Pharmaceuticals, toiletries	1987	1986	
First quarter	\$	\$	
Revenue	1,500m	1,400m	
Net profits	275.5m	178.0m	
Op. net per share	1.35	10.76	
1 Loss reflects \$35m charge			
KROGER			
Food stores	1987	1986	
First quarter	\$	\$	
Revenue	498.5m	447.3m	
Net profits	25.8m	25.5m	
Op. net per share	0.49	0.45	
MAYTAG			
Domestic appliances	1987	1986	
First quarter	\$	\$	
Revenue	185.1m	140.5m	
Net profits	41.2m	33.5m	
Op. net per share	10.11	0.01	
NORANDA			
Metals mining	1987	1986	
First quarter	\$	\$	
Revenue	75.3m	78.0m	
Net profits	6.7m	4.5m	
Op. net per share	0.12	0.08	
LAFARGE			
Cement	1987	1986	
First quarter	\$	\$	
Revenue	172.5m	195.2m	
Net profits	120.0m	117.4m	
Op. net per share	10.54	10.48	
LOWERY MINING			
Copper production	1987	1986	
First quarter	\$	\$	
Revenue	62.0m	55.1m	
Net profits	7.2m	4.1m	
Op. net per share	0.57	0.50	

All of these Securities have been sold. This announcement appears as a matter of record only.

SKANDIA INTERNATIONAL HOLDING AB

U.S. \$200,000,000

7 1/4% Notes Due 1992

MORGAN STANLEY INTERNATIONAL

MORGAN GUARANTY LTD

CREDIT SUISSE FIRST BOSTON
Limited

DEUTSCHE BANK CAPITAL MARKETS
Limited

ENSKILDA SECURITIES
Skandinaviska Enskilda Limited

MERRILL LYNCH CAPITAL MARKETS

NOMURA INTERNATIONAL
Limited

PKBANKEN

SALOMON BROTHERS INTERNATIONAL
Limited

SVENSKA HANDELSBANKEN GROUP

SWISS BANK CORPORATION INTERNATIONAL
Limited

UNION BANK OF SWITZERLAND (SECURITIES)
Limited

April 28, 1987

This announcement appears as a matter of record only. These securities have not been registered under the United States Securities Act of 1933 and may not be offered in the United States or to United States persons.

SAAB-SCANIA

SAAB-SCANIA AKTIEBOLAG
(Incorporated in Sweden with limited liability)

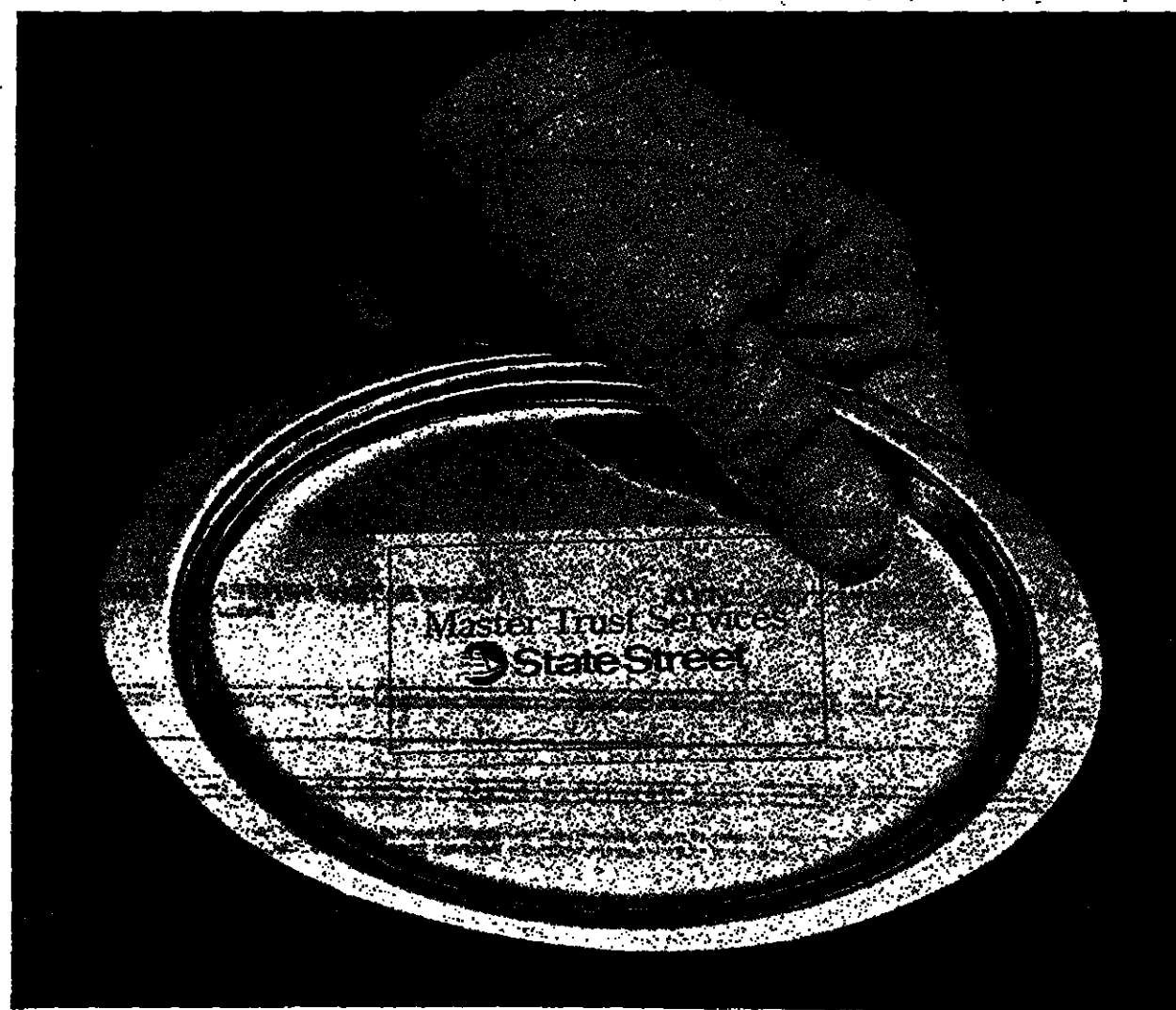
U.S. \$100,000,000
Euro-Commercial Paper Programme

Dealers to the Programme

Enskilda Securities
Skandinaviska Enskilda Limited

Bankers Trust International Limited

March, 1987



ALLOW US TO PRESENT OUR CREDENTIALS.

State Street is pleased to introduce our complete range of custody and portfolio recordkeeping services for institutional investors in the United Kingdom.

That's how we define Master Trust. And now U.K. pension funds and other financial institutions can enjoy the same quality service our other clients have long enjoyed.

State Street can handle all your recordkeeping chores, no matter where your investments are located throughout the world.

Over the years, we have earned a reputation for prompt, accurate reporting and flawless attention to detail. And we offer all our clients unsurpassed customer service, backed by the latest technology.

State Street comes to the United Kingdom with strong references. With more than \$400 billion in assets presently under our care we are one of the world's largest custodians.

We process over 800 mutual funds and care for 40% of the industry's total assets. And we are master trustees of over \$80 billion in U.S. pension funds.

Our Global Custody Service offers direct access for customers wishing to invest in international markets. From Sydney to Copenhagen, Paris to Tokyo, we can provide you with securities settlement and income collection.

So if you need superior custody service for your investments, perhaps you should consider State Street. Our credentials speak for themselves.

For more information, please contact Michael Langhain, 12/13 Nicholas Lane, London EC4N 7BN England. Telephone: 01-283-4931.

State Street Bank and Trust Company.

Known for quality.

State Street

State Street Bank and Trust Company, wholly-owned subsidiary of State Street Boston Corporation, 220 Franklin Street, Boston, MA 02110. Offices in Boston, New York, Los Angeles, London, Munich, Zurich, Tokyo, Hong Kong. Member FDIC. © Copyright State Street Boston Corporation 1987.

Big dealers expected to fight AIBD prices plan

BY CLARE PEARSON

prices plan

By Our Euromarkets Staff

A PROPOSAL to introduce a screen-based price quotation system in the European market has met with stiff resistance from leading houses when it comes up for discussion at the Association of International Bond Dealers' annual meeting in Oslo next month.

"Some of the larger firms are adamantly opposed to such a system, at dealer level, because of the lack of flexibility it gives in dealing," says Arthur Schmiegelow, AIBD chairman, acknowledges in the lead-up to the meeting, circulated to delegates yesterday.

The AIBD board urgently needs the support of the leading houses if it is to carry out its plan for automation of price quotations. An AIBD group under the leadership of Mr

The AIBD is keen to improve the transparency of bond market prices, following the example of the London market, which topped a record volume which topped a record of \$3,500bn equivalent in 1986. The new system would also add weight to the AIBD's application for a formal market infrastructure investment exchange within the EUX's new regulatory structure.

Some of the main market participants firmly argue that a segregated bond system would be impracticable in the Eurobond market because of the number of different instruments whose prices would have to be updated. They also fear that visible prices, on which they would be committed to deal, would reduce their profits.

On the other hand, some of the system as a way of generating more business for themselves. The AIBD says that they welcome

BY LAURA RAUN IN AMSTERDAM

The results of a feasibility study carried out last year have been circulated to elicit proposals from commercial information system operators. The AIBD envisages that a commercial partner would be the main source of funds.

Listed are the latest international bonds for which there is an adequate secondary market.

Closing prices on April 27

SA Reserve Bank expands functions

THE SOUTH African Reserve Bank officially took over all regulatory functions of the country's banks and building societies with effect from yesterday, the central bank said, Reuter reports from Johannesburg.

Banks and building societies were previously regulated by the Registrar of Financial Institutions under the ultimate authority of the Department of Finance.

The South African central bank said the change in the supervisory authority for the country's banks and building societies was made effective through an amendment to the Financial Institutions Act.

The Reserve Bank gave no reason for the change, but banking analysts said the move appeared to be aimed at consolidating control of South Africa's banking system under the supervision of the central bank.

The Registrar of Financial Institutions, a government agency, will continue to monitor and regulate activities of the country's insurance companies, pension funds and unit trusts.

Sino Land wins Hong Kong housing loan

SINO LAND, the property group, has secured a \$100-million (\$75.5m) loan for two subsidiaries to finance a residential housing project in Hong Kong, executive director Mr Robert Ng said. Reuters reports from Hong Kong.

The three-year loan for Beverhill and Botswana carries interest of 1 per cent over the one, two and three-month Hong Kong inter-bank offered rates, he said.

Hongkong and Shanghai Banking Corporation, Citibank and the Bank of China are co-lender managers for the loan. Other lenders are Hang Seng Bank, the Bank of East Asia, the Bank of Canton and Societe Generale.

The borrowers will use part of the loan to repay a HK\$350m bridging loan, which was obtained earlier from the three lead managers to finance the purchase of the site.

The balance will be used to pay construction costs.

The two companies won a government land auction for the site at a cost of HK\$45m in November.

Beverhill is wholly owned by Sino Land while Botswain is 20 per cent held by Sino and the balance by the Ng family, which controls the group.

This announcement complies with the requirements of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited and does not constitute an offer of, or an invitation to the public to subscribe for or to purchase, any securities.

TD THE TORONTO-DOMINION BANK
(a Canadian chartered bank)

A\$50,000,000

14½ per cent. Deposit Notes due May 15, 1990

Issue Price 101³/₈ per cent.

The following have agreed to subscribe or procure subscribers for the Notes:

Hambros Bank Limited

Toronto Dominion International Limited	McLeod Young Weir International Limited
ANZ Merchant Bank Limited	Banque Bruxelles Lambert S.A.
Banque Générale du Luxembourg S.A.	Bayerische Vereinsbank Aktiengesellschaft
CIBC Limited	Creditanstalt-Bankverein
Deutsche Bank Capital Markets Limited	EBC Amro Bank Limited
Genossenschaftliche Zentralbank Aktiengesellschaft	Istituto Bancario San Paolo di Torino
Morgan Guaranty Ltd	Morgan Stanley International
Nomura International Limited	Orion Royal Bank Limited
Rabobank Nederland	Salomon Brothers International Limited
Swiss Bank Corporation International Limited	S.G. Warburg Securities
Westdeutsche Genossenschafts-Zentralbank AG	Wood Gundy Inc.

Application has been made for the Notes, in bearer form in the denomination of A\$1,000 each, constituting the above issue to be admitted to the Official List by the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited, subject only to the issue of the temporary global Note. Interest will be payable annually in arrears on 15th May, the first payment being made on 15th May, 1988.

Listing particulars relating to the Notes and the Issuer are available through Eutel Financial Limited and copies may be obtained during usual business hours up to and including 30th April, 1987 from the Company Announcements Office of The Stock Exchange and up to and including 12th May, 1987 from the following:-

**The Toronto-Dominion Bank,
Triton Court,
14-18 Finsbury Square,
London EC2A 1DB**

Cazenove & Co.,
2 Tokenhouse Yard,
London EC2R 7AN

28th April, 1987

UK COMPANY NEWS

Hillards rejects increased Tesco bid

By Nikki Tait

Hillards, the Yorkshire-based supermarket group, yesterday holly rejected the widely expected increased bid from national chain, Tesco. The new Tesco terms, which have been declared final, value Hillards at £203.3m—some £24m more than its initial offer.

Hillards immediately described the revised bid as "a derisory discount offer which would represent a cheap way for Tesco to buy its way into a market in which it has hitherto failed." Mr Peter Hartley, Hillards chairman, stressed that the company intended to fight for its independence.

The revised bid offers shareholders 14 Tesco shares for every 19 Hillards, which—with Tesco unchanged at 45p on the news—values each Hillards at 355p. The previous swap was 13 for 20. The underwritten cash alternative also goes up from 290.55p to 342.6p. Yesterday, Hillards shares added 11p to 345p.

For Hillards convertible shares, Tesco is now offering seven of its own shares for every 19 Hillards, compared with 40 for 13 previously; again the cash alternative goes up, from 145p to 171.3p.

Yesterday County, merchant bank advisers to Tesco, followed up the announcement with market purchases—acquiring 750,000 shares and taking the Tesco stake (including the pension fund holding) in Hillards to 8.3 per cent. At the first closing date, Tesco also received acceptances from holders of 3.1 per cent of Hillards shares.

The Yorkshire chain, however, still maintained yesterday that Tesco was underpaying. "At 400p we'd have had a heck of a struggle and at 385p-375p we would have been in difficulty," said Mr Hartley, "but they have pitched it just too low."

Hillards has already forecast pre-tax profits of £10.2m for the year to May 2, 1987, and is predicting "not less than" £15m in the following 12 months. The new paper terms give an exit PE of 27 on Hillards' current year earnings forecast and 19.5 on 1988 predictions. Analysts, however, still calculate that Tesco will still see modest earnings enhancement in 1987/8 if it wins the bid.

See Lex

SE Asia turnaround helps boost Inchcape to £86m

BY PHILIP COGGAN

A SHARP turnaround in South East Asia and an improved performance from the motor vehicles division enabled Inchcape to raise pre-tax profits by 86 per cent last year and to increase its dividend for the first time since 1980.

In 1985, problems at B-Track in Malaysia, a supplier of heavy vehicles to the timber industry, caused the South East Asian businesses to incur record losses of £10.3m. But a recovery enabled the area to contribute £16.4m last year.

That turnaround represented two-thirds of the near-£40m improvement in pre-tax profits, from £46.2m to £86.1m. Inchcape developed a new corporate strategy plan last year, reducing its interests from 30 to 10 core businesses. Of those, investment will be concentrated on an inner core of five divisions while the others are expected to grow with their markets.

Breaking down the profits by division, automobiles provided the bulk, contributing £80.1m, up from £28.5m in the previous year. That partly reflected the B-Track turnaround, but there was also a rise of almost £15m in profits from the motor vehicle business, which benefited from increased margins

at Toyota GB and a stronger Belgian franc.

Of the other inner core divisions, insurance broking profits increased from £7.9m to £11.4m, despite the latest acquisition, Clarkson Fuckle, being acquired too late to make a contribution. Business machines profits fell back from £2.8m to £2m, after strong sales to China were not repeated.

Inspection and testing profits rose from £1.4m to £4.9m and the contribution from buying offices was up to £300,000 from £100,000.

The outer core businesses showed a chequered performance. Marketing and distribution turned a £1.8m loss into a £3.6m profit and timber increased its contribution from £2.1m to £4m, but elsewhere profits were down in tea (£7m against £9.4m), shipping agencies (£4.4m against £5.8m) and wines and spirits (£8.8m against £7.9m).

Other businesses lost £8.8m against a loss of £900,000 in the previous year but the bulk of these have been sold, with the exception of the electrical contracting business in Hong Kong, which may be disposed of this year. Below the line, there was an extraordinary loss of £23.9m of which about 75 per

cent was due to write-offs on the sale of the Gray Mackenzie fleet in the Gulf.

Further disposals in the year included Mackenzie of Kenya, Marshall Electronics and the assets of aviation companies in the US and Singapore.

Apart from South East Asia, the other regions to show significant profits shifts were the Americas, which increased their contribution from £2.3m to £8.2m, Europe which improved from £8.3m to £13.6m and the UK, up from £90.2m to £27.5m.

Group turnover rose by 9 per cent to a little less than £2bn (£1.83bn) and profits included contributions of £17.2m (£16.8m) from associated companies. Although finance charges were down to £24m (£28.9m), gearing was slightly higher at 54 per cent (52 per cent).

A sharp fall in the tax rate from 73 per cent to 45 per cent helped earnings per share more than double to 50.2p (26.4p). News of the earnings improvement and the proposed increased final dividend of 18.85p, up from 11p, making 21p (18.15p) in total, helped push the shares up 55p to 655p in a difficult market.

See Lex

Hillsdown plans to meet Pittards

By Nikki Tait

HILLSDOWN HOLDINGS the aquistive food-to-furniture group which over the week-end picked up a near-15 per cent stake in leather group, Garner South, is to meet Pittards, the fellow leather manufacturer whom Garner is planning to merge, later today.

Yesterday, both sides remained non-committal about their intentions and response. "Our options are open," said Mr Harry Solomon, chairman of Hillsdown, adding "perhaps we can do something with Pittards."

In equally placatory tones, Pittards chairman, Mr David Macdonald, said he viewed the Hillsdown stake as "a sound and positive change" describing the higher as "an excellent company, with a record of being a supportive shareholder."

However, he warned that if Hillsdown were to make a rival bid it might run into the same monopoly queries which Strong & Fisher, the third leather group which made a £20m offer for Garner last year and sold Hillsdown the bulk of its stake, encountered.

Together Hillsdown and Garner would have nine of the UK's 21 tanneries, calculates Pittards, and account for about 30 per cent of the UK sheepskin kill.

Yesterday, Hillsdown had already contacted Garner itself. Sir Kenneth Newton, the company's chairman, said that there might be further discussions during the week but that at present the company was still recommending the Pittard offer. This closes on Friday.

Hillsdown, itself, made only a passing reference to the acquisition of the stake at yesterday's annual meeting.

Mr Solomon told the 100-odd shareholders who turned out in north London that the company had started the year well and that results were encouraging.

Yesterday, Garner shares jumped 12p to 245p on news of the developments. With Pittard also up 1p to 235p, its recommended offer values Garner at 242p.

Menzies up 16% despite fall in news distribution

John Menzies, the newsagent, bookseller and stationer whose news wholesaling business was hit by the loss of the News International's London distribution, produced pre-tax profits 16 per cent higher at £22.7m for 1986-87.

Turnover to January 31 rose from £246.5m to £255.7m and earnings per share rose by 26 per cent from 18.7p to 24.0p.

Mr John Menzies, chairman, said the figures represented a good performance in a year when circumstances had not been in the company's favour.

News wholesaling, the company's largest activity, had seen few price increases. The introduction of new technology to Fleet Street and the launching of new newspapers had seen the loss of News International distribution in London.

Retail activities had become increasingly important to group results, he said, with a healthy profit increase for the John Menzies chain, good Christmas sales and strong trading in the new year.

The benefit of lower pension funding requirements in the

UK had been largely offset by the charges incurred in establishing Early Learning Centre's US launch.

Ten US outlets had been opened in time for Christmas trading, and the company planned to accelerate development of the chain following encouraging results.

The chain's 132 UK outlets had produced sales and profits above expectations, he said.

John Menzies Library Services consolidated its position in North America with last May's acquisition of Readmore, the New York subscriptions agency. The additional services and marketing synergy had shown early benefits.

The company planned to expand its leisure activities, said Mr Menzies. The potential of Early Learning in the US and Europe gave the group an added dimension for the future.

Tax rose slightly from 28.4m to 28.7m, and attributable profit was £14m (£11.1m). A final dividend of 3.15p per share (2.7p) makes a total of 4.65p, an increase of 15 per cent over 1985's figure of 4.06p.

comment

No profit or turnover breakdown by Menzies, but the wholesaling operations, still the core of the group, obviously took a nasty knock from the loss of around £15m of News International turnover. In the circumstances, the profit increase was a good performance, although it pipped market estimates only by dint of the £800,000 reduced pension contribution and the shares closed up 14p at 394p. The outlook for wholesaling this year is unlikely to improve unless cover prices start edging up and retailing is set for a steady rather than spectacular increase. For the long term, growth hopes are pinned on Early Learning, but the attentions of Toys"R"Us and Children's World may cramp expansion in the UK and profits in the US will be held back for two years, whilst the programme of store openings is under way. This year, £25m pre-tax looks feasible which makes the shares appear fairly valued on a prospective p/e of 13.5.

Valor cuts franchise activity

BY CLAY HARRIS

Valor, the gas and electrical appliances group, is running down its kitchen franchise sales network only three months after putting another kitchen subsidiary into voluntary liquidation with debts of more than £7.6m.

Lifestyle Kitchens UK, a wholly owned Valor subsidiary, has terminated its supply agreement with one of two remaining franchise holders.

It has suggested to the other that it might like to buy units direct from the company's manufacturing subsidiary.

Valor said yesterday that the termination of all its franchises did not mean that Lifestyle had ceased trading. "It's just a

normal thing that happens in franchise businesses," said Mrs Phyllis Oberman, company spokeswoman.

Lifestyle will continue to trade from Tamerton, where United is also based. It would supply kitchen installers who wished to deal with it on a non-franchise basis and did not exclude looking for new franchise holders in future, Mrs Oberman said.

The developments at Lifestyle had no financial implications for Valor, she said. Valor has stated that it will take an extraordinary charge estimated at £700,000 as a result of the Major Circle liquidation, which is proceeding.

All but about £550,000 of Major Circle's debts were owed to other companies in the Valor group.

Valor last night asked for its shares to be suspended pending announcement of a major acquisition. This is expected to be at least 10 days away. "We've got to get full details ready for acquisition," said Mr Michael Montague, chairman.

Coats offer for Youghal

Coats Vytilla, the expensive textiles group, yesterday unveiled plans for an agreed offer for Youghal Carpets, the troubled Irish carpets manufacturer. The cash offer values Youghal at IR£52,000. Youghal's share price, which has soared in recent months fuelled by bid speculation, slumped by 18p to 9p yesterday.

when the terms of the takeover proved to be less extravagant than the speculators had hoped.

Coats, advised by N. M. Rothschild, has offered IR1p in cash for each ordinary share, with the alternative of a convertible/redeemable note with a nominal value of 10p for one Coats Vytilla share or 10p 10 years hence.

Why we'll make one man responsible for your corporate finances.



If you see a different adviser every time you go to your merchant bank, you're not with Singer & Friedlander.

It's our policy to ensure that the highly-experienced adviser you see when you first meet with us will see you again at all subsequent meetings.

Which means you can build up a strong relationship with him, and he can build up a detailed picture of your business and its needs.

Helped by this knowledge he, and his back-up team, will guide you through every aspect of corporate finance: raising cash for shareholders, fund-raising, flotations, takeovers, mergers, sales and acquisitions.

When required he'll bring in our resources and expertise in banking to create a unique and innovative package for your company.

And behind him he'll have the bank's eighty years of experience.

In a world where corporate advisers are merging with stockbrokers and sharedealers we remain reassuringly the same.

To find out more about our approach and our emphasis on personal contact, make contact in person, by calling Laurence Coppel or Panton Corbett, directors of the bank.

Singer & Friedlander
01-623 3000.

LONDON, LEEDS, BIRMINGHAM, NOTTINGHAM, BRISTOL, CAMBRIDGE, GLASGOW, ISLE OF MAN

NEW ISSUE

This announcement appears as a matter of record only.

April, 1987

idec

IDEC IZUMI Corporation

U.S.\$35,000,000

2 3/4 per cent. Guaranteed Bonds Due 1992

with
Warrants

to subscribe for shares of common stock of IDEC IZUMI Corporation

Payment of principal and interest being unconditionally and irrevocably guaranteed by

THE FUJI BANK, LIMITED

ISSUE PRICE 100 PER CENT

Daiwa Europe Limited

New Japan Securities Europe Limited

Fuji International Finance Limited

Banca Della Svizzera Italiana

Banque Indosuez

Banque Paribas Capital Markets Limited

Dresdner Bank Aktiengesellschaft

Robert Fleming & Co. Limited

Kidder, Peabody International Limited

Kuwait International Investment Co. s.a.k.

Morgan Grenfell & Co. Limited

Nippon Kangyo Kakumaru (Europe) Limited

Sanwa International Limited

Swiss Bank Corporation International Limited

Taiyo Kobe International Limited

Westdeutsche Landesbank Girozentrale

Yamaichi International (Europe) Limited

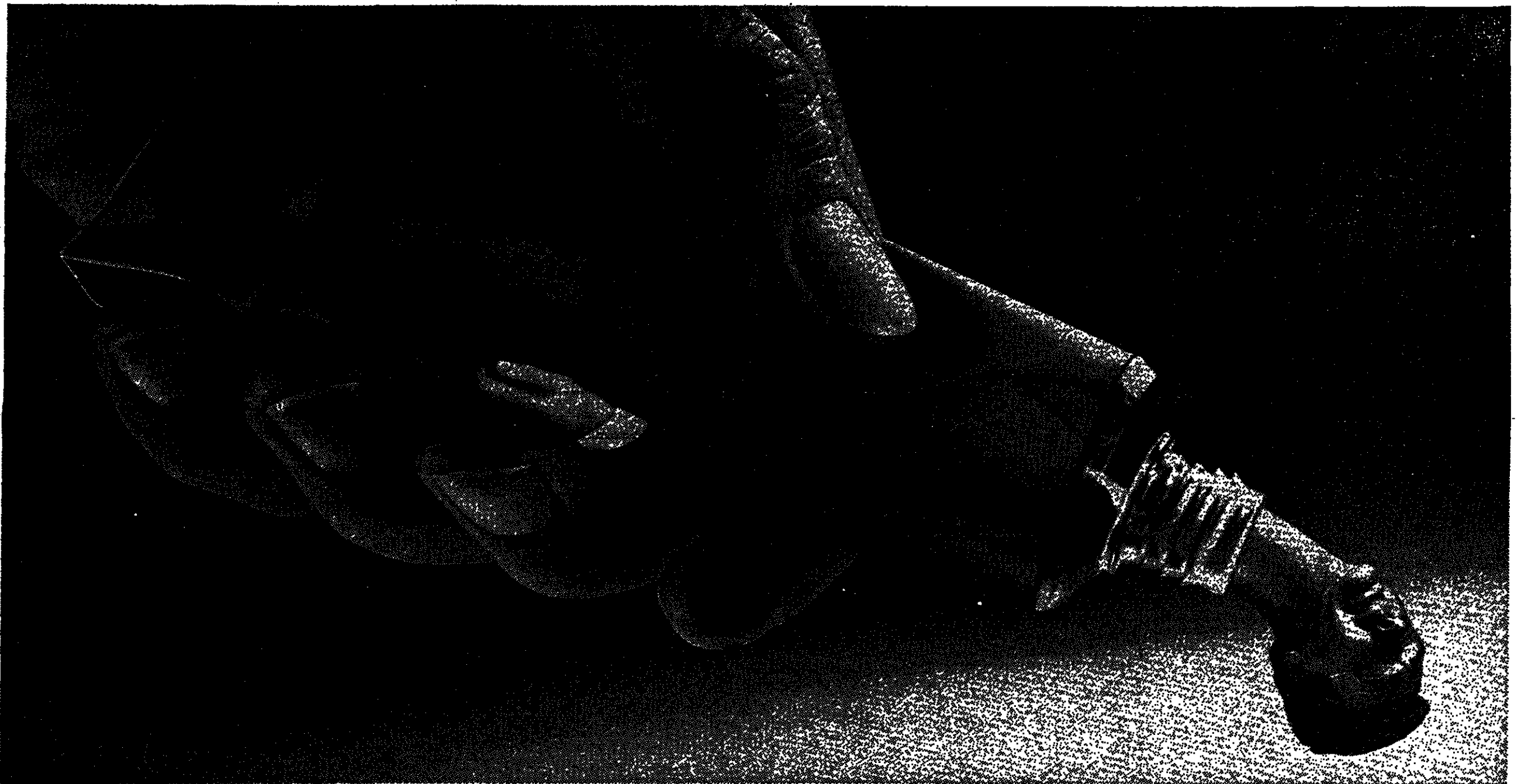
In an ideal world, your customers would pay you before you had to pay your suppliers.

In the real world, you probably have to pay your suppliers before you can even send out your invoices.

Griffin Factors – which turns your sales invoices into cash then takes over the responsibility of collecting the money from your customer.

And there is our BankTrak service, which can tell you what you've got in all

WHAT'S IT LIKE TO EXPERIENCE A SLIGHT CASH FLOW PROBLEM?



So most companies work on a perpetual basis of credit and cash shortages.

And, since we're in business ourselves, we understand exactly how that feels.

Which is why Midland Business Banking has devised a series of products to help you.

There are our flexible loan schemes – designed to let you decide when you want to make the repayments, to suit your individual requirements, and more particularly, your anticipated cash flow.

There's our factoring service –

your bank accounts – at the touch of a button – and we can then electronically transfer the funds where they're most needed – at the touch of another button.

Getting caught in a money squeeze is enough to wipe the smile off anybody's face.

But, if you contact your local Midland branch, we'll tell you how we can help you.

And then you can have your cash flow working where it should be.

Under your thumb.


**Midland
Business
Banking.**

WE BACK BUSINESS. WE DON'T HOLD BUSINESS BACK.



Colorgraphic plc

of 3,389,780 ordinary shares of 10p each at 125p per share

Authorised	SHARE CAPITAL	Issued and to be issued fully paid
£1,250,000	in ordinary shares of 10p each	£1,040,000

Albert E. Sharp & Co.
6/7 Queen Street
London EC4N 1SP
28th April 1987

GOVETT FAR EAST INVESTMENTS LIMITED
(registered in Guernsey under the Companies (Guernsey) Laws 1908 to 1973)

Authorised US\$	SHARE CAPITAL	Issued as at 28 April 1987 US\$
1,500,000	In Unclassified Shares of US\$0.01 each available for issue as Participating Redeemable Preference Shares or Nominal shares	640,000
100	In Deferred Shares of US\$1.00 each	100
1,500,100		640,100

Hoare Govett Limited
4 Broadgate
London EC2M 7LE

28th April 1987

Editorial Note: *Editorial comments on the data of Surveys in the Financial Times are subject to change at the discretion of the Editor*

VALUE OF ORDINARY OFFER 448p

- ☺ The Offers are final and will not be further extended.*
 ☺ The Offers close at 1.00 p.m. on Wednesday,
 29th April 1987.*

1 DAY LEFT TO DECIDE

**If you are in any doubt as to how to accept, you should telephone
Barclays Bank PLC, New Issues Department on 01-489 1996, extension 4226.**

This advertisement is published by J. Henry Schroder Wagg & Co. Limited and Barclays de Zoete Wedd Limited on behalf of Williams Holdings PLC. The Directors of Williams Holdings PLC are the persons responsible for the information contained in this advertisement. To the best of their knowledge and belief (having taken all reasonable care to ensure that such is the case) the information contained in this advertisement is in accordance with the facts. The Directors of Williams Holdings PLC accept responsibility accordingly. The value of the Ordinary Offer is based on the Williams and Wagg share price of 772½ at 3.30 pm on 27th April 1987.

*The Offers will only be revised or further extended in the limited circumstances set out in Williams' letter to Norcor shareholders dated 11th April 1987. If the Offers become or are declared unconditional as to acceptances, they will remain open for acceptance for not less than 14 days after the date on which they would otherwise have expired, except that Williams reserves the right not to extend the Cash Alternative.

Farnell at record £23.5m despite difficult trading

A divisional breakdown of turnover and profits shows: electronic component distribution £61.32m (£53.87m) and £15.63m (£15.7m), electronic manufacture and marketing £30.3m (£26.15m) and £4.07m (£3.66m) and consumer goods distribution

FUTURE DATES

<p>Interiors: Ensign Trust, Majestic Investments, National Home Loans Corporation, Scottish and Cities Investment Trust, Wellcome.</p> <p>Fabric: Barr and Wellace Arnold Trust, Eardley Moss Brothers, Office Furniture Martineau, Rogers Scott and Robertson, Tootal, Walker Greenback Ward Group.</p>	<p>Interiors:</p> <p>Duke Simpson Apr. 2</p> <p>Deane James Clays May 1</p> <p>Finlay (James) Apr. 30</p> <p>Fabric:</p> <p>Epicure Apr. 30</p> <p>Green May 1</p> <p>Sherington May 1</p> <p>Southend Stadium Apr. 28</p>
--	--

The group completed the acquisition of Astronic GmbH last July and in January of this year it purchased a 53.3 per cent interest in Hertfordshire-based Terrax. In February it

SHARE STAKES

Gee/Rosen—The following directors disposed of shares: D.

Multitone—Director L. H. Karten purchased 17,500 ordinary at 86p and 20,000 at 87p—he now holds 3,439,752 ordinary. Director J. M. Spiers sold 17,500 ordinary at 86p and no

Hawley Group Investor Meetings

Edinburgh

**Castle Suite
The Caledonian Hotel
Princes Street
Edinburgh EH1 2AB**

**Wednesday
April 29 1987, 12 noon**

London

**Nine Kings Suite
The Royal Lancaster Hotel
Lancaster Terrace
London W2 2TY
(Immediately above
Lancaster Gate
Underground Station)**

Thursday
April 30 1987, 12 noon

If you would like a copy of the 1988 Annual Report then apply to:
Prospect House
The Broadway
Farnham Common
Slough
Berkshire SL2 3PQ



In addition, investor meetings will be held in North America, Europe and Australasia.

This announcement appears as a matter of record only.

Irving Trust
has been appointed Depositary Bank by
Hard Rock Cafe plc

for its
American Depositary Receipts (ADRs)

American Depositary Shares of Hard Rock Cafe plc
were listed on the American Stock Exchange
under the symbol HRK
as of April 23, 1987.

For information on Irving Trust's ADR services call:
Ralph A. Marinello, VP, Global Business Manager, New York
212-635-8966
Thomas Sanford, VP, Business Manager, London
01-626-3210



Irving Trust

American Depositary Receipts

Irving Trust Company
One Wall Street
New York, NY 10015

UK COMPANY NEWS

Mountleigh buys former Times site for £22.5m

By PAUL CHEERIGHT, PROPERTY CORRESPONDENT

Mountleigh, the West Yorkshire property group, yesterday bought the former home of The Times newspaper from Electricity Supply Nominees for £22.5m.

It also signed the agreements for a previously announced £10m multi-option loan facility, arranged by the Union Bank of Switzerland.

On the markets the shares responded to the deals, in lively trading, by rising 5p to 275p.

Electricity Supply Nominees is being paid in cash. Mountleigh is providing £7.5m from its own resources. The balance has been provided by the placement, yesterday morning, by Phillips and Drew, of 5,528 new shares at a price of 255p, a discount of 12p to the market price before the purchase announcement. The issue was oversubscribed.

The new shares are coming from a bank of 25.4m authorised but unissued shares set up last February when Mount-

leigh offered terms for the early conversion of 27m worth of 9.75 per cent convertible unsecured loan stock.

Yesterday's share issue was in fact the third move Mountleigh has made this year in changing the structure of its equity. In addition to the conversion of the loan stock, it launched last February a SwFr 125m convertible bond issue.

The group's latest acquisition offers an immediate yield of nearly 10 per cent. The building, which has 195,000 square feet of office space fully let but not fully occupied, is one of two at New Printing House Square, once the central London home of The Times and the Sunday Times.

News International, holds the freehold of the Sunday Times building but has a lease to the year 2025 on the building Electricity Supply Nominees has sold to Mountleigh. The rent at £11.40 a square foot provides annual income of £2.22m. But there is a rent review

in 1990 which should increase Mountleigh's yield to nearer 14 per cent. It also has the prospect of even higher revenue because there are in the building three basement floors, each of 30,000 square feet, once designed for printing, which are unused and produce virtually no rent.

Should the Conservative Party be re-elected at the next election and legislate rates reform, then there is the possibility that the rates on the building could be reduced. New Printing House Square is in the high rates borough of Camden.

Subsequent to the departure of The Times to London Docklands last year, News International sublet a large part of the building to the Manpower Services Commission.

Purchase of the building by Mountleigh brings its financial year to a rounding finish. It is expected that by the end of the month—Mountleigh has an April year-end—proceeds from the disposal of the United Real portfolio, bought in 1986, could be around £100m. Save for the Swiss francs convertible bond, the balance sheet should show very little net debt.

Select Appoints. coming to the USM

By Alice Rawsthorn

Select Appointments, a recruitment consultancy, is joining the Unlisted Securities Market through a placing of shares which will value its business at £13.5m.

In the UK Select operates from 25 branches in the south of England. Overseas it has a branch in New York and two in France.

The company was formed in 1983 when Mr Robert Klapp, the present chairman and managing director, took over two employment agencies established by his wife, Ms Marianna Dorfmann.

Select secured launch capital from the Business Expansion Scheme, but bought itself out of the scheme—becoming the first concern to do so—last year in order to expand overseas and to seek a public quotation.

The company operated at a loss for its first 15 months, but produced pre-profits of £1.18m on turnover of £8.97m in its last financial year, to April 5. In the placing Select will issue 2,056 shares at 185p each. This puts the company on a fully diluted p/e ratio of 20.1. Stockbrokers to the issue are Kleinwort Greaveson.

Burst of acceptance lifts Williams' stake in Norcros to 18.7%

By CLAY HARRIS

Williams Holdings said last night that it controlled 18.7 per cent of Norcros, the industrial holding group for which its £570m hostile takeover bid closes tomorrow.

Acceptances had risen to 13.5 per cent from only 0.18 per cent at the first closing date. Williams and its associates have also raised their own holdings from 3.26 per cent to 5.2 per cent.

The burst of acceptances made Williams "fairly happy at this stage," Mr Brian McGowan, managing director, said yesterday. The Williams bid also picked up a recommendation from stockbrokers James Capel.

Mr Terry Simpson, Norcros chief executive, agreed with Mr McGowan that the result was likely to be close but "we believe that the edge is on our side."

Norcros yesterday moved to rebut alleged mis-statements by the opposing party. It said that its profit forecast for the current year included a full pension-fund contribution that it expected no significant increase in its "conservative"

assumption of a 32.5 per cent tax charge and that estimates did not include abnormal profits on property development.

It also expected its gearing to fall from 40 per cent at March 31, said that stocks had been rejected at Johnson Tiles and that its investment in Nigeria represented only 1.25 per cent of shareholders' funds.

Both companies' shares advanced yesterday. Williams added 8p to 775p, where its share offer values Norcros at 445p, against yesterday's market price of 417p, up 2p. There is a cash alternative of 400p.

Dencora up 73%

Dencora, property investor and developer, produced pre-tax profits for 1986 up 73 per cent from £1.05m to £1.82m on turnover 20 per cent higher at £15.78m (£13.18m).

After tax of £455,000 (nil) and extraordinary profit of £152,000 (£6,000), earnings rose from 7.5p to 8.1p. Directors are recommending a dividend for the year of 2.5p, up from 1985's total of 2p.

USM placing will value Colorgraphic at £13m

By ALICE RAWSTHORN

Colorgraphic, one of the largest printers of advertising literature in the UK, yesterday announced plans to go public on the Unlisted Securities Market. After the placing the company will be valued at £13m.

The company—which is involved with the production of innovative advertising literature such as coupons, mail shots and application forms—intends to go public in order to eliminate its borrowing and to provide capital to finance further expansion.

Colorgraphic, through Albert E. Sharp, will place 3,500 shares at 32.6 per cent of its equity, at 125p a share. The placing price puts the company on a p/e multiple of 14.7 calculated on earnings per share of 8.49p in 1986. The proceeds will

be used by the company to eradicate borrowings.

In 1986, its last financial year, Colorgraphic produced pre-tax profits of £1.12m (£425,000) on turnover of £20.02m (£17.56m).

The company has increased both profit and turnover each year for the last five years with the exception of 1986 when the business was adversely affected by the cost involved in relocating a production plant and by the disruption caused by the installation of new machinery.

Colorgraphic considers that its ability to produce innovative and imaginative advertising literature has been crucial to its growth so far. After the placing it intends to acquire other businesses both in its existing area of activity and in related fields.

Great Southern purchase

By ALICE RAWSTHORN

Great Southern Group, one of the trio of fast growing funeral services businesses quoted on the USM, has acquired two new funeral directors for £700,000 in cash.

The group has bought one business in Birmingham, E. F. Edwards, which will link up with its crematorium in the city, and another, The House of Grace of Crowtherne, in Berkshire which will form part of a growing chain of businesses already operating in the area.

Great Southern's share price rose by 25p to 270p on the announcement yesterday.

Allied London up 23%

Allied London Properties saw interim pre-tax profits increase by 23 per cent to £17.25m (£14.8m). Mr M. Leigh, chairman, said that all activities were continuing satisfactorily and expected that full year profits would also be ahead.

In the present half Mr Leigh said that two important acquisitions had been made for a total of £17.75m. In Harlow it had bought a 98,000 sq ft office building and contracts had been exchanged for retail warehouse stores and garden centres let to B & Q and Comet.

Together they would add £1.6m to rental income in a full year.

In the six months to the end of December 1986 income from investment properties totalled £17.25m (£14.8m) with trading profit adding a further £1.90m (£1.7m). Last time there was other income of £49,000.

The pre-tax figure was struck after administration expenses of £1.77m (£1.52m) and increased interest charges of £1.60m (£1.49m).

The tax charge was £233,000 (£226,000) giving earnings per share of 2.55p (2.35p) or 2.19p (1.95p) fully diluted. The interim payment is being increased to 0.2p against 0.1775p. Last year a total of 1.75p was paid on pre-tax profits of £4.05m.

Earnings emerged at 4.21p (3.82p) from which a same-again interim dividend of 2.75p is being paid.

London Entertainments, theatre production and management company, boosted its pre-tax profits by 36 per cent from £184,913 to £251,695 on higher turnover of £5.27m (£3.83m).

Tax rose from £54,822 to £68,796 and earnings per share were 4.96p, up from 3.49p.

Directors said the company was continuing with theatrical ventures. Trading income showed an increase over the same period in 1986.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total of last year	Total of this year
Abolition	3.5	May 28	—	—	—
Allied London Properties	0.2	July 3	0.18	—	1.75
James Beattie	3.45	July 1	2.66	3.45	2.66
Chapetown Racecourse	1	—	1	1	1
Dencora	2.5	July 1	2	2.5	2
Farnell	1.5	July 1	1.2	2.5	2.2
Inchcape	13.85	July 1	11	21	18.15
James Group	6	—	8	—	—
Lowland Investment Ltd	1.4	June 17	1.2	—	3.6
S. Lyles	2.75	June 8	2.75	—	5.75
Ron Martin Groceries	2.5	July 1	0.5	4	0.5
John Menzies	3.15	—	2.7	4.05	4.05
Frestwick	1	—	0.5	—	0.5
SAC Int'l	1	June 19	0.85	—	2
Viking Resources	1.45	June 23	1.45	2	2

Dividends shown pence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock. § Unquoted stock. ¶ Third market stock.



SUN ALLIANCE INSURANCE GROUP

COMMENTS BY THE CHAIRMAN—H. U. A. LAMBERT

After the painful and disappointing experiences of the early 1980's, I am pleased to report a year of strong recovery in 1986 with profits at £180.4 million pre-tax, the largest yet recorded by the Group. The trend of rates to harden has continued in many, but not all, sectors of the market. This is one consequence of many companies suffering overall insurance losses as investment income fails to match underwriting deficits, the sharp reduction in reinsurance capacity, and the continuing deterioration in many types of risk. Against this background the Group has continued its policy of striving to improve the quality of its business, and completing the integration of the Phoenix.

It is satisfactory to see the benefits of the merger coming through strongly. Important decisions have been taken to consolidate our Home Division computer operations on the fine modern centre at Lennox Wood. We shall then have most of our Home Division business in one portfolio on a single system this year. The consummation of these tasks will represent a splendid achievement by our Management Services staff, and enable us to sharpen our service to our customers and agents and trim our expense ratios.

In the home market in the first full year after the ending of the fire tariff our results have been reasonably maintained and might have been better still but for a number of exceptionally large claims. We have gained from careful selectivity and emphasis on measures for risk improvement no less than from rate increases. The personal sector account, although greatly improved, was once again hard hit by a long cold spell in February, and the pattern has been repeated in 1987 with some of the lowest temperatures since records began being registered in the south east of England, demonstrating the pitiful inadequacy of much of the house insulation and plumbing in this country. Insurers suffer nowadays to an ever increasing degree from crime, as recently published statistics show. There are now more than three million notifiable offences every year, of which nearly three in four involve theft, burglary or the handling of stolen goods. It is inevitable that premiums must reflect this shocking state of affairs.

The motor account remains extremely troublesome. The majority of this business is placed on the sole criterion of price. If we are to continue without levels of loss that are unacceptable, rates must rise further and it will be necessary to be more selective in the business we take on and more efficient in its handling. A major reorganisation has been put in hand which will help us to meet competition likely to be even keener as banks and others enter the lists.

The Marine and Aviation Divisions have both done well, the former in a rather better underwriting climate,

SUMMARY OF GROUP RESULTS 1986

	1986 £m	1985 £m
PREMIUM INCOME		
General insurance	1,994.4	1,778.5
Long-term insurance	704.5	576.6
	2,698.9	2,355.1
PROFIT AND LOSS ACCOUNT		
General insurance underwriting loss	(78.3)	(183.4)
Long-term insurance profits	27.3	20.9
Investment and other income	231.4	200.2
Profit before taxation	180.4	37.7
Taxation	43.3	2.8
Minority interests	10.5	7.2
Profit attributable to shareholders	126.6	27.7
Dividend	46.4	34.5
Retained profits transfer	80.2	(6.8)
Earnings per share	64.2p	14.0p
Dividend per share	23.5p	17.5p

TERRITORIAL ANALYSIS

	1986 Premium income £m	Underwriting result £m	1985 Premium income £m	Underwriting result £m
GENERAL INSURANCE				
United Kingdom and Ireland	1,001.8	(16.1)	824.5	(71.0)
Europe	257.4	(25.7)	199.1	(30.8)
U.S.A.	234.2	(7.4)	180.2	(18.0)
Canada	116.0	0.2	92.8	(17.8)
Australia	63.6	(17.6)	66.5	(16.7)
Other overseas areas	133.3	(4.8)	120.8	(11.7)
Reinsurance	29.5	(9.1)	29.2	(14.8)
Marine and Aviation (worldwide)	184.6	2.2	146.4	(2.6)
	1,994.4	(78.3)	1,659.5	(183.4)
Reinsurance from Chubb Corporation	—	—	119.0	—
	1,994.4	(78.3)	1,778.5	(183.4)

LONG-TERM INSURANCE

	1986 Premium income £m	Shareholders' profits £m	1985 Premium income £m	Shareholders' profits £m
LONG-TERM INSURANCE				
United Kingdom	481.4	23.2	405.7	19.3
Europe	151.8	3.5	136.3	1.1
Australia	57.1	0.2	22.5	0.1
Other overseas areas	14.2	0.4	12.1	0.4
	704.5	27.3	576.6	20.9

the latter because civil airliner disasters were less costly than in 1985. The shipping industry remains depressed and increased competition seems likely to make 1987 more difficult.

Overseas there was in most countries a noticeable recovery in our business, although it is taking longer than we hoped to restore health in Australia and the Netherlands in particular. But important progress has been made in North America.

Once again the Life Division, with an increase of 30%, has made a splendid contribution to profits. This is much to the credit of all concerned, because the work involved in integration was some handicap to developing sales in the early part of the year. However, mortgage business, single premium pensions and conventional endowment products have shown strong growth, and it is especially pleasing to record the success of our direct sales and marketing effort.

For two years our investment income suffered the cost of financing the purchase of the Phoenix. With these transactions now behind us the expertise of our specialists is clearly apparent in the accounts, with a satisfactory growth in income and a solid addition to shareholders' funds, to which the strength of world stock markets has naturally contributed. Much is made by critics of the City of the alleged short-term perspectives of institutional fund managers and, without doubt, quite a few are driven by the performance tables which the financial press loves to print but which themselves can be misleading. The consequences can often show in their response to the hostile takeover bids which have captured so many headlines. Insurance companies tend to look to more distant horizons. To them long-term good management and progressive growth are usually more important than immediate gains, and their votes are seldom used without meeting and assessing the protagonists.

DIVIDEND

The results for the year justify an increase in the distribution to shareholders. Your Board has accordingly resolved to declare a dividend of 23.5p per share compared with 17.5p last year. An interim dividend of 7.5p was paid in January and the final dividend of 16p will be paid on the 6th July.

CONCLUSION

If the Group has seen benefits from the less unfavourable climate in which it has been operating, these opportunities are only turned into solid profit by the strengths and application of all our staff. Our much improved results are a tribute to their high professional qualities, industry, and marketing skills backed by a wide range of essential services in finance, planning, computer, and personnel.

The Annual General Meeting of Sun Alliance and London Insurance plc will be held at 12.30 p.m. on 20th May, 1987 at the Head Office, Bartholomew Lane, London EC2.

LEEDS & HOLBECK BUILDING SOCIETY

The Society with the personal touch

Mr. Peter Hartley
PRESIDENT

At the 112th Annual General Meeting of the Society held on Monday, 27 April 1987, the President, Mr. Peter Hartley, reported on the financial year to 31st December 1986.

"Assets increased by 22.84% to £763 millions ..."

"A record sum of £513 millions was received in investments and deposits, an increase of £221 millions over last year ..."

"Over 66,000 new savings accounts were opened in the year ..."

"Over £7.8 millions was added to our reserves, which now exceed £33.3 millions ..."

LEEDS & HOLBECK BUILDING SOCIETY

Head Office:

Holbeck House, 105 Albion St., Leeds LS1 5AS. Tel: (0532) 459511.

Member of the Building Societies' Association
Shares and deposits in this Society are Trustee Investments
Branches and Agencies throughout the UK

UK COMPANY NEWS

Woodside Financial Services Ltd.

(Incorporated in the State of Victoria)

U.S. \$300,000,000
GUARANTEED FLOATING RATE NOTES
DUE JULY 1997

Unconditionally Guaranteed by Australian Industry Development Corporation
In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the interest period from April 28, 1987 to July 28, 1987 the Notes will carry an interest rate of 7 1/4% per annum. The amount payable on July 28, 1987 will be U.S.\$4,463.11 and U.S.\$178.52 respectively for Notes in denominations of U.S.\$250,000 and U.S.\$10,000.

The Chase Manhattan Bank, N.A.,
London, Agent Bank
April 28, 1987



US\$500,000,000

The Prudential Insurance Company of America
Collateralized Mortgage Obligations
Series 1986-1

For the period 27th April, 1987 to 26th May, 1987 the Bonds will carry an interest rate of 7.20% per annum with an interest amount of US\$246.23 per US\$50,000 (the original Principal Amount) Bond, payable on 26th May, 1987. The Principal Amount of the Bonds outstanding is expected to be \$4,905,821 of the original Principal Amount of the Bonds, or US\$42,452.91 per Bond until the Fifth Payment Date.

Bankers Trust
Company, London

Agent Bank

WORLD ECONOMIC OUTLOOK

April 1987

US\$15.00 per copy
by airmail

Box E-338
Publications Unit
International Monetary Fund
Washington, D.C. 20431
U.S.A.

A FINANCIAL TIMES SURVEY
DRINKS INDUSTRY
This survey is due to be published on May 18 1987
Contact:
MICHAEL BUCHHEIT
on 01-246 0000 Ext 3366
or write to him at:
FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER
Bracken House, 10 Abchurch Lane
London EC4A 3DF
The content, date and publication
dates of surveys in the Financial
Times are subject to change at the
discretion of the Editor

Acquisitions help lift SAC Intl. to £1.4m

SAC International, the USM quoted design engineering and support group, isolated pre-tax profits by 88 per cent from £746,000 to £1.4m in the six months to February 28 1987. Turnover rose 45 per cent to £13.6m, with overseas trading again showing continued strong performance.

The result reflected organic profits growth of 40.5 per cent from existing businesses as well as the impact of the two significant acquisitions concluded in the past three months.

Group results included six months figures from Engineering Support Services and John Fenton (Engineers). Excluding these acquisitions, pre-tax profits were £1.05m, while comparative results on a fully merged basis were £1.03m.

SAC said the integration of both Fentons and ESS into its divisional operating structure was going well and both companies were already benefiting from being part of a larger organisation. The group's acquisition policy continued to be active.

With orders at record levels, the group looked forward with much confidence to the next six months.

Stated earnings per share were 5.44p (4.53p merged or 3.86p pre merger). The interim dividend is increased from 0.65p to 1p—last year's final was 1.56p.

Prestwick reduces losses sharply at six months stage

Prestwick Holdings results for the half year ending January 31 1987 showed a maintenance of the recovery which started in April last year.

On the back of a 68 per cent rise in sales to £3.96m the company, engaged in the manufacture of printed circuit boards, was able to return operating profits for the period of £148,000 compared with previous losses of £1.42m.

Significantly higher depreciation and finance costs, offset partially by Selective Assistance Grants, left the company £81,000 in the red pre-tax, although the deficit at this level was well down on the previous year's £2.22m.

The directors said yesterday that sales in value terms for the 12 months were now approaching pre-recession peaks and that the order intake over the same period was at record levels.

Lowland Investment rises

Lowland Investment Company, investment trust, raised net asset value per share at end March 1987 to 193.5p (193.8p) after prior charges at par, or to 193.8p (193.1p) after charges at market value.

After-tax revenue for the half year to March 31, was £450,772 (£346,877) and earnings per share came to 1.96p (1.48p).

The interim dividend is stepped up to 1.4p (1.3p) and a final at least maintained at 2.4p is forecast.

Total income was £663,159 (£598,734), before interest charges of £187,250 (£187,329) and administration expenses £41,837 (£31,502).

In the past year management resolve had been to complete the three-year £14m capital expansion programme by the end of the current financial year.

Expenditure for 1986-87 had been focused on the integration and final commissioning of the fully automated flow-line production facility. The directors said this expenditure had been funded from medium-term borrowings and the cash receivable from Government grants without recourse to the company's overdraft facilities which were utilised at January 31.

It was pointed out that while some benefits of the expansion programme were being realised, the full benefits could not be expected until there was a consistent improvement in volume. First half loss per share emerged at 4.3p (8.8p). Like last year's final, the interim is being omitted (0.5p).

Abelscot profits advance by 23%

Abelscot Group, a London-based graphic materials and equipment supplier which was one of the first entrants to the specialist market for January, yesterday reported 1986 pre-tax profits up 23 per cent from £866,000 to £1,063,000.

Turnover rose 8 per cent to £4m (£3.7m). Earnings per share were up to 12.1p (11.7p) and there is a final and final dividend of 1.5p.

Mr Michael Meyer, chairman, said the group's policy was to expand its geographical coverage and product portfolio for the graphic arts and equipment market by organic growth and by making suitable acquisitions of complementary businesses.

The group believed that this sector had above average growth potential due to the increasing importance of graphic arts products by the design industry. Most investment had been sold and this process would be completed this year.

Mr Terry Dickinson has been appointed a director and executive chairman of the group. Michael Meyer, chairman, will remain on the board as a non-executive director.

Mr Dickinson has acquired 160,000 shares in Abelscot from Essex Lighting. Essex now holds 1,295,794 shares (84.8 per cent) after disposing of 10,000 shares in its compliance with its stated intention to hold under 50 per cent of Abelscot's raised share capital. Essex said it did not intend to dispose of any further shares.

TI sees improving profits continuing in year of transition

BY GRAHAM DELLER

TI Group's stated strategy of concentrating on international specialised engineering appears to be bearing fruit.

Total sales for the first quarter of the present financial year, after adjusting for disposals and acquisitions, were ahead of the same period in 1986. Mr E. E. Utiger, chairman, told shareholders at the annual meeting in London yesterday.

Some of the group's key engineering businesses had reported very satisfactory gains, he added, and the trend of improved group profitability had continued.

TI sold its small appliance activities, Russell Hobbs and

Tower Housewares, to Polly Peck late last year, and has since sold Raleigh Industries to Derby International and the Glow-worm and Parkray heating businesses to Hapworth Ceramic.

It has received "an encouraging number of serious indications of interest in the remaining domestic appliance businesses." These include both Creta and New World, household names in the UK domestic appliance market.

Mr Utiger said he saw 1987 as a year of transition and TI should emerge as a strong international specialised engineering company positioned for growth.

British Assets nav rises

The net asset value per share at British Assets Trust stood at £1.1p at end-March 1987 compared with 79.9p a year earlier.

Total income for the six months, comprising dividends, interest received and underwriting commission was unchanged at £8.42m while net revenue improved from £4.2m to £4.26m.

The directors have declared a second quarterly dividend of 0.575p (0.475p). For the year to September 1986 a total dividend of 2.05p was paid. Earnings for the period were marginally ahead at 1.09p (1.07p) per share.

Berry Trust asset value rises sharply

Net asset value per share of the Berry Trust stood at £28.8p at February 28 1987. That compared with 239.2p a year ago and with 296.2p at August 31 1986, the investment trust's last year-end.

The trust does not pay interim dividends but it is the board's intention to declare a dividend for the full year of not less than 10p in the year to February 1987. It remains optimistic for most world stockmarkets, particularly those of the UK and the US.

Total income for the half year to end-February declined from £1.58m to £1.56m. However, after interest, management expenses and tax, net profits worked through some £30,000 higher at £545,535. Earnings per share emerged at 1.71p (1.62p).

InfraRed lower

The costs of moving headquarters and setting up a new subsidiary hit InfraRed Associates in the year to the end of February 1987. On turnover up at £3.96m (£2.04m) against £2,027m, pre-tax profits for the US-based company which is quoted on the USM fell from \$823,000 to \$561,000.

Earnings per 10 cent share came out at 4.74 cents (7.87 cents) and the directors are proposing a single unchanged final payment of 2.15 cents.

Strong second half at Liberty

Liberty, the retailer, wholesaler, merchant converter and printer, recovered strongly in the second half of 1986-87 to report a pre-tax profit 13 per cent up at £3.96m against £3.5m.

At the halfway stage the company reported that profits had halved from £998,000 to £437,000 due to the strength of sterling and terrorism fears. But its UK shops ended up doing well—the London department store had its best trading day in its 111-year history on day one of its post-Christmas sale—with trading profits for the year up from £1.82m to £2.17m and the converting and wholesaling side showing an improvement from £1.82m to £1.87m and net profit from properties up from £308,000 to £378,000.

The rest of the EBC reported a trading loss of £148,000 (profit of £125,000) due to the adverse performance of the Dutch store which underwent a major refurbishment. The company now had the advantage of an additional 50 per cent in selling space, the benefits of which should accrue in the current year. The French printworks, however, had another successful year, benefiting in its production costs from lower oil prices.

US operations saw trading losses halved to £180,000 (loss of £242,000).

Currency borrowings were again adversely affected by the weakness of the pound but the company had reduced its exposure.

Sales and wholesale orders in the first two months of the current trading year show an improvement over the same period in 1986 and the directors expect

to identify expect an improved level of profit in 1987.

Turnover for the year improved from £57.56m to £59.76m and trading profits emerged at £4.7m (£3.96m). The earnings of UK companies amounted to a debit of £193,000 (debit of £142,000). There was no tax repayment supplement this time (£27,000) and interest took £548,000 (£1,157m) and minorities were £54,000 (£52,000). There were no extraordinary items (£45,000) leaving earnings per share to come out at 35.3p (29.25p).

The dividend is raised from 7.8p to 8p with a proposed final of 7.2p (6p). The board has decided to allocate £115,000 (£140,000) to the purchase of shares in the company to be distributed to eligible staff.

Upton shows recovery

E. Upton, department store operator, stayed firmly in the red in the year to January 27 1987 with pre-tax losses of £150,000, against loss of £202,000, although the second half showed a recovery with a profit of nearly £50,000.

The figures included McKenna and Brown for 45 weeks and the directors stated that although the results were not yet up to best expectations the acquisition of McKenna proved successful and the board was actively considering further proposals to broaden the trading base of the company.

Turnover rose 45 per cent last year to £8.56m (£4.65m); depreciation was marginally higher at £206,000 (£204,000) while interest charges were up from £93,000 to £116,000. Extraordinary deficits were down from £402,000 to £27,000. There were no extraordinary credits (£10,000) and minorities took £13,000 (nil) leaving a loss per share of 6p (11p loss) and a fully diluted loss of 4p (6p loss).

WAGON INDUSTRIAL held shares in Upton (Gainsborough) for £2.5m to be satisfied by £2,050,000 cash and the balance in shares.

Ardmore for Third Market

Ardmore Petroleum, an Irish oil exploration company, yesterday announced plans to place the recently introduced Third Market through a share placing next week.

Ardmore was founded two years ago and is involved with on-shore exploration in Turkey and off-shore exploration in the Irish Republic. After the placing, scheduled for next Thursday, the company should be capitalised at £18.6m (£8m).

Mr Michael Doherty, Ardmore's managing director, said the company had decided to go public in order to secure access to capital to fund the development of its existing operations and to expand into new international markets and into oil production.

In the placing Ardmore will issue 21.5m shares, or 32 per cent of its equity, at 10p a share. The placing will be handled by Goodbody James Capel. Dealings in the shares should begin on Thursday.

In the long term Ardmore plans to graduate to the United Securities Market or to the main stock market. Mr Doherty said that in the light of the company's short trading record—just two years—and the nature of its business, oil exploration, it had opted for the Third Market.

Falcon profits trebled

THE SALE of unprofitable businesses helped Falcon Industries, the building and plastics group, to lift pre-tax profits substantially in 1986. Profits rose threefold from £222,000 to £694,000 on turnover reduced from £98.25m to £82.55m.

However, Mr Michael Hindmarch, chairman, said that Falcon technically could not pay a dividend until its position regarding negative revenue reserves had been corrected.

He said that during the year Falcon had completed its reorganisation strategy, disposing of loss-making businesses and under-utilised assets. Dis-

posals comprised Jenks & Kestrel, Burgon & Ball, and Fasteners and Falcon would now concentrate on two profitable areas — building, through the Elliott-Medway Construction companies, and plastics, through Plantpak.

The building division's operating profit increased from £305,000 to £151m on turnover down from £19.51m to £17.58m; plastics made £725,000 (£550,000) profits on turnover up to £4.11m (£3.19m).

Group tax took £120,000 (£25,000 credit). Extraordinary items amounted to £2.5m (£3m) and were incurred during Falcon's disposals.

GROSS OPERATING PROFIT UP 20%

Consolidated accounts of the CRÉDIT LYONNAIS GROUP for 1986

millions FRF

	1985	1986	% Growth
Total assets	842,734	852,552	+ 1.2
Customer lending	345,757	360,366	+ 4.2
Shareholders' funds	10,525	16,693	+ 52.8
Perpetual subordinated debt	3,500	3,500	- (1)
Provisions	22,419	26,880	+ 19.8
- of which country risk provisions	8,114	12,114	+ (2)
Shareholders' funds, perpetual subordinated debt and provisions as % of customer lending	10.6%	13.1%	+ (4)
Operating income	24,163	26,438	+ 9.4
- of which net commissions	4,306	5,231	+ 21.4
Gross operating profit	7,496	9,041	+ 20.6 (5)
Net allocation to provisions	5,263	6,210	+ 18
- of which country risk	3,287	4,034	+ (2)
Group share of net profit	1,204	1,821	+ 51.3

(1) Increased to 5,500 on 5.1.87.
(2) 1985 figure is for CRÉDIT LYONNAIS unconsolidated.
(3) Percentage increased to 36% at 31.3.87.
(4) Percentage increased to 12.6% on 5.1.87.
(5) Excludes the Group share of the earnings of companies accounted for on an equity basis (156 millions FRF in 1986).

In 1986 the CRÉDIT LYONNAIS GROUP continued to expand in the traditional area of commercial banking by developing its services to both corporate and retail clients. The Group strengthened its financial activities, a sector where it already occupies a leading position in France. It also considerably reinforced its financial resources in 1986, providing a foundation for continuing development.

CRÉDIT LYONNAIS is one of the world's largest banks involved in the full range of banking and financial activities. The bank currently has 2,400 branches in France and maintains 700 locations abroad in the form of branches, subsidiaries, associated banks and representative offices. It serves retail, corporate and institutional clients throughout the world.



CRÉDIT LYONNAIS

For further information on CRÉDIT LYONNAIS, please write to:
Group Communications Department, 19 boulevard des Capucines - 75002 Paris, France.

Notice of Mandatory Partial Redemption

SEK

AB Svensk Exportkredit

(Swedish Export Credit Corporation)

(Incorporated in the Kingdom of Sweden with limited liability US\$100,000,000 1494 Bonds due 15th May 1990)
NOTICE IS HEREBY GIVEN that further to our Notice of 30th March, 1987 and, pursuant to the provisions of Condition 6 of the Bonds, US\$25,000,000 principal amount has been drawn for redemption at their principal amount, through the operation of the mandatory sinking fund, on the next Interest Payment Date being 15th May, 1987, when interest on the Bonds will cease to accrue.

The serial numbers of the further Bonds drawn for redemption are as follows:

3461	2569	2692	2801	2907	3001	3120	3230	3338	3448	3548	3670	3766	3818	4013	4111	4197	4302	4389	4400	4573	4688	4789
3462	2574	2692	2806	2910	3020	3126	3231	3340	3451	3562	3671	3777	3821	4016	4117	4199	4304	4395	4404	4578	4692	4791
3463	2580	2698	2811	2915	3025	3131	3236	3345	3456	3567	3676	3782	3826	4021	4122	4204	4309	4400	4409	4583	4697	4796
3464	2584	2698	2811	2915	3025	3131	3236	3345	3456	3567	3676	3782	3826	4021	4122	4204	4309	4400	4409	4583	4697	4796
3465	2587	2701	2813	2918	3028	3134	3239	3348	3459	3570	3679	3785	3829	4024	4125	4207	4312	4403	4412	4586	4700	4800
3466	2590	2704	2816	2921	3031	3137	3242	3351	3462	3573	3682	3788	3832	4027	4128	4210	4315	4406	4415	4589	4703	4803
3467	2593	2707	2819	2924	3034	3140	3245	3354	3465	3576	3685	3791	3835	4030	4131	4213	4318	4409	4418	4592	4706	4806
3468	2596	2710	2822	2927	3037	3143	3248	3357	3468	3579	3688	3794	3838	4033	4134	4216	4321	4412	4421	4595	4709	4809
3469	2599	2713	2825	2930	3040	3146	3251	3360	3471	3582	3691	3797	3841	4036	4137	4219	4324	4415	4424	4598	4712	4812
3470	2602	2716	2828	2933	3043	3149	3254	3363	3474	3585	3694	3800	3844	4039	4140	4222	4327	4418	4427	4601	4715	4815
3471	2605	2719	2831	2936	3046	3152	3257	3366	3477	3588	3697	3803	3847	4042	4143	4225	4330	4421	4430	4604	4718	4818
3472	2608	2722	2834	2939	3049	3155	3260	3369	3480	3591	3700	3806	3850	4045	4146	4228	4333	4424	4433	4607	4721	4821
3473	2611	2725	2837	2942	3052	3158	3263	3372	3483	3594	3703	3809	3853	4050	4151	4232	4337	4428	4437	4610	4724	4824
3474	2614	2728	2840	2945	3055	3161	3266	3375	3486	3597	3706	3812	3856	4055	4156	4238	4343	4434	4443	4613	4727	4827
3475	2617	2731	2843	2948	3058	3164	3269	3378	3489	3600	3709	3815	3859	4060	4161	4243	4348	4439	444	4616	4730	4830
3476	2620	2734	2846	2951	3061	3167	3272	3381	3492	3603	3712	3818	3862	4065	4166	4246	4351	4446	4455	4619	4733	4833
3477	2623	2737	2849	2954	3064	3170	3275	3384	3495	3606	3715	3821	3865	4070	4171	4249	4354	4449	4458	4622	4736	4836
3478	2626	2740	2852	2957	3067	3173	3278	3387	3498	3609	3718	3824	3868	4073	4174	4252	4357	4452	4461	4625	4739	4839
3479	2629	2743	2855	2960	3070	3176	3281	3390	3501	3610	3719	3825	3869	4076	4177	4255	4360	4455	4464	4628	4742	4842
3480	2632	2746	2858	2963	3073	3179	3284	3393	3504	3613	3722	3828	3872	4079	4180	4258	4363	4458	4467	4631	4745	4845
3481	2635	2749	2861	2966	3076	3182	3287	3396	3507	3616	3725	3831	3875	4082	4183	4261	4366	4461	4470	4634	4748	4848
3482	2638	2752	2864	2969	3079	3185	3290	3400	3511	3620	3729	3836	3880	4085	4186	4264	4369	4464	4473	4637	4751	4851
3483	2641	2755	2867	2972	3082	3188	3293	3403	3514	3623	3732	3839	3883	4088	4189	4267	4372	4467	4476	4640	4754	4854
3484	2644	2758	2870	2975	3085	3191	3296	3406	3517	3626	3735	3842	3886	4091	4192	4270	4375	4470	4479	4643	4757	4857
3485	2647	2761	2873	2978	3088	3194	3300	3409	3520	3629	3738	3845	3889	4094	4195	4273	4378	4473	4482	4646	4760	4860
3486	2650	2764	2876	2981	3091	3197	3303	3412	3523	3632	3741	3848	3892	4097	4198	4276	4381	4476	4485	4649	4763	4863
3487	2653	2767	2879	2984	3094	3200	3305	3414	3525	3634	3743	3850	3894	4100	4201	4279	4384	4479	4488	4652	4766	4866
3488	2656	2770	2882	2987	3097	3203	3308	3417	3528	3637	3746	3853	3897	4103	4204	4282	4387	4482	4491	4655	4769	4869
3489	2659	2773	2885	2990	3100	3206	3311	3420	3531	3640	3749	3856	3900	4106	4207	4285	4390	4485	4494	4658	4772	4872
3490	2662	2776	2888	2993	3103	3209	3314	3423	3534	3643	3752	3860	3904	4109	4210	4288	4393	4488	4497	4661	4775	4875
3491	2665	2779	2891	2996	3106	3212	3317	3426	3537	3646	3755	3863	3907	4112	4213	4291	4396	4491	4500	4664	4778	4878
3492	2668	2782	2894	2999	3109	3215	3320	3429	3540	3649	3758	3866	3910	4115	4216	4294	4399	4494	4503	4667	4781	4881
3493	2671	2785	2897	3002	3111	3217	3322	3432	3543	3652	3761	3869	3913	4118	4219	4297	4402	4499	4508	4670	4784	4884
3494	2674	2788	2900	3005	3114	3220	3323	3433	3544	3653	3762	3870	3914	4121	4222	4300	4405	4502	4511	4673	4787	4887
3495	2677	2791	2903	3008	3117	3223	3326	3436	3547	3656	3765	3873	3917	4124	4225	4303	4408	4505	4514	4676	4790	4890
3496	2680	2794	2906	3011	3120	3226	3329	3440	3551	3660	3769	3877	3921	4127	4228	4306	4411	4508	4517	4679	4793	4893
3497	2683	2797	2909	3014	3123	3229	3332	3443	3554	3663	3772	3880	3924	4130	4231	4309	4414	4511	4520	4682	4796	4896
3498	2686	2800	2911	3016	3125	3232	3335	3446	3557	3666	3775	3883	3927	4133	4234	4312	4417	4514	4523	4685	4799	4899

COMMERCIAL LAW REPORTS

Digest of cases in Hilary Term

FROM MARCH 20 TO APRIL 10

Greencastle Shipping Co SA v Indian Oil Corp Ltd (FT March 20)

In a dispute over short delivery of oil, where the owners had mixed the oil with other crude oil which was their own property, the arbitrators awarded the receivers damages of \$46,014. In rejecting the receivers' contention that they were entitled to \$388,000 on the basis that all the pumpable oil on board the vessel was their property, Mr Justice Staughton stated that where B wrongfully mixed the goods of A with goods of his own which were substantially of the same nature and quality, and they could not in practice be separated, the mixture was held in common. A was entitled to receive out of it a quantity equal to that of his goods which went into the mixture.

Halverson Insurance Co Ltd v Jewett Dueschene (Int.) Ltd v another (FT March 20)

In refusing costs for expert evidence, Mr Justice Staughton said that all too often unnecessary expert evidence was adduced which led to the needless prolongation and expense of trials. The meaning of a written contract was a matter of law for the court on which expert evidence was of no assistance unless there was some special plea of custom or practice.

Newa Line v Erechthion Shipping Co SA (FT March 24)

A time charterer ordered its vessel to discharge at Port Harcourt in Nigeria but the harbour authority issued instructions that the ship was to proceed to Dawa Island. On its way to the designated buoy the ship struck a submerged wreck. On an appeal against an arbitrator's award that the charterers should indemnify the owners for the damage, the Court of Appeal held that (i) in the present case the charterers' "order" meant to go to such discharging place as the harbour authority designated; (ii) in the absence of special terms the charterers were bound to indemnify the owners against the consequences of orders as to employment which included the manifest intention to discharge part of the cargo; (iii) the case should be remitted to decide the question whether the damage was caused proximately by the charterers' order.

CT Bowring Reinsurance Ltd v Baxter (FT March 25)

The reinsurance on two char-

tered vessels incorporated the ABS wording (LPO 454) that a pro rata net return of the premium would be available to the assured in the event of cancellation of cover in respect of war risks (clause 14.1). The vessels were a constructive total loss due to hostilities in the Gulf. However, the brokers, who had given the appropriate notice to cancel the insurance, paid a further premium due to administrative error. In finding for the brokers on a preliminary issue, Mr Justice Hirst J upheld the contention that, as a matter of construction, the loss of hire insurance had an unfettered right to cancel the policy by notice under clause 14.1 and that it followed they were entitled to a return of premium.

Craven v White; Commissioners of Inland Revenue v Bowater Property Developments Ltd; Baylis v Gregory; Baylis v Gregory and Wears (FT March 27)

In each of these cases there had been a disposition of assets by the taxpayer to a company, followed by a disposition by the company to an ultimate purchaser. Save possibly in Craven v White the first disposition had no commercial purpose other than tax avoidance. In rejecting the Crown's appeal that these were a series of pre-ordained transactions within the Ramsay principle to be treated as a composite tax avoidance transaction giving rise to tax liability, the Court of Appeal held that two successive transactions, each with legal effect, were not a pre-ordained series or a single composite transaction unless, when the first was effected, all the essential features of the second had already been determined by a person who had the firm intention and practical ability to procure its implementation.

Deutsche Schachteln - und Tiefbehälterfabrik mbH v R's al Khamsa National Oil Co (FT March 31)

The dispute between the parties arose out of an oil exploration contract containing an International Chamber of Commerce (ICC) agreement. The defendant ("Rakoh") appealed against an arbitrator's award in the plaintiff's favour on the grounds that the arbitrator had chosen the proper law of the contract as "the internationally accepted principles of law" instead of a national system of law and that it would be contrary to public policy to allow the parties

rights so to be determined. In rejecting this submission, the Court of Appeal stated that by choosing to arbitrate under the ICC Rules, the parties had left the proper law to be decided by the arbitrator, and had not confined the choice to national systems.

Inland Revenue Commissioners v Frimpton and another (FT April 1)

In the present instance, the trustees of a football club sold the ground and the club was assessed for development land tax on the proceeds. The question was whether, for the purposes of the Development Land Act 1978 section 25, the club was a "person" for whom the land was vested absolutely as against the trustees. The Court of Appeal, in dismissing an appeal against a decision that the club had disposed of the land, stated that notwithstanding that the club was an unincorporated association, it had failed to discharge the burden of showing a contrary intention so as to exclude the extended meaning of "person" in section 25 so that the Act applied "as if the interests were vested in . . . the person . . ."

Transcontinental Underwriting Agency v Grand Union Insurance Co Ltd and another (FT April 3)

The basis of an arbitrator's award arising out of a retrocession agreement was that (i) such an agreement was a form of insurance contract under which a reinsurer insured the liability of another reinsurer; (ii) thus the parties had to be carrying on reinsurance business in the sense of being risk-takers; and (iii) Transcontinental was not a reinsurer, even though named in the agreement as the insured, so it was not capable of suing on the contract in its own name. Allowing an appeal against this decision, Mr Justice Hirst J said that the fact that Transcontinental had contracted personally in no way precluded the members of the pool, as unnamed principals, from having the right to sue or be sued. It followed that Transcontinental was therefore a party to the agreement.

Felixstowe Dock & Railway Co v United States Lines Inc; Freightliners Ltd v United States Lines Inc (FT April 7)

Since 1964 United States Lines have operated under the US bankruptcy court protection invoked under Chapter 11 of the US Federal Bankruptcy

Code. The two plaintiffs obtained Mareva injunctions in the UK restraining USL from removing its assets from the jurisdiction. In refusing USL's application to set aside the injunctions, Mr Justice Hirst said that the question turned on equity and discretion: normal English procedure was for any winding-up proceedings to be conducted in the UK ancillary to the principal US proceedings. However USL would suffer no material prejudice if the Mareva injunctions continued since the assets would remain safely in the UK and would not be distributed save with the intervention of such ancillary proceedings.

Unicorn Shipping Ltd v Demet Navy Shipping Co Ltd (FT April 8)

In lifting a Mareva injunction restraining the defendant time-charterers ("Demet") from removing bunkers from the jurisdiction, Mr Justice Hirst said that the injunction was imposed because of a dispute between the voyage charterers and the defendant. However, as a result, the owners of the vessel were unable to move her out of Sharmah Harbour and were being deprived of their only trading asset, thus making it likely that they would lose their next future. Where the effect of an injunction was positively interfered with an innocent third party's business, the rights of that party ought to prevail over a plaintiff's security for his debts.

House of Fraser plc v AGC Investments Ltd and others (FT April 10)

At an extraordinary general meeting attended by ordinary shareholders only, Fraser accomplished a reduction of capital which involved paying off the whole preference share of capital, as being in excess of its wants. AGC, as preference shareholders, contended that under the articles of association the House of Fraser should consider the variation of their rights. In rejecting this contention, the House of Lords stated that the cancellation involved the satisfaction of the shareholders' contractual rights and not their variation. Variation of a right presupposed the existence of the right as well as its continued existence.

The summary will be concluded tomorrow

By: Aviva Golden

APPOINTMENTS

Citibank man becomes Access chief executive

Mr A. M. Lee has been appointed director and chief executive of ACCESS. He succeeds Mr Mike Blackburn, who had been seconded to the post from Lloyds Bank for the past four years, and who will return to the bank on June 1. Mr Tony Lee's appointment reflects a change in senior management direction for the Joint Credit Card Company. Previously, the chief executive role has been filled by a senior executive seconded in turn from the Access principal shareholders, Citibank, and the Access subsidiary, Citicredit. Mr Lee was managing director of Citibank Savings, which he joined in 1982. His previous posts included finance director of A. M. Lee and chief accountant of Mars.

CHRYSLIS GROUP has appointed Mr Peter Lamm to the board. He has been chairman of Lago Exports since the company's formation in 1978. Following his appointment, Mr Lamm will continue in his current role as chairman and joint managing director of Lago Exports.

AIR CALL COMMUNICATIONS has elected Mr Robert L. Tansfield, president of BellSouth Mobility, a US-based mobile communications company, to its board. Formed in November 1986, Air Call Communications is a joint venture between Air Call and BellSouth Corporation.

Mr John Henry has been re-elected as chairman of LINK INTERCHANGE NETWORK (LINK) for a second one-year term. He is head of Automated Banking, Garbank.

As a result of the merger of Bain Davies and Clarkson Puckle Group, the following have been appointed to the board of BAIN CLARKSON: Mr S. E. Arnold, chairman, Mr D. Primes, deputy chairman, Mr A. C. Howland, managing director, Mr J. O. Hagger, finance director, Mr T. R. Goulder, marketing director, Mr D. M. Berland, Mr C. L. Burgess, Mr C. D. Campbell, Mr K. A. Chaplin, Mr P. A. T. Davidson, Mr E. C. W. Llewellyn, Mr D. C. Millwater, Mr J. W. Sawkins, Mr P. Swain, Mr L. Turner, Mr R. M. Waters and Mr P. A. Cooper, secretary.

BRIDON has appointed Mr David Aldrey its executive deputy chairman. He was until recently group finance director of A.E.

Mr K. Yoshitawa has been appointed joint general manager of THE BANYA BANK, London branch. He succeeds Mr Y. Y. Y. who has been appointed deputy general manager of the corporate planning department in Tokyo.

The new chairman of the

NORTH OF ENGLAND BUILDING SOCIETY is Mr Ken Shiel. He succeeds Mr Vernon Ferris who will continue as deputy chairman.

SWAN NATIONAL, part of the TSB group, has made the following appointments: Swan National Rentals managing director, Mr Tony Grimshaw, takes on the additional role of managing director at the company's subsidiary, Stardust Caminet. Stardust Caminet general manager, Mr Mike Ewcutt, is promoted to commercial director. Other appointments are Mr David Williams to fleet director from director and fleet manager, and Mr John Leigh to commercial director from director and operations manager.

Mr Michael P. Bentin has been appointed chairman of COX MOORE & CO. Mr M. Green, Mr K. E. Dal and Mr D. Hall have been appointed to the board.

Mr Ian T. Liss has been appointed to the board of CATER ALLAN.

At ESTATES & GENERAL INVESTMENTS Mr Barry Clegg, Mr David Cull and Mr Philip Clayton have been appointed to the board. Mr Clegg has been appointed property director and has been with Estates & General for over 15 years. Mr Cull has been appointed finance director and was previously a director of the Worktown Group. Mr Clayton has been appointed a director and was previously chairman of Site Improvements, which was acquired by Estates & General in March.

Mr Barry St George Austin Reed has been appointed a director of NATIONAL WESTMINSTER BANK and chairman of its eastern regional board from May 1. Mr David Jamieson, who has been with Austin Reed Group and chairman of the British Knitting and Clothing Export Council.

Mr Simon C. Penney has been appointed chief accountant of STANDARD CHARTERED BANK.

Mr Philip Payne has been appointed finance director of LLOYD INSTRUMENTS. He set up Eurotherm's subsidiary company in Australia.

Mr John A. Damsford has been appointed executive director (marketing) of the RED BANK MANUFACTURING CO. He was managing director of Tarc Tiles (later Red Tiles) at Shephard (Leicestershire).

NOTICE OF EARLY REDEMPTION
U.S.\$300,000,000The Kingdom of Belgium
— Floating Rate Notes Due May 2005 —

Notice is hereby given to the holders of the Floating Rate Notes that in accordance with the provisions of the Fiscal Agency Agreement dated May 22, 1985 (Condition 6 (b) of the Floating Rate Notes), the issuer will redeem all the Notes on May 23, 1987 (together called the "Interest Payment Date" and the "Redemption Date") at their principal amount. Interest will be paid to the persons shown on the Register of Noteholders at the close of business on the fifteenth day prior to the Interest Payment Date.

Payment of principal will be made on or after the redemption date at the specified office of the Transfer Agent or the Registrar below, upon presentation and surrender of the Notes.

The Notes will become void unless presented for payment within a period of 10 years from the redemption date.

Fiscal Agent
Morgan Guaranty Trust Company of New York
35, Avenue des Arts
B-1040 BRUSSELS

TRANSFER AGENT
Morgan Guaranty Trust Company of New York
35, Avenue des Arts
B-1040 BRUSSELS

REGISTERED
Morgan Guaranty Trust Company of New York
35, Avenue des Arts
B-1040 BRUSSELS

DATED: April 21, 1987.

GRANVILLE

SPONSORED SECURITIES

High	Low	Company	Price	Change	div.(p)	%	P/E
181	118	Ass. Brit. Ind. Ordinary	157	—	7.3	4.6	9.8
183	121	Ass. Brit. Ind. CULS	183	—	10.0	8.1	—
40	28	Armstrong and Rhodes	37	+1	4.2	11.4	5.2
80	84	BBS Design Group (USM)	75	—	1.4	1.9	17.9
228	168	Bardon Hill Group	225	—	4.5	2.0	25.5
143	55	Bry Technology	143	+1	4.7	3.3	11.4
138	76	CCJ Group Ordinary	135	+1	2.9	2.1	8.8
107	85	CCJ Group 10pc Conv. Pl.	101	—	15.7	15.5	—
271	116	Carborundum Ordinary	271	—	10.7	3.9	11.8
94	90	Carborundum 7.5pc Pl.	94	—	10.7	11.4	—
128	73	George Blair	94	—	3.7	3.9	2.4
176	119	Isis Group	122	—	18.3	—	—
125	101	Jackson Group	125	—	6.1	4.9	8.5
377	280	James Burrough	383	-2	17.0	4.7	10.2
100	88	James Burrough Spc Pl.	94	—	12.9	13.7	—
1005	342	Mouthouse NV (AmstSE)	610	—	—	—	82.0
384	280	Record Ridgway Ordinary	284	—	1.4	—	—
100	83	Record Ridgway 10pc Pl.	86	—	14.1	16.4	—
91	87	Robert Jenkins	82	—	—	—	3.6
87	30	Serutons	87	—	—	—	—
154	87	Torday and Cariale	154	—	5.7	3.7	9.3
240	321	Tovian Holdings	332	—	7.9	2.4	8.9
91	42	Unilock Holdings (SE)	86	—	2.8	3.3	15.8
140	85	Walter Alexander	140	—	5.0	3.5	13.4
200	190	W. S. Yates	196	+1	17.4	8.9	19.8
116	67	West Yorks. Ind. Hosp. (USM)	113	—	6.8	5.0	16.1

Granville & Co. Limited
8 Lovers Lane, London EC3R 8EP
Telephone 01-621 1212
Member of FIMBRA

Granville Davis Coleman Limited
27 Lovers Lane, London EC3R 8DT
Telephone 01-621 1212
Member of the Stock Exchange

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

27th April, 1987

SHARP
SHARP CORPORATION

U.S.\$200,000,000

2 per cent. Bonds Due 1992

with

Warrants

to subscribe for shares of common stock of

Sharp Corporation

Issue Price 100 per cent.

Nomura International Limited

Fuji International Finance Limited

Algemeine Bank Nederland N.V.

Baring Brothers & Co., Limited

Citicorp Investment Bank Limited

Daiva Bank (Capital Management) Limited

DKB International Limited

Kleinwort Benson Limited

Merrill Lynch Capital Markets

Morgan Stanley International

Salomon Brothers International Limited

J. Henry Schroder Wagg & Co. Limited

Union Bank of Switzerland (Securities) Limited

Westdeutsche Landesbank Girozentrale

Credit Suisse First Boston Limited

Bank of Tokyo International Limited

Chase Investment Bank

Crédit Lyonnais

Daiva Europe Limited

Robert Fleming & Co. Limited

KOKUSAI Europe Limited

Morgan Guaranty Pacific Limited

The Nikko Securities Co., (Europe) Ltd.

Sanwa International Limited

Shearson Lehman Brothers International

S.G. Warburg Securities

Yamaichi International (Europe) Limited

TEMPLETON INTERNATIONAL
1986 RESULTS

“This past year was successful for Templeton International. We had good fund performance, the highest amount of sales ever of our mutual funds, the launch of three additional funds, and the opening of our Hong Kong office . . . during this development we were able to control our costs, strengthen our infrastructure, and return improved profits to our shareholders.”

Thomas L. Hansberger, Chief Executive

FINANCIAL HIGHLIGHTS

	1986 U.S.\$'000	1985 U.S.\$'000	% Change
Turnover	123,000	80,928	+52
Profit before Tax	44,018	30,083	+46
Net Assets	24,854	5,001	+397
	Cents	Cents	
Earnings per Share	21.4	15.1	+42
Dividend	9.0	N/A	

- * Funds under management up 39% to U.S.\$9.7bn.
- * Sales of mutual funds amounted to U.S.\$1.7bn.
- * New Hong Kong office opened.
- * Templeton Emerging Markets
- * Fund floated in the U.S.
- * Templeton Income Fund, a mutual fund, launched in the U.S.
- * Templeton International Exempt Trust, a tax-exempt unit trust, launched in the U.K.

If you would like any information on the Templeton Investment Management services, please write to:
Templeton Investment Management Limited, Level 15, City Tower,
40 Basinghall Street, London EC2V 5DE

If you would like a copy of our 1986 Report & Accounts, please post the coupon below

To: The Secretary,
Templeton, Galbraith & Hansberger Ltd., P.O. Box N-7776 Nassau, Bahamas.
I would like a copy of your 1986 Report & Accounts.

Name _____
Address _____

FT

COMMODITIES AND AGRICULTURE

Silver springs to life as prices rise nearly 100%

BY STEFAN WAGSTYL, MINING CORRESPONDENT

AT THE beginning of the year, the silver market was so quiet that traders were ready to leave it for dead. But in the last month it has sprung into life with US dollar prices soaring by almost 100 per cent before falling back in a rush of profit-taking late yesterday.

Twenty-four hours of frenzied trading yesterday saw silver climb from Friday's closing price in New York of \$9.045 an ounce to a high of \$11.11 as markets in Hong Kong, Zurich, and London opened and closed. Then with prices virtually doubling the midday low of \$5.55 an ounce, investors started selling frantically and prices fell to \$9.25 on the New York Comex. Exchange trading for silver futures was suspended first when prices went "limit up"—recording the maximum permissible gain allowed in a day—and again later when they went "limit down".

One New York trader said: "This market's gone wild. People are just panicking."

These price swings have left traders thoroughly bemused about where prices might go next. Some saw the surge past \$11 an ounce as a one-off rise. Others said that if the price rose to \$12 it could be the start of a new bull market.

Investment interest in gold from the beginning of the year has taken few traders by surprise. Fears about the political future of South Africa had already set the metal for a rise last year. This year the plunge in the US dollar has prompted fears of a trade war and led to precisely the kind of nervous activity in stock and bond markets which brings investors to switch to gold.

But the reaction in the silver market has been as unexpected

as it was sudden. Few traders believed that investors would buy the metal in such large amounts after ignoring it for most of the 1980s.

In the past, silver prices have usually led any fear-induced rise in precious metals—as Ms Rhona O'Connell, an analyst with Shearson Lehman Brothers, the US trading company, said in a recent report. However, the abortive attempt in 1980 to corner the market by the Texas billionaire Mr Nelson Bunker Hunt and his brother Herbert put a blight on silver. Even when the brothers announced in 1985 that they had sold most of the 68m ounces of metal they owned, silver prices barely moved. Investors took the view that while the stock—the equivalent of more than two months' supply of new-mined metal for the Western world—had changed hands it still hung over the market.

As a result, while gold and platinum prices rose last year, silver fell during 1986. Some traders questioned silver's status as a precious metal, arguing that, unlike gold, it has ceased to respond to general financial and political influences and was behaving more like a base metal, its price determined largely by supply and demand in the silver industry.

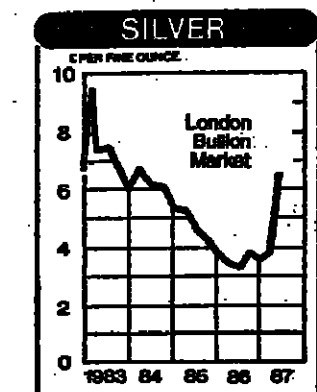
A combination of factors seems to have persuaded investors to change their minds: the stocks overhauling the market are no longer as large as they were. Low prices last year forced the closure of Sunshine and Lucky Friday, two of the largest mines in the US. At the same time activity in stock and bond markets which brings investors to switch to gold.

But the reaction in the silver market has been as unexpected

as it was sudden. Few traders believed that investors would buy the metal in such large amounts after ignoring it for most of the 1980s. In the past, silver prices have usually led any fear-induced rise in precious metals—as Ms Rhona O'Connell, an analyst with Shearson Lehman Brothers, the US trading company, said in a recent report. However, the abortive attempt in 1980 to corner the market by the Texas billionaire Mr Nelson Bunker Hunt and his brother Herbert put a blight on silver. Even when the brothers announced in 1985 that they had sold most of the 68m ounces of metal they owned, silver prices barely moved. Investors took the view that while the stock—the equivalent of more than two months' supply of new-mined metal for the Western world—had changed hands it still hung over the market.

As a result, while gold and platinum prices rose last year, silver fell during 1986. Some traders questioned silver's status as a precious metal, arguing that, unlike gold, it has ceased to respond to general financial and political influences and was behaving more like a base metal, its price determined largely by supply and demand in the silver industry.

A combination of factors seems to have persuaded investors to change their minds: the stocks overhauling the market are no longer as large as they were. Low prices last year forced the closure of Sunshine and Lucky Friday, two of the largest mines in the US. At the same time activity in stock and bond markets which brings investors to switch to gold.



SILVER

London Bullion Market

Source: London Bullion Market Association

Note: Prices are in US dollars per ounce.

The graph shows a significant increase in silver prices starting in 1986, peaking in early 1987, followed by a sharp decline.

The price of silver has risen sharply in the last few months, reaching a high of over \$11.00 per ounce.

This rise is attributed to a combination of factors, including a surge in demand and a decline in supply.

The price of silver is expected to remain high for some time.

Investors are advised to consider silver as a hedge against inflation.

The price of silver is a good indicator of the overall health of the economy.

A rise in silver prices often indicates a rise in the price of gold.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

The price of silver is a good indicator of the overall health of the economy.

LONDON MARKETS

LEAD PRICES rose sharply on the London Metal Exchange, with news of producer price rises in the US supporting an already bullish market, said dealers. General supply tightness, with LME stocks falling a further 1,300 tonnes to 15,600 tonnes last week, was increased by good US and European demand and the possibility of a strike at Cominco's British Columbia facilities. The cash price rose by \$16.50 to \$374 a tonne, while the price for three-month delivery was \$38.50 a tonne. This increase was a premium for cash metal over three-month delivery to \$36.25 at the end of last week. Copper prices recovered some of last week's losses, with the three-month price adding \$10 to \$880.50 a tonne and the price for three-month delivery adding \$5 to \$884.50 a tonne. Dealers said both starting and dollar-based buying interest was evident in spite of sterling's continued strength against the dollar. The premium for cash metal over three-month delivery increased to \$28 from \$21 at the end of last week. The cash price for nickel added \$22.50 to \$2,390 a tonne, while the three-month delivery price rose by \$19 to \$2,440.50 a tonne.

LME prices supplied by Amalgamated Metal Trading.

Aluminium

Unofficial + or - High/Low

Cash 821.5 -1.5 820.0

3 months 821.5 -1.5 820.0

Official closing (am): Cash 821.5

(821.5), three months 821.5 (821.5)

Settlement 821.5 (821.5). Final Kerm close

790.70.5. Turnover: 2,200 tonnes.

COPPER

Unofficial + or - High/Low

Cash 880.5 +1.0 881.5

3 months 880.5 +1.0 881.5

Official closing (am): Cash 877.4

(880.5), three months 882.3 (884.5)

Settlement 882.3 (884.5). US Producer

prices 84.75-85.00 cents per pound. Total

turnover: 27,400 tonnes.

LEAD

Unofficial + or - High/Low

Cash 372.5 +1.5 374.0

3 months 372.5 +1.5 374.0

Official closing (am): Cash 372.5

(372.5), three months 372.5 (372.5)

Settlement 372.5 (372.5). Final Kerm close

790.70.5. Turnover: 2,200 tonnes.

NICKEL

Unofficial + or - High/Low

Cash 2,390.5 +1.0 2,391.5

3 months 2,390.5 +1.0 2,391.5

Official closing (am): Cash 2,387.4

(2,390.5), three months 2,392.3 (2,394.5)

Settlement 2,392.3 (2,394.5). Final Kerm close

790.70.5. Turnover: 2,200 tonnes.

ZINC

Unofficial + or - High/Low

Cash 477.5 +1.0 478.5

3 months 477.5 +1.0 478.5

Official closing (am): Cash 477.4

(477.5), three months 477.5 (477.5)

Settlement 477.5 (477.5). Final Kerm close

790.70.5. Turnover: 2,200 tonnes.

GOLD BULLION (fine ounce) April 27

Closing: \$471.4725 (2023.825)

Opening: \$468.489 (2021.439)

High: \$478.50 (2034.875)

Low: \$464.75 (2016.875)

Settlement: \$471.4725 (2023.825)

Gold Bullion (fine ounce) April 27

Closing: \$471.4725 (2023.825)

Opening: \$468.489 (2021.439)

High: \$478.50 (2034.875)

Low: \$464.75 (2016.875)

Settlement: \$471.4725 (2023.825)

Gold Bullion (fine ounce) April 27

Closing: \$471.4725 (2023.825)

Opening: \$468.489 (2021.439)

High: \$478.50 (2034.875)

Low: \$464.75 (2016.875)

Settlement: \$471.4725 (2023.825)

Gold Bullion (fine ounce) April 27

Closing: \$471.4725 (2023.825)

Opening: \$468.489 (2021.439)

High: \$478.50 (2034.875)

Low: \$464.75 (2016.875)

Settlement: \$471.4725 (2023.825)

Gold Bullion (fine ounce) April 27

Closing: \$471.4725 (2023.825)

Opening: \$468.489 (2021.439)

INDICES

REUTERS

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

(Base: September 1981=100)

DOW JONES

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

(Base: December 1981=100)

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

Apr. 27/28, 29/30, 31/01, 1/02, 2/03

CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar hits new lows

THE DOLLAR showed little reaction to the comment by a White House spokesman that the US wants to see stability in exchange rates. It was similar to remarks made recently by Mr James Baker, US Treasury Secretary, and by Mr Malcolm Baldrige, US Commerce Secretary, but dealers suggested it will take more than words from US officials to arrest the dollar's decline.

Even the threat of central bank intervention seemed to hold little fear for the market, and the Federal Reserve would soon be forced to raise its discount rate.

Intervention was seen in Japan by the Bank of Japan and the West German Bundesbank. There was also support for the dollar in Europe by the Bundesbank, Swiss National Bank, and probably the Bank of England.

This lifted the dollar off its low, but failed to prevent it falling to a record closing low against the yen and Swiss franc, to a 64-year closing low against the D-Mark, and a 46-year closing low against sterling.

The dollar declined to DM 1.7820 from DM 1.7910, to SF 1.46 from SF 1.4620, to FF 6.9550 from FF 6.9720, and to Y136.35 from Y137.70.

The Bank of England figures the dollar's index fell to 100.1, the lowest since March 1981. Sterling—Trading range against the dollar in 1987 is 1.8970 to 1.4770. March average 1.6260. Exchange rate index rose 0.5 to 72.9, compared with 67.8 six months ago.

There were signs the Bank of England was considering a move to support the pound.

Changes are for £1, therefore positive change denotes a weak currency.

Adjustment calculated by Financial Times.

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

Apr 27

FINANCIAL FUTURES

Gilts finish weaker

GILT PRICES lost ground in the London International Financial Futures Exchange yesterday, despite growing hopes of an early general election and lower interest rates. Traders were puzzled that the initially firmer trend shown in long gilt futures was not continued throughout the day.

However, some suggested that speculation was no greater now than it had been a month ago, and that the authorities had failed to give even the slightest hint on the timing of a general election. In addition a lot of good news had already been built into the price and the lack of follow through

demand prompted a rash of profit taking.

The June price opened at 126-15 up from 126-03 on Friday and rose to a high of 127-03 before coming back to close at 125-09, only just off the day's low of 125-08.

US Treasury bonds lost ground quite sharply in reaction to the dollar's slide to record levels. However support around the 88-00 level in the June contract prompted a little profit taking and the contract finished above the day's low.

Apart from the dollar's sharp fall and fears of higher interest rates, traders were also

wary ahead of tomorrow's announcement on the amount on offer at next week's US refunding auction. There was also some background unease generated by speculation over what level of participation could be expected by Japanese investors. This week also sees a meeting between President Reagan and Japanese Prime Minister Yasuhiro Nakasone with recent trade tensions likely to be top of the agenda.

The June bond opened at 88-27 down from 88-26 and touched a low of 87-31 before finishing at 88-21.

Estimated volume total, Call 546, Put 431. Previous day's open lot, Call 574, Put 553.

Estimated volume total, Call 546, Put 431. Previous day's open lot, Call 574, Put 553.

Estimated volume total, Call 546, Put 431. Previous day's open lot, Call 574, Put 553.

Estimated volume total, Call 546, Put 431. Previous day's open lot, Call 574, Put 553.

Estimated volume total, Call 546, Put 431. Previous day's open lot, Call 574, Put 553.

Estimated volume total, Call 546, Put 431. Previous day's open lot, Call 574, Put 553.

Estimated volume total, Call 546, Put 431. Previous day's open lot, Call 574, Put 553.

Estimated volume total, Call 546, Put 431. Previous day's open lot, Call 574, Put 553.

Estimated volume total, Call 546, Put 431. Previous day's open lot, Call 574, Put 553.

FINANCIAL FUTURES

Gilts finish weaker

GILT PRICES lost ground in the London International Financial Futures Exchange yesterday, despite growing hopes of an early general election and lower interest rates. Traders were puzzled that the initially firmer trend shown in long gilt futures was not continued throughout the day.

However, some suggested that speculation was no greater now than it had been a month ago, and that the authorities had failed to give even the slightest hint on the timing of a general election. In addition a lot of good news had already been built into the price and the lack of follow through

demand prompted a rash of profit taking.

The June price opened at 126-15 up from 126-03 on Friday and rose to a high of 127-03 before coming back to close at 125-09, only just off the day's low of 125-08.

US Treasury bonds lost ground quite sharply in reaction to the dollar's slide to record levels. However support around the 88-00 level in the June contract prompted a little profit taking and the contract finished above the day's low.

Apart from the dollar's sharp fall and fears of higher interest rates, traders were also

wary ahead of tomorrow's announcement on the amount on offer at next week's US refunding auction. There was also some background unease generated by speculation over what level of participation could be expected by Japanese investors. This week also sees a meeting between President Reagan and Japanese Prime Minister Yasuhiro Nakasone with recent trade tensions likely to be top of the agenda.

The June bond opened at 88-27 down from 88-26 and touched a low of 87-31 before finishing at 88-21.

Estimated volume total, Call 546, Put 431. Previous day's open lot, Call 574, Put 553.

Estimated volume total, Call 546, Put 431. Previous day's open lot, Call 574, Put 553.

Estimated volume total, Call 546, Put 431. Previous day's open lot, Call 574, Put 553.

Estimated volume total, Call 546, Put 431. Previous day's open lot, Call 574, Put 553.

Estimated volume total, Call 546, Put 431. Previous day's open lot, Call 574, Put 553.

Estimated volume total, Call 546, Put 431. Previous day's open lot, Call 574, Put 553.

Estimated volume total, Call 546, Put 431. Previous day's open lot, Call 574, Put 553.

Estimated volume total, Call 546, Put 431. Previous day's open lot, Call 574, Put 553.

Estimated volume total, Call 546, Put 431. Previous day's open lot, Call 574, Put 553.

FINANCIAL FUTURES

Gilts finish weaker

GILT PRICES lost ground in the London International Financial Futures Exchange yesterday, despite growing hopes of an early general election and lower interest rates. Traders were puzzled that the initially firmer trend shown in long gilt futures was not continued throughout the day.

However, some suggested that speculation was no greater now than it had been a month ago, and that the authorities had failed to give even the slightest hint on the timing of a general election. In addition a lot of good news had already been built into the price and the lack of follow through

demand prompted a rash of profit taking.

The June price opened at 126-15 up from 126-03 on Friday and rose to a high of 127-03 before coming back to close at 125-09, only just off the day's low of 125-08.

US Treasury bonds lost ground quite sharply in reaction to the dollar's slide to record levels. However support around the 88-00 level in the June contract prompted a little profit taking and the contract finished above the day's low.

Apart from the dollar's sharp fall and fears of higher interest rates, traders were also

wary ahead of tomorrow's announcement on the amount on offer at next week's US refunding auction. There was also some background unease generated by speculation over what level of participation could be expected by Japanese investors. This week also sees a meeting between President Reagan and Japanese Prime Minister Yasuhiro Nakasone with recent trade tensions likely to be top of the agenda.

The June bond opened at 88-27 down from 88-26 and touched a low of 87-31 before finishing at 88-21.

Estimated volume total, Call 546, Put 431. Previous day's open lot, Call 574, Put 553.

Estimated volume total, Call 546, Put 431. Previous day's open lot, Call 574, Put 553.

Estimated volume total, Call 546, Put 431. Previous day's open lot, Call 574, Put 553.

Estimated volume total, Call 546, Put 431. Previous day's open lot, Call 574, Put 553.

Estimated volume total, Call 546, Put 431. Previous day's open lot, Call 574, Put 553.

Estimated volume total, Call 546, Put 431. Previous day's open lot, Call 574, Put 553.

Estimated volume total, Call 546, Put 431. Previous day's open lot, Call 574, Put 553.

Estimated volume total, Call 546, Put 431. Previous day's open lot, Call 574, Put 553.

Estimated volume total, Call 546, Put 431. Previous day's open lot, Call 574, Put 553.

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

Introducing... Commodity Perspective International Markets

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

BEAT DJI BY 350%

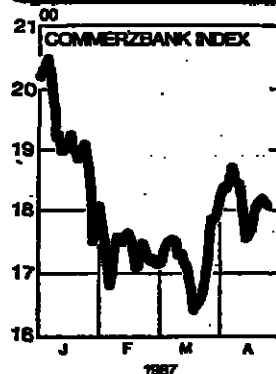
BEAT DJI BY 350%

FT UNIT TRUST INFORMATION SERVICE

TOKYO

AUTHORISED UNIT TRUSTS

FRANKFURT



BASE LENDING RATES

[illegible]

NOTICE TO THE SHAREHOLDERS

1. The Manager—BankAmerica Trust Company (Jersey) Limited, Jersey
2. The Trustee—Bank of America NT & SA, Jersey
3. The appointed representative offices:—
BankAmerica International S.A., Luxembourg
BankAmerica Trust and Banking Corporation (Bahamas) Limited, Nassau
Bank of America NT & SA, Hong Kong

mitsui FINANCE
ASIA LIMITED

Guaranteed Floating-Rate Notes 1997

**Mitsui Finance Trust
International Limited
Agent Bank**

Owing to a typographical error in the Switzerland survey (International edition today, London edition April 27) figures for the performance of the Bank Leu have been wrongly attributed to Bank Leumi. The relevant figures are:

	Bank Leu 1996	% change over 1995
Refinance sheet (SFR bn)	14.2	+9.5
of which:		
Loans and advances to clients	4.2	+15.3
Clients' deposits	7.0	+49.7
Due from banks	6.2	+1.2
Due to banks	5.1	+7.8
Net profits (SFR m)	55.7	+21.0
Net interest	55.8	+15.0
Net commissions	83.8	+21.3
Earnings from foreign exchange (previous metals trading)	44.2	+1.4

ACROSS

- 1 Moved with labour—it spread confusion (8)
- 5 Everything in defective framing will go for a song (8)
- 9 Dismissal as a consumer (5)
- 10 If sent back to an establishment he's engaged (6)
- 12 Disgusting homes—a lot must be changed (9)
- 13 Places for rising casts (5)
- 14 A bit of land is to be given to the French (4)
- 16 Make a song about the cover slipping (7)
- 19 Get half done before a 20 down, being most systematic (7)
- 20 Note remains, and that's money! (4)
- 24 A quarter come down for the big game (5)
- 25 Heaps more are to be transcribed into code (9)
- 27 Twisted Edward out of victory (6)
- 28 Fencing taking friend aside maybe (8)
- 29 Many go fishing and swing for it! (6)
- 30 Flats accommodating adults in principle (8)

DOWN

- 1 Vibration caused by the endlessly flowing water (6)
- 2 Make a request for a copper ring (6)
- 3 Every one is after soft fruit (5)
- 4 Regards a foreign coin as an unacceptable thing (7)
- 5 Going bad—is dampish in the middle (9)
- 7 Ladies' wear offered by the undercover agent? (8)
- 8 Victory over a letter—at time for some manoeuvring (8)
- 11 Stabbing for high-fliers? (4)
- 15 A plant to cover the ground quickly and splendidly (6)
- 17 Country including the National Trust—it's ordered (8)
- 18 A countryman is able to aid an organisation (8)
- 20 Try to find points in not drinking (4)
- 21 Top military man and politician set against each other (7)
- 22 To prosecute with the exertion of some pull (6)
- 23 When fed-up scoff, that's best (6)
- 26 The lions looked sound (5)

Solution to Puzzle No. 5,312

A	L	E	G	A	N	C	E	R	A	N	C	E	
H	M	A	S	I	N	G	T	O	B	E	E		
P	R	I	N	C	I	P	L	E	D				
H	A	N	K	I	N	G	P	E	R	F	A	N	
V	I	R	A	T	I	O	N						
S	T	R	E	E	T								
M	A	S	E	R									
N	E	C	E	S	S								
C	O	N	C	E	S								
S	T	R	E	E	T								
S	T	R	E	E	T								

[illegible]

Contd. on next Page

FT UNIT TRUST INFORMATION SERVICE[illegible]

فكان اسم الأصل

LONDON SHARE SERVICE

[illegible]

ANZ Finance High Interest Client

[illegible]

	Green	Red
--	-------	-----

[illegible]

UNIT TRUST NOTES
 are in force unless otherwise indicated.

[illegible]

AMERICANS—Continued

CANADIANS

BANKS, & LEASING

BEERS, WINES & SPIRITS

BUILDING, TIMBER, ROADS

BUILDING, TIMBER, ROADS—Cont

CHEMICALS, PLASTICS

DRAPERY AND STORES

DRAPERY AND STORES—Cont.

ELECTRICALS

ENGINEERING—Continued

INDUSTRIALS—Continued

INDUSTRIALS—Continued

**FOOD,
GROCERIES, ETC**

HOTELS AND CATERERS

INDUSTRIALS (Miscel.)

INSURANCES

[illegible]

MINES Continued

1987		Stock		Price	%	Div	Yr
High	Low						
560	149	Wagon E& M Minerals	67				
560	145	Wildcat Petroleum ZIC	35		0.25	0.8	
560	140	Winn-Dixie Stores Inc	48				
560	135	Worland Petroleum ZIC	29				
560	130	Worland Petroleum ZIC	29				
560	125	Worland Petroleum ZIC	29				
560	120	Worland Petroleum ZIC	29				
560	115	Worland Petroleum ZIC	29				
560	110	Worland Petroleum ZIC	29				
560	105	Worland Petroleum ZIC	29				
560	100	Worland Petroleum ZIC	29				
560	95	Worland Petroleum ZIC	29				
560	90	Worland Petroleum ZIC	29				
560	85	Worland Petroleum ZIC	29				
560	80	Worland Petroleum ZIC	29				
560	75	Worland Petroleum ZIC	29				
560	70	Worland Petroleum ZIC	29				
560	65	Worland Petroleum ZIC	29				
560	60	Worland Petroleum ZIC	29				
560	55	Worland Petroleum ZIC	29				
560	50	Worland Petroleum ZIC	29				
560	45	Worland Petroleum ZIC	29				
560	40	Worland Petroleum ZIC	29				
560	35	Worland Petroleum ZIC	29				
560	30	Worland Petroleum ZIC	29				
560	25	Worland Petroleum ZIC	29				
560	20	Worland Petroleum ZIC	29				
560	15	Worland Petroleum ZIC	29				
560	10	Worland Petroleum ZIC	29				
560	5	Worland Petroleum ZIC	29				
560	0	Worland Petroleum ZIC	29				

[illegible][illegible][illegible][illegible]

WORLD STOCK MARKETS

[illegible]**OVER-THE-COUNTER** *Nasdaq national market, closing prices*[illegible]

April 27	April 24	April 23	April 22	Year		24	22	21	SOUTH AFRICA JSE Gold (289/78) JSE Index (339/339)
				High	Low				
1000.22	1000.23	1000.25	1000.25	1000.00	1000.00	1,971	1,958	1,913	

	(2/12/87)	(2/1/87)	Rate	1,286	1,043	832
			Recharged	306	332	352
THURSDAY						
	April 27	April 30	April 30	April 30	1987	
					High	Low
Mexico & Haiti	2,851.0	3,414.0	3,762.0	2,813.0	1,882.2 (2/1/87)	1,882.2 (2/1/87)
Compania	2,852.2	3,737.8	3,768.5	2,861.2 (2/4/87)	2,861.2 (2/4/87)	2,861.2 (2/4/87)
MONTREAL	1,880.0	2,332.2	1,855.0	1,855.0 (2/4/87)	1,533.3 (2/1/87)	1,533.3 (2/1/87)
<p>SWEDEN Jacobson & P. (3/12/85) _____</p> <p>SWITZERLAND Swiss Bank Corp (3/12/85) _____</p> <p>WORLD of S. Capital Int. (2/1/87) _____</p>						

* Indicates pro-forma figure

	2.94m	Change on Day	2.94m	Change on Day
Sweden	2,785,000	+ 26%	2,410,100	0%
USA	2,500,000	+34%	2,080,100	7%
South Africa	2,000,000	7%	1,825,000	+ 2%
ATF	2,000,000	24%	1,721,100	14%
Japan	2,576,000	27	1,652,000	- 1%
Admission 20%				

Base values of all indices
264.3 and Australia, All
1970-12, 100.0. Toronto Co
Portland 40/60, 5. Backed
transport, (C) Closed, (N)

LONDON - Most Active Stocks

Commodity, August 27, 1983											
Stocks				Bonds				Commodities			
Stocks	Change	Price	Volume	Bonds	Change	Price	Volume	Commodities	Change	Price	Volume
IBM	+1.00	98	—	10-Year T-Note	+0.01	100.00	100	Crude Oil	+0.01	100.00	100
AT&T	+0.75	276	—	20-Year T-Note	+0.02	100.00	100	Natural Gas	+0.01	100.00	100
General Electric	+0.50	167	—	30-Year T-Note	+0.03	100.00	100	Gold	+0.01	100.00	100
Westinghouse	+0.25	281	—	10-Year T-Note	+0.01	100.00	100	Silver	+0.01	100.00	100
Johnson & Johnson	+0.10	—	—	20-Year T-Note	+0.02	100.00	100	Copper	+0.01	100.00	100
Merck	+0.05	—	—	30-Year T-Note	+0.03	100.00	100	Platinum	+0.01	100.00	100
Boeing	+0.15	—	—	10-Year T-Note	+0.01	100.00	100	Palladium	+0.01	100.00	100
Amgen	+0.08	—	—	20-Year T-Note	+0.02	100.00	100	Rhodium	+0.01	100.00	100
Novartis	+0.03	—	—	30-Year T-Note	+0.03	100.00	100	Iridium	+0.01	100.00	100
Glaxo	+0.02	—	—	10-Year T-Note	+0.01	100.00	100	Ruthenium	+0.01	100.00	100
Roche	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Rhenium	+0.01	100.00	100
Schering	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Neodymium	+0.01	100.00	100
Novartis	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Praseodymium	+0.01	100.00	100
Amgen	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Samarium	+0.01	100.00	100
Novartis	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Europium	+0.01	100.00	100
Amgen	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Gadolinium	+0.01	100.00	100
Novartis	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Terbium	+0.01	100.00	100
Amgen	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Dysprosium	+0.01	100.00	100
Novartis	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Ytterbium	+0.01	100.00	100
Amgen	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Lanthanum	+0.01	100.00	100
Novartis	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Cerium	+0.01	100.00	100
Amgen	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Neodymium	+0.01	100.00	100
Novartis	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Praseodymium	+0.01	100.00	100
Amgen	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Samarium	+0.01	100.00	100
Novartis	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Gadolinium	+0.01	100.00	100
Amgen	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Terbium	+0.01	100.00	100
Novartis	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Dysprosium	+0.01	100.00	100
Amgen	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Ytterbium	+0.01	100.00	100
Novartis	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Lanthanum	+0.01	100.00	100
Amgen	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Cerium	+0.01	100.00	100
Novartis	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Neodymium	+0.01	100.00	100
Amgen	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Praseodymium	+0.01	100.00	100
Novartis	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Samarium	+0.01	100.00	100
Amgen	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Gadolinium	+0.01	100.00	100
Novartis	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Terbium	+0.01	100.00	100
Amgen	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Dysprosium	+0.01	100.00	100
Novartis	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Ytterbium	+0.01	100.00	100
Amgen	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Lanthanum	+0.01	100.00	100
Novartis	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Cerium	+0.01	100.00	100
Amgen	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Neodymium	+0.01	100.00	100
Novartis	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Praseodymium	+0.01	100.00	100
Amgen	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Samarium	+0.01	100.00	100
Novartis	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Gadolinium	+0.01	100.00	100
Amgen	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Terbium	+0.01	100.00	100
Novartis	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Dysprosium	+0.01	100.00	100
Amgen	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Ytterbium	+0.01	100.00	100
Novartis	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Lanthanum	+0.01	100.00	100
Amgen	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Cerium	+0.01	100.00	100
Novartis	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Neodymium	+0.01	100.00	100
Amgen	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Praseodymium	+0.01	100.00	100
Novartis	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Samarium	+0.01	100.00	100
Amgen	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Gadolinium	+0.01	100.00	100
Novartis	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Terbium	+0.01	100.00	100
Amgen	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Dysprosium	+0.01	100.00	100
Novartis	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Ytterbium	+0.01	100.00	100
Amgen	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Lanthanum	+0.01	100.00	100
Novartis	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Cerium	+0.01	100.00	100
Amgen	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Neodymium	+0.01	100.00	100
Novartis	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Praseodymium	+0.01	100.00	100
Amgen	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Samarium	+0.01	100.00	100
Novartis	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Gadolinium	+0.01	100.00	100
Amgen	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Terbium	+0.01	100.00	100
Novartis	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Dysprosium	+0.01	100.00	100
Amgen	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Ytterbium	+0.01	100.00	100
Novartis	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Lanthanum	+0.01	100.00	100
Amgen	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Cerium	+0.01	100.00	100
Novartis	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Neodymium	+0.01	100.00	100
Amgen	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Praseodymium	+0.01	100.00	100
Novartis	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Samarium	+0.01	100.00	100
Amgen	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Gadolinium	+0.01	100.00	100
Novartis	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Terbium	+0.01	100.00	100
Amgen	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Dysprosium	+0.01	100.00	100
Novartis	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Ytterbium	+0.01	100.00	100
Amgen	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Lanthanum	+0.01	100.00	100
Novartis	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Cerium	+0.01	100.00	100
Amgen	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Neodymium	+0.01	100.00	100
Novartis	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Praseodymium	+0.01	100.00	100
Amgen	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Samarium	+0.01	100.00	100
Novartis	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Gadolinium	+0.01	100.00	100
Amgen	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Terbium	+0.01	100.00	100
Novartis	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Dysprosium	+0.01	100.00	100
Amgen	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Ytterbium	+0.01	100.00	100
Novartis	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Lanthanum	+0.01	100.00	100
Amgen	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Cerium	+0.01	100.00	100
Novartis	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Neodymium	+0.01	100.00	100
Amgen	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Praseodymium	+0.01	100.00	100
Novartis	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Samarium	+0.01	100.00	100
Amgen	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Gadolinium	+0.01	100.00	100
Novartis	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Terbium	+0.01	100.00	100
Amgen	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Dysprosium	+0.01	100.00	100
Novartis	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Ytterbium	+0.01	100.00	100
Amgen	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Lanthanum	+0.01	100.00	100
Novartis	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Cerium	+0.01	100.00	100
Amgen	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Neodymium	+0.01	100.00	100
Novartis	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Praseodymium	+0.01	100.00	100
Amgen	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Samarium	+0.01	100.00	100
Novartis	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Gadolinium	+0.01	100.00	100
Amgen	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Terbium	+0.01	100.00	100
Novartis	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Dysprosium	+0.01	100.00	100
Amgen	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Ytterbium	+0.01	100.00	100
Novartis	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Lanthanum	+0.01	100.00	100
Amgen	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Cerium	+0.01	100.00	100
Novartis	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Neodymium	+0.01	100.00	100
Amgen	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Praseodymium	+0.01	100.00	100
Novartis	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Samarium	+0.01	100.00	100
Amgen	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Gadolinium	+0.01	100.00	100
Novartis	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Terbium	+0.01	100.00	100
Amgen	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Dysprosium	+0.01	100.00	100
Novartis	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Ytterbium	+0.01	100.00	100
Amgen	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Lanthanum	+0.01	100.00	100
Novartis	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Cerium	+0.01	100.00	100
Amgen	+0.01	—	—	10-Year T-Note	+0.01	100.00	100	Neodymium	+0.01	100.00	100
Novartis	+0.01	—	—	20-Year T-Note	+0.02	100.00	100	Praseodymium	+0.01	100.00	100
Amgen	+0.01	—	—	30-Year T-Note	+0.03	100.00	100	Samarium	+0.01	100.00	100
Novartis	+0.01	—	—	10-Year T-Note	+0						

NYSE COMPOSITE CLOSING PRICES

12 Month										12 Month									
High	Low	Stock	Dis.	Vol.	E	100's	High	Low	Stock	Dis.	Vol.	E	100's	High	Low				
Continued from Page 43																			
54	37		Worth	01.32	2.8	14	22851481	4612	47	-									

20	9	Winstg	20	1.7	16	685	11%	11%	11%	1%	74	2	WrtAr	48	6%	6%	6%	1%
6%	2%	Winstg			61	3	3				15%	14%	WrtVn	29	17%	16%	17%	+1%
10%	3%	Winstg	16	2.9	97	9%	d	5%	5%	1/2	54	38	Wrtg s1.04	2.2	19	278	48%	47%

[illegible]

Travelling on Business

Enjoy reading your complimentary copy of the Financial Times while
in Amsterdam at the

American Hotel,	Hotel Apollo,	Garden Hotel,	Hilton
Hilton Hotel,	Marriott Hotel,	Seaesta Hotel,	
Vistaria Hotel,			

LONDON Chief price changes

RISKS:		
Broms Inds.	127	+10
CRA	489	+69
Ctry, New Tn	162	+10
Crit Lodge	93	+7
Gar Booth	248	+12
Hammerson A	529	+12%
Hillards	345	+1
Huntz Assoc.	426	+1
Inchcape	639	+3
Lec Radrng	320	+1
Leeds Gr.	358	+1
MacI.(P.&W.)	119	+1

Mrkhth Secs.	110	+ 7	Wilkes (J.)	202	+
Menzies (J.)	392	+12			

Nth Britn Ins.	185	+12	BTR	304	-
Ratcliffe Inds.	125	+10	Farnell Elec.	213	-
RTZ	980	+22	Jaguar	560	-
Strong & Fisher	238	+12	Lloyds Bk.	518	-
Sun Life	£124	+ %	Midland Bk.	659	-
Tisbury	312	+20	Wellcome	408	-
Wace	115	+ 6	Youghal Carps	9	-
Walk Greenbk.	974	+ 8			

... in Doelen at the
Groot Hotel

8
12
14
16
11
11
16

... in Scheveningen at
the Kurhaus Hotel



FINANCIAL TIMES
Europe's Business Newspaper —
in London Frankfurt New York

Travelling on Business?

Enjoy reading your complimentary copy of the Financial Times when you're staying


... in Amsterdam at the
American Hotel, Hotel Apollo, Garden Hotel,
Hilton Hotel, Marriott Hotel, Sonesta Hotel,
Victoria Hotel

... in Doelen at the
Crest Hotel

... in Schiphol at the
Hilton Hotel

... in Rotterdam at the
Hilton Hotel

... in Scheveningen at
the Kurhaus Hotel



FINANCIAL TIMES
Europe & Business News

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

Continued on Page 43

AMEX COMPOSITE CLOSING PRICES

[illegible]

Continued on Page 41

FINANCIAL TIMES

WORLD STOCK MARKETS

AMERICA

Volatile day in pursuit of the dollar

WALL STREET

FOLLOWING the dollar's gyrations, Wall Street stock and bond prices plunged, then recovered in turbulent trading yesterday, writes *Roderick Oram* in New York.

Bond prices had been off as much as 1 1/4 points but followed bond futures to higher ground after the US currency pulled up from record lows set overnight in the Far East.

Stocks followed the lead of the credit markets. The Dow Jones industrial average lost 40 points in the first half-hour, recovered to a gain on the day of more than 16 points before slipping back late in the day to close down 4.83 points at 2,280.54.

Broader market indices were mixed with the Standard & Poor's 500 index edging up 0.31 of a point to 281.53 while the New York and American stock exchange composite indices closed down 0.10 at 281.83 and 3.79 at 318.91 respectively.

NYSE volume was heavy at 222.7m shares with declining issues outnumbering those rising by a ratio of more than two-to-one. Institutional investors did not appear to be active sellers during the morning, some traders said. Reports that Merrill Lynch and Goldman Sachs had advised investors to sell some stocks to increase the cash element of their portfolios might have contributed to the losses.

Merrill Lynch's model portfolio, for example, now stands at 30 per cent cash, 45 per cent equities and 35 per cent bonds, compared with the previous weighting of 15, 50 and 35 respectively.

Oil stocks were among the weakest sectors yesterday, reflecting fears of lower oil prices after reports that Saudi Arabia had exceeded its April Opec oil production quota. Exxon, which reported sharply lower earnings on Friday, was down 5 1/8 to \$55 1/2. Chevron lost 3/8 to \$54 1/2. Atlantic Richfield fell 1/2 to \$53 1/2 and Mobil dropped 3/4 to \$47 1/2.

In contrast, Standard Oil rose 5/8 to \$72 1/2, equalling its 52-week high. Investors believe British Petroleum will have to raise its initial offer of \$70 a share for the stock it does not already own.

Among industrial groups reporting first-quarter earnings, YIT dipped 3/4 to \$53 1/2, Textron lost 1/2 to \$62 1/2, Browning-Ferris added 3/8 to \$27 1/2. Brunswick jumped 3/8 to \$43 1/2. Goodyear Tire & Rubber rose 1/4 to \$58 1/2 and Singer fell 1/4 to \$44 1/2.

In the insurance sector Chubb rose 1 1/2 to \$56 1/2 and Home Group gained 5 1/2 to \$21 1/2, both on sharply higher first-quarter profits. Among other insurers, Aetna fell 1/2 to \$55 1/2, CIGNA rose 1/4 to \$59 1/2 and Travelers gained 3/8 to \$44 1/2. Chrysler, down 1/4 to \$35 1/2, and Boeing, down 1/2 to \$45 1/2, were among the few companies reporting

lower results yesterday. Chrysler also announced a shelf registration for sale of 450,000 shares including 337,000 held by Mr Lee Iacocca, its chairman.

In the takeover arena GAF, down 1/4 to \$47 1/2, dropped its offer for Borg-Warner, down 5/8 to \$47 1/2. GAF also announced it would earn about \$190m pre-tax profit on selling its Borg-Warner shares and it would buy back 3m of its own shares, equal to about 8 per cent of the total.

Commerce Union jumped 1 1/4 to \$30 1/2 in the over-the-counter market after it agreed to a takeover by Sovran Financial, a Virginia bank holding company. Shareholders in Commerce Union will receive 0.91 of a Sovran share for each share in the Tennessee bank holding company in one of the largest bank acquisitions in the southeastern US. Sovran fell 3/4 to \$36.

Barrington Industries, the largest US textiles producer, jumped a further 3/8 to \$58 1/2 following Friday's takeover offer of \$60 a share from Dominion Textile of Canada and Mr Asher Edelman, a New York corporate raider.

The most active NYSE issue was Southern Companies, a southeastern US utilities holding company, which begins trading ex-dividend today. It rose 3/4 to \$24 1/2 on volume of more than 7.5m shares.

Credit markets got off to a bad start with sharp falls of about 1 1/4 points in bond prices because of the dollar's weakness abroad. A partial recovery in Europe and New York from the dollar's heavy losses overnight in the Far East helped bond futures to lift the cash market.

The price of the benchmark 7.50 per cent Treasury long bond finished the day up 1/4 of a point at 88 1/2 at which it yielded 8.59 per cent. Prices of other bonds followed a similar pattern.

CANADA

WORRIES about rising interest rates and the falling US dollar caused sharp dips from the start in Toronto trading, with profit-taking much in evidence.

Oil shares were among those hit, with Imperial Oil class A losing 1/4 to \$34 1/2, Gulf Canada dropping 1/2 to \$32 1/2 and Shell Canada losing 1/4 to \$34 1/2. Canadian Pacific, one of the most active volume leaders, shed 1/4 to \$21 1/2. Nova Scotia class A dropped 1/4 to \$27 1/2 and Laidlaw class A eased 1/4 to \$28 1/2.

Gold, too, was affected by profit-taking after reaping the reward of higher bullion prices. Campbell Red Lake shed 3/8 to \$37 1/2, Dome Mines lost 3/8 to \$36 1/2, Echo Bay slipped 3/8 to \$34 1/2 and Lac Minerals eased 1/4 to \$31 1/2. While reporting a higher first quarter profit.

Montreal followed the downward trend.

Yoko Shibata reports on Japan's response to Western pressure

TSE may grant foreign seats early

THE TOKYO Stock Exchange (TSE) is expected to decide in the summer or autumn this year on the number of additional seats to be allocated to foreign securities houses, Mr Kikuchi Miyazawa, the Japanese Finance Minister, told a committee of the Diet (parliament) yesterday.

Such a decision by the TSE would virtually settle the problem of opening the exchange further to foreign companies, Mr Miyazawa said.

His comments on TSE membership follow an increase in pressure on the Japanese authorities by the US and UK in recent weeks. Mr Kikuchi Miyazawa, a US Democratic senator who recently visited Japan to press for wider access for US commercial banks and investment banks, said the TSE had agreed to invite applications from prospective foreign members by October, which would mean that new members could begin trading by

May next year - six months earlier than previously expected.

Mr Michael Howard, the British Minister of Corporate and Consumer Affairs, earlier this month urged the Ministry of Finance to work out rapidly a concrete schedule for allowing more foreign securities houses to join the TSE.

The TSE flatly rejected the request saying it could not physically accommodate more members until May 1993, when its new buildings would be completed.

TSE officials appeared to be softening their position last Friday when they hinted that the physical problems of the exchange could be solved when the new exchange building was ready.

Six foreign brokerage houses hold seats on the TSE: S.G. Warburg Securities, Jardine Fleming, Goldman Sachs, Merrill Lynch, Morgan Stanley and

Vickers de Costa, a subsidiary of Citicorp.

The UK Government has threatened to invoke provisions contained in the Financial Services Act which would enable it to refuse new licences for Japanese banks and insurance companies wishing to operate from London.

The UK has told Japan it wants three more TSE seats for Baring Brothers, J. Henry Schroder Wagg and Kleinwort Benson by the end of this year.

When Mr Schummer introduced the bill concerning possible cancellation of primary dealership of US Government securities for Japanese companies, he said that granting financial service companies more access to Japan was among topics to be discussed between the Reagan Administration and the Japanese Prime Minister Mr Yasuhiro Nakasone who visits the US this week.

Mr Schummer said the TSE officials indicated strongly that



Mr Kikuchi Miyazawa

several US companies would be admitted. It is understood that Salomon Brothers and First Boston are near the top of the list.

The visiting managing director of First Boston, Mr James Welsh, said here: "First Boston plans to expand the Japanese operations in response to the internationalisation of the Japanese capital market." Mr Welsh expressed his company's strong interest in becoming a member of the TSE.

ASIA

Biggest one-day fall for Nikkei

TOKYO

THE YEN'S unabated strength severely depressed the Tokyo market yesterday, pushing the Nikkei average into its biggest ever single-day fall, writes *Shigeo Nishikawa* of Jiji Press.

The closely followed market barometer shed a record 81.30 points from last week's close to 23,672.41. The previous largest single-day drop of 67.33 points was recorded on September 16 last year.

Volume totalled 1.13m shares compared with Friday's 1.81m. Losses outran gains by 639 to 238, with 121 issues unchanged.

On the Tokyo foreign exchange market, the dollar continued its slide against the yen, plunging to a postwar record low of ¥137.25 briefly before closing at ¥138.10, down ¥1.40 from last week's close.

Simmering investor concern over precariously high prices boomed over. Small-lot selling hit large-capitalisation stocks, issues expected to benefit from growing domestic demand and financial shares. Conversely, blue chips performed strongly despite the soaring yen.

Cautiousness was registered by large-capital stocks and ship-buildings, targets of institutional investors since the beginning of this year.

Nippon Steel, though topping the active list with 177.13m shares changing hands, lost ¥28 to ¥370. Ishikawajima-Harima Heavy Industries, the second busiest issue with 89.50m shares traded, plummeted ¥55 to ¥708.

Power and gas utilities fared poorly, with Tokyo Electric Power declining ¥480 to ¥5,800, Kansai Electric Power ¥720 to ¥4,280, and Tokyo Gas ¥120 to ¥1,380.

Against this bearish scenario, recently unpopular blue chips rose almost across the board.

Bond prices moved erratically, with institutional investors retreating to the sidelines.

The yield on the benchmark 5.1 per cent government bond, maturing in June 1996, fell to an all-time low of 3 per cent shortly after the

opening. Later, however, investors wariness about the rapid yield drop grew, sending the yield up to 3.23 per cent at the close of yesterday's trading from Saturday's 3.113 per cent.

The yield on the benchmark issue declined to record lows of 2.906 per cent on the over-the-counter market.

AUSTRALIA

STRONG SUPPORT for gold stocks and leading miners pushed Sydney shares to record levels. Demand for golds was inspired by persistent worries over the state of the US dollar and the continued buoyancy of the dollar price.

The All Ordinaries index finished 23.1 points higher at a record close of 1,793.6, just 0.1 above the previous high reached on April 13.

The gold index rose 123.3 points to a record 3,877.5, a gain of 3.4 per cent and the All Resources index rose 42.5 points to 1,223.1.

HONG KONG

FEARS for the dollar sparked selling by both small investors and institutions in Hong Kong. There was a 71.14 drop in the Hang Seng index, while the Hong Kong index fell 48.17 to 1,695.50.

Principal sellers were British brokerage houses, concerned that continued dollar weakness could hit the local currency. In spite of activity by US and Japanese officials and Bundesbank and Bank of Japan intervention, the US dollar registered a mixed ending.

SINGAPORE

PROFIT-TAKING weakened a strong early surge during an active day, with Singapore blue chips hardest hit. Relief that the Malaysian elections are over was shown by stepped-up activity involving Malaysian issues.

The Straits Times industrial index gained 2.61 points to 1,140.37 and the All-Share index improved 0.87 to 338.03.

EUROPE

Frankfurt heads downward trend

THE WEAKER dollar and the overnight drop on Far Eastern exchanges unsettled trading on the European bourses yesterday.

Frankfurt led the way down as the Commerzbank index plunged 54.3 to 1,749.40.

The failure of Bundesbank intervention to prevent the dollar sliding to DM 1.7785 against Friday's DM 1.7969 at the Frankfurt fixing sparked the large selloff, which gathered pace after the suspension of trading in Klockner Werke until the group's annual meeting on Thursday.

Klockner had plummeted DM 87.50 in hectic Friday trading, that focused on fears that it might suffer losses of up to DM 300m from the bankruptcy of its 49 per cent owned steelmaking subsidiary Manxhütte.

The selloff coincided with the release of a BHF bank survey of the German dependence on exports, which accounted for over 33 per cent of GNP in 1986.

The automobile sector, which in the single most important exporting industry in the German economy with 18 per cent of all exports, derived little joy from this news as the dollar plunged.

Daimler fell DM 32 to DM 956, BMW was DM 15 cheaper at DM 545 and VW at DM 338.50 closed DM 8.50 lower.

Banks were also sharply lower with Deutsche Bank DM 18.80 cheaper at DM 618.50 and Dresdner down DM 11 to DM 332.

SOUTH AFRICA

GOLD stocks continued to rise in Johannesburg after a nervous start with the bullion price remaining above \$470.

The All-Gold index gained 7 points to 2,212. The industrial index climbed 5 to 1,824 and the Overall index rose 8 to 2,403, all new highs.

LONDON

THE STRENGTH of the pound, the sharp decline in Tokyo shares and an absence of foreign buyers helped to depress London equities, but selling was persistent rather than heavy.

Share prices closed above the day's worst levels, with the FT-100 index down 14.9 at 1,986.6 and the FT Ordinary 15.7 lower at 1,565.2.

Gills opened a shade higher on some light buying from Japan but soon fell back in the face of a gloomy performance by New York bonds. Details, Page 46.

Chemicals, also sensitive to dollar fluctuations, posted a broad retreat with Bayer down DM 10.30 to DM 297.70 and BASF weakened by DM 6.30 to close at DM 265.

Bonds were traded thinly with most domestic and overseas buyers on the sidelines on fears of higher international interest rates. Longs dropped by up to 40 basis points although some issues managed gains of nearly 5 basis points.

The Bundesbank's market balancing activities amounted to purchases of DM 2.4m after sales on Friday of DM 181.5m. The average yield on public authority paper rose to 5.40 per cent from 5.38 per cent.

Paris derived little joy from the weaker dollar as exporters turned softer. Electronics, car makers and foods were hardest hit while construction issues were weaker on the prospects of higher domestic interest rates.

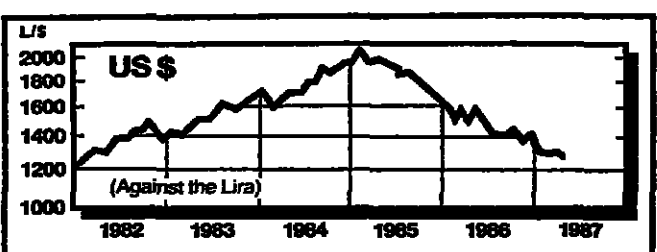
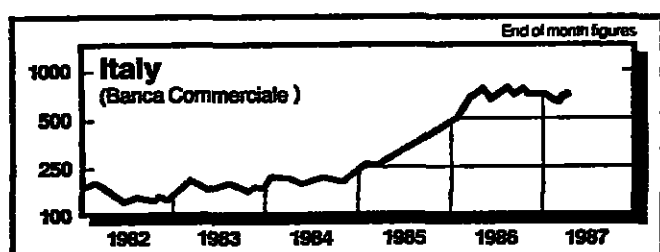
Radio-technique fell FF 115 to FF 1,605, Matra was FF 135 lower at FF 2,730 and Alcatel was FF 30 down to close at FF 2,900.

Among the weaker car stocks, Michelin was marked down FF 220 to FF 3,900 while Peugeot was FF 46 off at FF 1,613.

BSN led the foods sector down with FF 200 fall to FF 5,620 and Moët Hennessy was FF 34 weaker at FF 2,381.

Brussels was broadly lower on profit-taking and the weaker dollar although volume remained thin.

KEY MARKET MONITORS



STOCK MARKET INDICES

NEW YORK	April 27	Previous	Year ago	FAZ-Aldien	578.12	595.20	721.81
DJ Industrials	2,236.51	2,235.37	1,835.57	Commerzbank	1,748.10	1,803.70	1,183.12
DJ Transport	300.25*	313.47	210.57	HONG KONG Hang Seng			
DJ Utilities	199.79	199.33	186.73	16,636.47 2,707.71 1,894.45			
S&P Comp.	281.98*	281.52	242.29	ITALY Banca Comm.			
				759.16 761.33 (c)			
LONDON FT				NEDERLANDS ANS CBS			
Ord	1,565.2	1,580.9	1,305.3	Gen			
SE 100	1,986.6	2,001.5	1,822.6	278.40 284.0 270.6			
A All-shares	984.81	1,001.33	801.14	Ind			
A 500	1,104.08	1,111.67	877.57	262.10 265.8 256.1			
Gold mines	463.6	444.4	252.7	NORWAY Oslo Bse			
A Long GR	8.99	8.92	7.79	430.19 436.16 358.4			
World Acl. Ind.	130.28	130.25	127.87				

CURRENCIES (London)

	US DOLLAR	STERLING	April 27	Previous
DM	1,788.0	1,791.0	2.57	2,567.5
FF	138.25	137.70	200.55	231.50
Yen	5,955	5,972.5	9,945	9,985
Sfr	1,450.0	1,482.0	2,435	2,422.5
It	2,010.0	2,025.0	3,225	3,247.5
Lira	1,277	1,278	2,125	2,117.50
CS	37.00	37.10	61.70	61.45
Sc	1,590.0	1,593.0	2,210	2,205.0

	INTEREST RATES	April 27	Previous
3-month US\$	8 1/8%	9 1/8%	
6-month US\$	4	4	
12-month US\$	5 1/4%	5 1/4%	
3-month UK	8 1/8%	8 1/8%	
6-month UK	8 1/8%	8 1/8%	
12-month UK	8 1/8%	8 1/8%	

	FINANCIAL FUTURES	April 27	Previous
US Treasury Bonds (CBT)	94 1/2	94 1/2	94 1/2
9% 20-yr of 100%	100 1/2	100 1/2	100 1/2
3-month US\$	94 1/2	94 1/2	94 1/2
6-month US\$	94 1/2	94 1/2	94 1/2
12-month US\$	94 1/2	94 1/2	94 1/2
3-month UK	94 1/2	94 1/2	94 1/2
6-month UK	94 1/2	94 1/2	94 1/2
12-month UK	94 1/2	94 1/2	94 1/2

RONCAGLIA OPR FLOUR MILLS

THE KEY TO PROFIT

Rationalisation: The four milling technology developed over the past 30 years by Roncaglia OPR enables bakeries, individual growers and farming cooperatives to set up their own independent flour mills.

TRAINING: Buyer's staff can be trained both at Roncaglia OPR works and on site. On-site installation and start-up are carried out by experienced technicians, whose cooperation with the client guarantees smooth commissioning.

SELF-SUFFICIENCY: A network of autonomous Roncaglia OPR milling plants throughout the nation allows national self-sufficiency in flour production. Bakeries, agricultural producers, either individuals or cooperatives, with the installation of Roncaglia OPR mills, can thus directly contribute to the social-economic development of their country.

INDEPENDENCE: The high returns made possible by Roncaglia OPR internationally patented plants reduce the lock-up time for capital and allow a rapid industrial growth. Roncaglia OPR technology, valid because advanced and simple, satisfies the need for independence of every public and private operator.

LOW INVESTMENT: The investment for the installation of Roncaglia OPR flour mill is the lowest possible to day in the field. A simple structure 5 metres high is enough to house Roncaglia OPR plants. Installation time never exceeds 30 days.

RONCAGLIA OPR
Engineering Works,
P.O. Box 519, 41100 Modena, Italy
Phone + 39 59 21 88 99 (Series)
+ 39 59 21 85 51 (Series)
Telex + 39 59 21 88 20
Telex 213384 216089 510169 RONCAL I

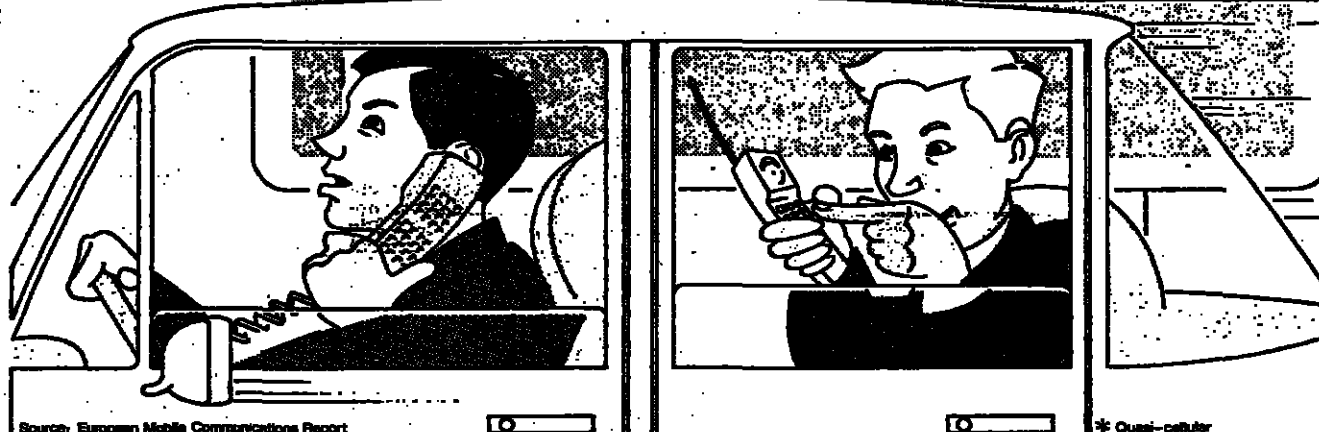
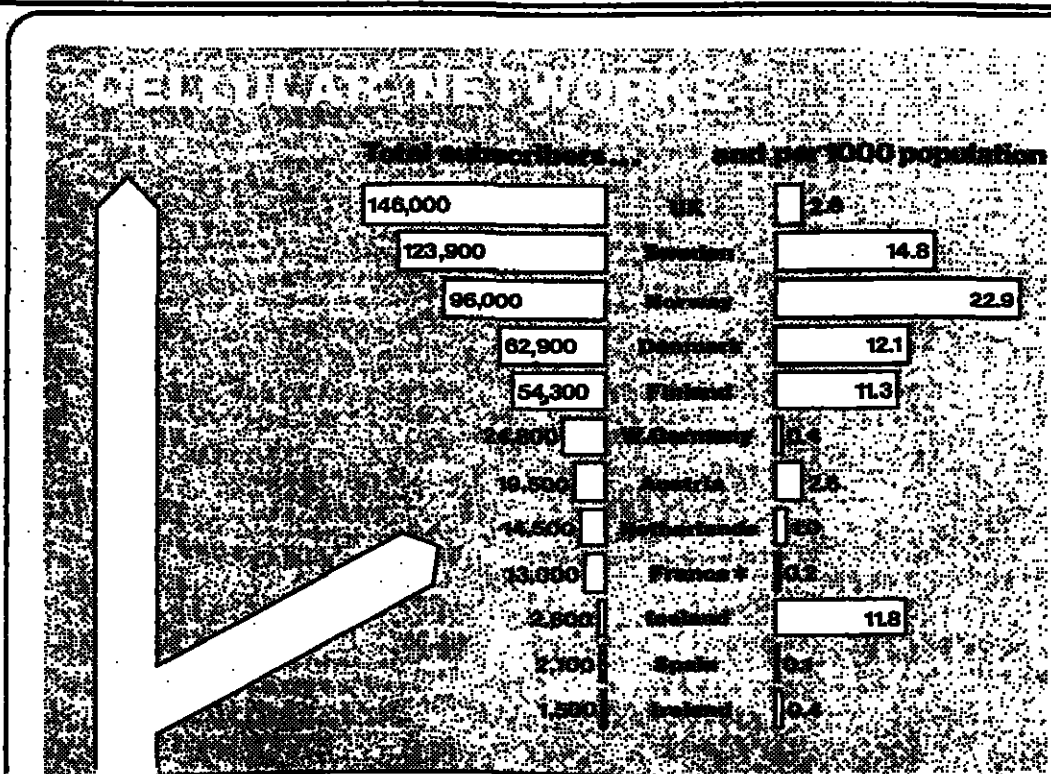
FINANCIAL TIMES SURVEY



already has 500,000 users of cellular radio, but an agreement on a pan-European network would be a major step forward towards a truly international mobile communications industry, as **David Thomas** reports.

An exploding market

telecommunications traffic, cellular is booming too. Up from 64,000 cellular carphones in 1985 to 80,000 last year, the number will reach 125,000 this year, according to Nippon Telegraph



Mobile Communications

Running parallel with the

US sector advances fast	
W. Germany: demand booms	
Private mobile radio	5
Value-added services sector	
Equipment: main suppliers	
Marketing new services	6

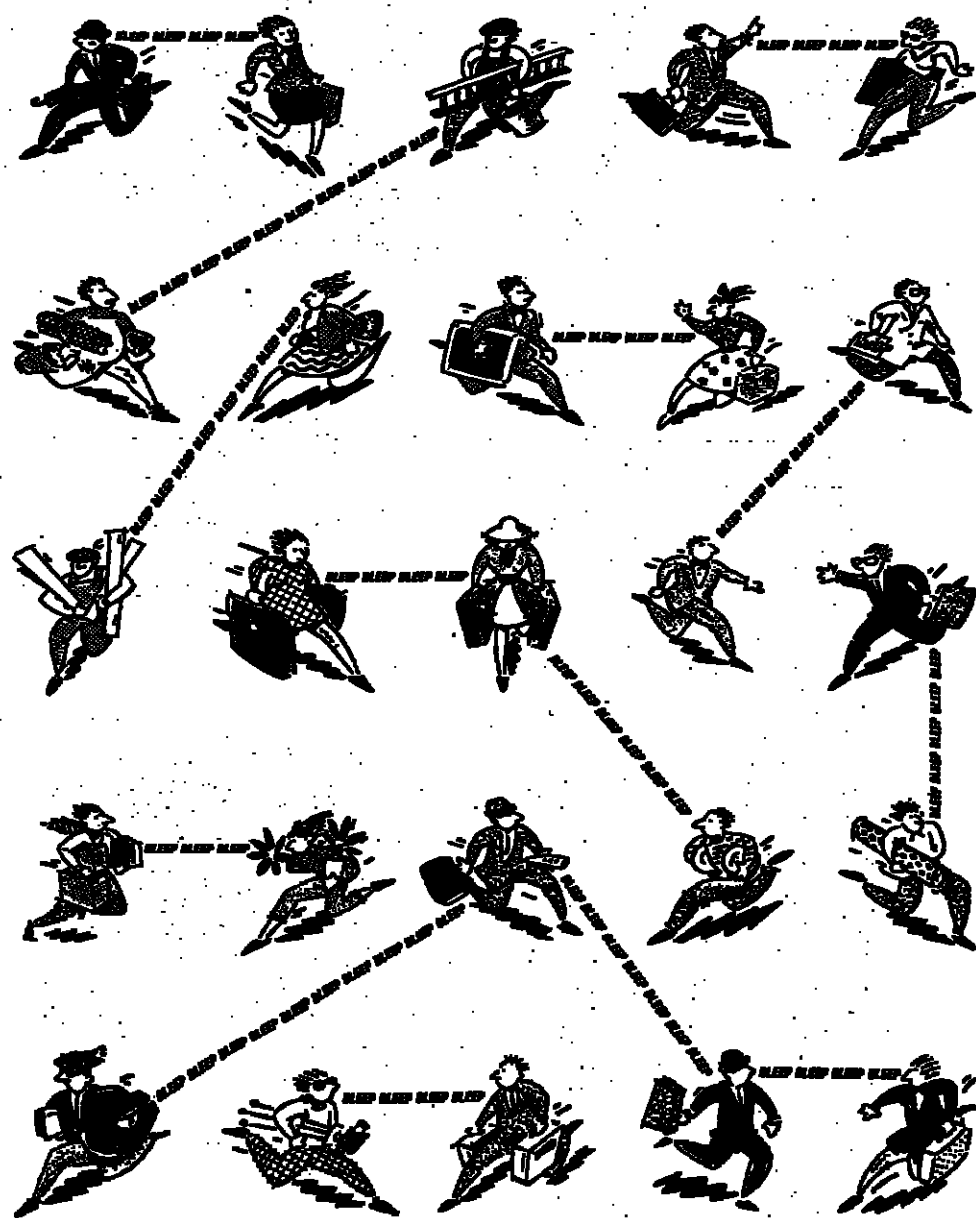
As with cellular, mobile radio and paging are offering more modern services. In Britain, the Band III companies will provide data transmission, so that field workers, such as maintenance

Agreement on the pan-European network would be a major step towards the development of a truly international mobile communications industry. Also worth watching is whether network and service companies spread their wings internationally too.

Increasing internationalisation may be the next chapter in what has so far been one of the brighter industrial stories of the 1980s.

· MERCURY PAGING · MERCURY PAGING · MERCURY PAGING · MERCURY PAGING · MERCURY PAGING

*Mercury and Motorola.
Together we're paging the people.*



Mercury
paging

MERCURY PAGING • MERCURY PAGING • MERCURY PAGING • MERCURY PAGING

MERCURY PAGING • MERCURY PAGING • MERCURY PAGING • MERCURY PAGING

• MERCURY PAGING • MERCURY PAGING • MERCURY PAGING • MERCURY PAGING • MERCURY PAGING •

MOBILE COMMUNICATIONS 2



London taxi driver Thomas Guy using a Vodafone cellular telephone. The UK has nearly 150,000 cellular-system users—Vodafone has 79,000 subscribers; Cellnet has 70,000 so far.

European Collaboration

Crucial decisions ahead

THE MONTH of May could mean make-or-break decisions for one of the most ambitious projects ever mooted by the European telecommunications authorities—a pan-European digital cellular network.

The scheme's proponents believe this new network is crucial to sustaining the rapid growth of mobile communications in Europe into the 1990s. They argue that there are at least five prizes to be won if the countries in Europe can sort out their differences and nurse the new network into existence:

- **Pan-European communications:** Central to the scheme is the concept that there should be one cellular mobile communications network linking all the countries of Europe.

- **Quality:** The pan-European network, because it will be digital, should offer better quality than the present generation of analogue systems. It should also be more suitable for the new demands being placed on mobile communications to transmit increasingly sophisticated data services.

- **Cost:** Some experts believe the digital cellular system should be able to offer cheaper services than the

existing analogue systems provided it achieves economies of scale by being adopted on a wide enough basis.

- **Capacity constraints:** So explosive has been the demand for mobile communications in Europe that the analogue systems will be hard pushed to meet demand by the early 1990s.

- **Manufacturing opportunities:** A pan-European digital system built to common standards should offer good opportunities for European manufacturers, particularly since on the proposed timetable Europe would be introducing a digital system ahead of both Japan and the US.

Non-European companies, such as Motorola of the US and NEC of Japan, have supplied much of the first-generation equipment in some key markets such as the UK. Government officials associated with the pan-European project hope that European manufacturers will seize the opportunity offered by the new system.

Estimates, which are inevitably little more than guesswork at present, suggest that about £1bn may have to be spent on base stations and exchanges to get the network running, followed by another £1bn on mobile equipment.

European companies such as Siemens and Bosch of West Germany, Philips of the Netherlands, Ericsson of Sweden, Matra of France, Mobira of Finland, and Racal and Plessey of the UK are all showing interest in the pan-European system. Most observers expect a small number of consortia to be formed out of these and other European players in the field.

European precedent: More intangibly, but equally important, is the boost which agreement on the pan-European system would give to those who believe that Europe's high tech future depends on creating a truly common market based on common standards.

European telecommunications has been characterised by national champions, national telecom authorities and national regulators. The result is that European manufacturers lack the potential economies of scale in their home markets which are open to the Americans and the Japanese.

The pan-European cellular system is an attempt to plan from scratch a new communications network based on common standards. "If we fail this test, are we just dreaming when we think about more advanced programmes like common standards for a fibre optic network?" asks one of the participants in the standard setting process.

But first the European countries will need to deal with the hiccup which has disrupted the standard setting process. A meeting of European telecom-

munications experts in Madeira in February failed to reach complete agreement on the key standards question of access to the frequency channels.

Thirteen of the countries represented at Madeira agreed on a narrow band solution. But France and West Germany said they preferred wideband, which is being supported by some manufacturing companies in the two countries.

French and German officials met after Madeira in an attempt to resolve the problem, but without success. Technical experts in both countries appear to have swung behind narrow band, but some industrial interests, particularly in France, stuck with wideband.

In a bid to break the deadlock, the West German government has now called representatives of West Germany, France, Italy and the UK together. The aim is to reach final agreement by the end of May at the latest.

If the standards roadblock can be removed, then work on the pan-European system will gather pace. The plan is to have final specifications ready by the end of this year, to invite tenders in early 1988, to place contracts in mid-1988, and to sign on the first customers in 1991.

Each country will manage its own tendering process, but the key to the pan-European nature of the system is that they will all use identical specifications — which would be a considerable victory over Europe's tower of Babel in technical standards.

David Thomas

Radiopaging industry

Poised for big leap forward

OVER THE past year or so, the car telephone has become a smash hit as a success symbol in the UK, an essential adornment for every fast-moving executive or city dealer.

Not so the humble radiopager—still widely seen as a utilitarian device which puts the user at the mercy of his head office without any of the glamour of being able to phone back from a briefcase.

Yet, in its own way, the radiopaging industry has been going through a genuine revolution, and is now moving into a period when it may well attract much more public attention. Over the next 12 months there is a strong possibility that a new competitive national structure will emerge in the industry, bringing the exposure and the intense marketing development which currently characterises the mobile telephone sector.

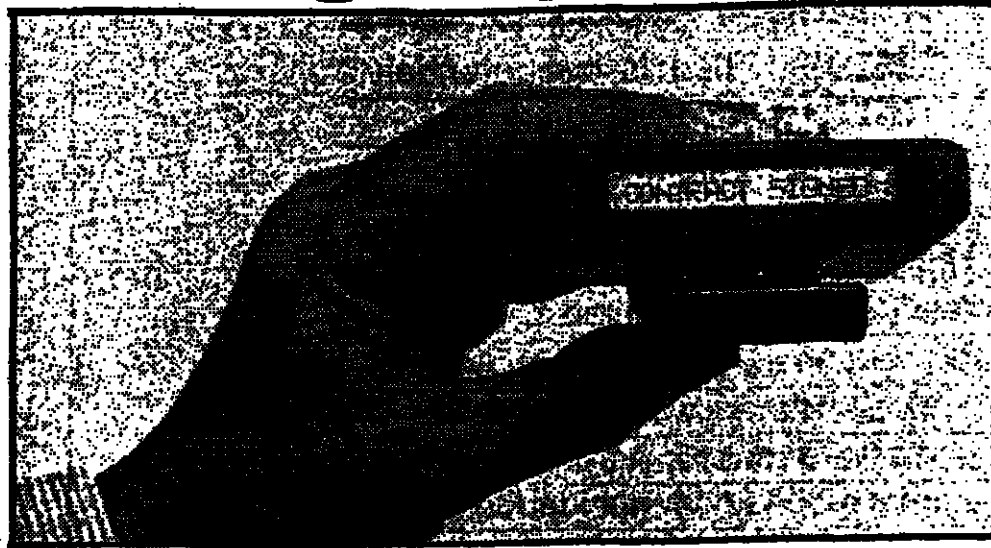
These potential developments are centred on the granting of a number of new national licences for radiopaging systems, which look like stimulating the development of at least two companies during the course of 1987. They follow a period in which one group, British Telecom Mobile Communications (BTMC), has already demonstrated conclusively that there is a market in the UK for an ambitious, nationwide system.

At present, the industry has an extremely unbalanced structure in the UK. By comparison with many other industrialised countries, the market penetration of radiopagers is relatively low in Britain—about 1.5 per cent of the workforce against 3.8 per cent in Japan, according to BIS Mackintosh, the market research organisation. But BTMC has nevertheless managed to stimulate a great deal of business, grasping at least 85 per cent of the wide-area market according to most estimates.

BTMC's success, however, is now attracting imitation. Both Racal Vodafone, which has matched British Telecom blow-for-blow in the cellular telephone market, and Mercury, a competitor to BT in the basic telephone service business, are planning to launch new radiopaging networks within the course of this year.

In addition, a further combination of small local radiopaging companies—Air Call, Digital Paging Systems and Pageboy—may also enter the national market in a consortium organisation.

This approach has given it an extremely flexible system which can be marketed nationally and locally at the



Inter-City Paging's new high capacity message blipper can receive messages up to 80 words long, using a scrolling illuminated display.

same time. It is possible for clients to choose a completely national service, for example, which means that they can be contacted on their pager virtually wherever they are in the country; but at the same time, customers can choose to be linked into a paging system in just one of the 40 zones, or a specified number of adjacent areas.

All of BTMC's present rivals are confined to local areas. None of these competitors has yet committed the funds to a national system, choosing instead to concentrate on specialised niches, such as inter-city paging between large conurbations which can be covered by a small network of urban and motorway base transmission stations.

New networks

BTMC's success, however, is now attracting imitation. Both Racal Vodafone, which has matched British Telecom blow-for-blow in the cellular telephone market, and Mercury, a competitor to BT in the basic telephone service business, are planning to launch new radiopaging networks within the course of this year.

In addition, a further combination of small local radiopaging companies—Air Call, Digital Paging Systems and Pageboy—may also enter the national market in a consortium organisation.

Air Call, with a market share of about 5 per cent, now has the financial backing of Bell South, one of the US regional telephone operating groups, which has acquired a 40 per cent stake in the British company's communications subsidiary. It says that talks are going on between the consortium partners with a view to launching a national system in 1988.

The attraction for this headlong development is two-fold. First of all, the indications are that the market has strong growth prospects. Although paging has not been marketed very heavily in the UK, partly because of the lack of national competitors, it has been growing at between 20 per cent and 30 per cent a year to a total of around £20m in operating revenues.

Companies believe that sales could be stimulated further, to bring penetration levels closer to international levels, by stronger promotion and advertising.

In many ways this market is still virgin territory in this country," says Mr Daniel Nabarro, chairman of the five-year-old Inter-City Paging, one of the smaller independent companies which specialises in the London area market.

Second, the companies that are launching themselves in competition to BTMC have the financial resources and the know-how to provide a genuinely forceful challenge to the market leader if they manage their promotion effectively.

Racal Vodafone, as the new Radiopaging will be called, will be backed by the Racal electronics group; and Mercury, a subsidiary of Cable and Wireless, is intending to launch in collaboration with Motorola, the US electronics company which will have a 49 per cent stake in the new concern.

Estimates

Both these companies have telecommunications networks which can be used to supply the backbone of the radiopaging system. This is particularly true of Racal, which is intending to establish a largely national system as soon as it launches its network, mainly by utilising the transmission lines—the microwave and cable links already established for its nationally-based Vodafone cellular system.

Analysts believe that with the economies of scale flowing from the use of the established telecommunications systems of these two companies, they should be able to create viable paging networks—indeed, estimates suggest that a 10 per cent stake in the market should allow a national organisation to break even at present price levels.

Without their existing telecommunications base, the future of the new companies in the paging business might be

more problematical given initial investment costs estimated at around £10m at Racal Vodafone and £4m at Mercury/Motorola.

An additional feature in maintaining the buoyancy of the market has been the steady product innovation in subscriber equipment. Services to customers today go well beyond the traditional receivers which simply beep when a message is sent through to the user.

Numeric pagers, for example, give the user a telephone number to call on a small display screen; more advanced alphanumeric receivers are capable of delivering a short message in words; the receivers can also be provided with substantial memories, so that the beep can be switched off for a period, but messages stored and scrolled up onto the screen when convenient.

In addition, users can now be linked into voicebank networks, so that messages can be stored for them on a central system, which can then be accessed by telephone using a personal pin code.

Over the longer term, the industry has ambitious plans for both the paging network and equipment. On the network side, some service providers are examining the possibility of international systems which will allow pagers bought in one country to be used in another.

In Europe, this will require a significant change in public policy because of frequencies employed for transmitting paging messages; explanatory talks have begun on establishing common standards, but an agreement is still a long way off.

In the US, on the other hand, BTMC has recently signed an agreement with Metrocast, a California-based venture capital group, which will link American pager users into the UK system and vice versa. A new frequency-hopping paging device has been developed for the US end of this arrangement, so that it can receive messages on different frequencies within a limited range.

Eventually, paging manufacturers are aiming to reduce the size of their equipment to the size of a wristwatch; indeed, another small US start-up company, AT & E, plans to launch such a device in the US shortly, using semiconductor technology from Plessey, the UK electronics group.

Microchip technology lies at the centre of this process of miniaturisation, and manufacturers are confident that the enormous leaps forward they are making in circuit integration will eventually make wrist-watch receivers both technically feasible and cheap. At that stage, it is possible to see paging being turned into something approaching a mass market. Perhaps it may even become glamorous.

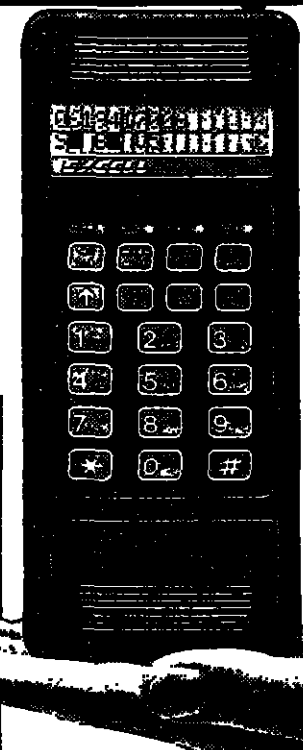
Terry Dodsworth

The smallest, lightest, most advanced cellphone in the world.

Measuring a mere 7" x 3" x 1" and weighing only 18½ ozs, the Excell Pocketphone is the world's only genuinely miniature cellphone. So portable that you can take it anywhere and use it anywhere.

Yet it gives you all the performance and features of much bigger phones.

We could mention rapid charging as standard, signal strength and battery meters, an optional dual network facility, data access and hands-free; and literally dozens more. All in a cellphone that's so small, light and easy to operate that it's always a pleasure to use.



Just as the 'phone is pocket sized, so is the price. You can buy a Pocketphone for only £1.990 or lease one for an extremely competitive £11.99 a week (+ VAT)!

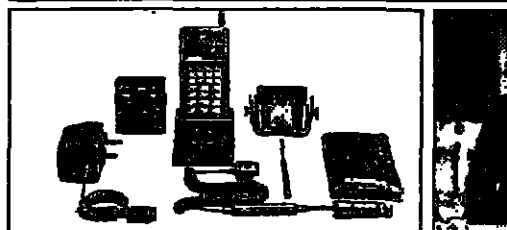
So why not call us for a demonstration or return the coupon.

Then we'll show you that as well as being the smallest, lightest, most advanced cellphone in the world, the Pocketphone also happens to be the best.

POCKET THE DIFFERENCE
for only £11.99 a week.

Here are just a few of the Pocketphone's many features:

- CONTINUOUS IN-CAR USE ○ FULLY CHARGED IN LITTLE MORE THAN 1 HOUR ○ WORKS IN TRAINS, CITY OR COUNTRYSIDE ○ DATA ACCESS ○ SHORT CODE 99 NUMBER MEMORY ○ 32 CHARACTER DISPLAY ○ HANDS-FREE



PHONE NOW FOR AN IMMEDIATE DEMONSTRATION

— LINES ALSO OPEN SUNDAYS 10am—4pm

SOUTH 01-387 5795 NORTH 061-976 2659 MIDLANDS 021-631 3130

EXCELL POCKETPHONE

Cellnet

ONLY AVAILABLE FROM EXCELL

*Subject to terms of the network. Please use over 5 years. Prices exclude connection/standing call charges and hands-free use.

OR FREEPOST TODAY

Please send me a brochure ☐ Please arrange a demonstration ☐

NAME _____

COMPANY _____

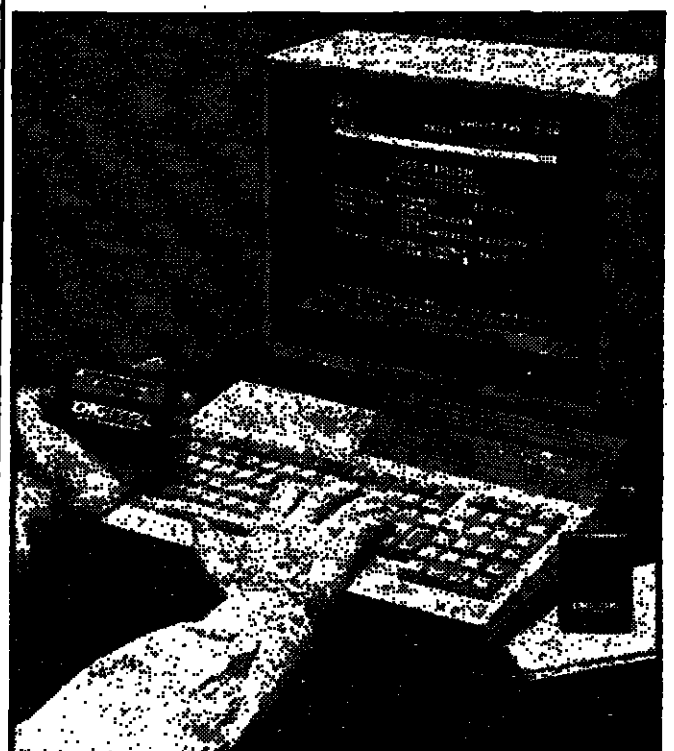
ADDRESS _____

POSTCODE _____ TEL _____

To: Excell Communications Limited, FREEPOST, Excell House,

100 Westway Road, Sale, Cheshire M33 4XN

FT16



"Open access"—a value-added extra for subscribers to Digital Mobile Communications' paging service that allows them to access pagers through viewdata facilities.



Voicebank, the telephone messaging system from British Telecom—no expensive equipment is required, just a telephone and a pocket-sized keypad.

Cellular Radio

Lighter to carry, firmer to hold, easier to pocket & power to spare

Actual size (excluding antenna): 7 1/4" long x 3 1/4" deep x 1 1/2" thick. Weighs only 1 1/2 lbs.

Mobira Cityman has all the features: short code speed dialling, scratch pad display, Auto Call repeat, five step volume control and an electronic security lock.

Day or night the clear-digit display panel and back lit key pad makes accurate dialling full hours talk time or eight hours listening out on just one battery charge (of course we give you a pocketable spare and a rechargeable unit) and an audible warning tone lets you know when it's getting low.

Ring (01) 680 4444

CALL US 24 HOURS A DAY 7 DAYS A WEEK

3 TO 5 YEAR LEASING CAN BE ARRANGED FOR APPROVED CUSTOMERS

CAR TELEPHONES LTD

MOBIRA CITYMAN

No B.T. No Comment.

From ingenious pocket radiopagers to sophisticated mobile radio networks, we mobilise more communications than any other organisation in the United Kingdom.

So if you're trying to make your operations even more efficient, send us the coupon or give us a call. Because we mean business.

British

TELECOM

For free advice about British Telecom Mobile Communications send to Bill Kimberley, FREEPOST, Mobile House, Euston Square, LONDON, NW1 7YS. Or phone 0800 222 656 free, for more details.

Name _____

Company Name _____

Address _____

Postcode _____

Telephone _____

FT 2714

MOBILE
COMMUNICATIONS

MOBILE COMMUNICATIONS 4

Japanese market opens at last to US suppliers

Tough nut to crack

JAPAN'S MOBILE telecommunications market, a small but growing sector, has been pried open at last to foreign competition after a marathon struggle between the US and Japanese governments.

The struggle, however, brought a somewhat muted victory for the US, one which underscores the great difficulties which foreigners continue to face when trying to crack the Japanese market. Nonetheless, the Japanese market's huge potential for growth promises substantial rewards for those with a great deal of patience.

The use of cellular telephones in cars in Japan jumped from 64,000 units in 1985 to 90,000 units last year, giving the market an estimated value of \$320m. This year, Nippon Telegraph and Telephone, Japan's former monopoly supplier, says the number of units will reach 125,000. As for the future, forecasts vary from 1m units by 1995 to 4.5m units by 2000.

Despite these rosy forecasts for growth, however, the Japanese authorities have been slow to open up the market to competition. Efforts to crack into this market began more than two years ago by Motorola, a leading manufacturer of cellular telephones in the US. NTT's monopoly on domestic telecommunications.

Although ostensibly ended in April 1985, Motorola found itself

first facing technical barriers to selling its goods in Japan.

Lengthy negotiations between the office of the US Trade Representative and the Japanese Government managed to eliminate these barriers early last year. Motorola then found a Japanese partner, Daini Denden, a new Japanese telecommunications company set up to compete with NTT. Daini Denden decided to use Motorola's equipment in its planned attack on the mobile telecommunications market because it was based on an international standard.

Daini Denden then opened consultations with the Ministry for Posts and Telecommunications on seeking a licence to operate in the field. In the meantime, however, a rival consortium, back by Toyota, NEC, and the Japan Public Highway Corporation, arrived on the scene seeking a licence to operate in the same market.

The new consortium, Teleyaw Japan, had a privileged position from the start. Its big-name backers gave it powerful government connections, which are crucial to doing business in Japan. Daini Denden, by contrast, is backed by a variety of smaller companies, led by Kyocera, a maker of ceramic and electronic components.

In any event, the Ministry decided that the market would be large enough for only one

competitor to NTT and indicated that it would only grant one licence.

The two sides stepped up their lobbying efforts, with Daini Denden receiving help from US trade negotiators. The issue became the latest in the long-running series of bitter trade disputes with the US and Japan, with each side trading angry accusations with the other.

Late last year, half-hearted talks on a possible merger opened between the two sides, but did not get anywhere.

Then, on February 5 of this year, the Ministry came up with its equivalent of a Solomon-like decision. It announced that Teleyaw and Daini Denden would split the Japanese market geographically. Teleyaw would get the Tokyo metropolitan area, while Daini Denden would handle service in western Japan, covering the Osaka area, Hiroshima and further south.

According to the Ministry, both companies are expected to start providing service in the fall of next year, in competition with NTT. Daini Denden will use the Motorola system, while Teleyaw will use a new NTT system.

Immediately after the decision, however, the US Government cried foul, claiming that Teleyaw had creamed off the lucrative capital district and



Communications from restaurant table to office desk via Panasonic's slimline hand-portable C-series cellphone.

left Daini Denden with the more demanding, underdeveloped regions. It claimed that Teleyaw was favoured because its NTT system is manufactured by NEC, a backer of Teleyaw and one of Japan's leading corporations.

It also pointed out that Tokyo is forecast to account for more than 50 per cent of the Japanese mobile phone market.

Despite the US dissatisfaction, however, the Japanese have stood firm and Motorola, for its part, is working with its Japanese partner to make the best of the opportunity afforded it.

Japan's outspoken Minister of Posts and Telecommunications, Shunichi Karasawa went so far as to challenge the US Government for its demands over the mobile telephone market. He claimed that the market had

been sufficiently opened to foreigners, pointing out that Motorola is also the second largest shareholder of a radio pager firm which was granted service rights for the Tokyo area last year.

In any event, the shouting will no doubt go on as the two new competitors get ready to attack their mammoth rival. For its part, NTT is not sitting idly. The company plans to expand its cellular mobile phone network to cover 28 new service areas in this fiscal year.

As a result, a total of 554 cities will be covered by the NTT cellular network by the end of fiscal 1987. NTT plans to provide this mobile service to 35,500 new customers this year, enlarging the market by 40 per cent. The total number of telephone subscribers is expected

to exceed 128,000 by the end of fiscal 1987.

At the same time, pocket bell paging service will be expanded to serve eight new areas in fiscal 1987, with all cities in Japan to be included in the service. Although new competitors including Motorola's consortia, will start providing radio paging service in October, NTT plans to have more than 2.5m pocket-bell customers by the end of fiscal 1987. NTT is increasing spending on pocket-bell from ¥3bn to ¥5bn.

Indeed, there does seem to be room for all comers. Despite the Japanese love of gadgets, in mobile telephones, for example, Japan's current penetration of possible users is 0.78 per cent, which is about a third of the UK penetration.

Carla Rapoport, Tokyo

Bright prospects for UK cellular market in the next decade

Aiming for 500,000 users

FOR THE first few months of this year, the British cellular market was in danger of becoming boring. True, subscribers were continuing to sign up for cellular at a spectacular rate. There are now almost 150,000 users of a service which did not exist in the UK before 1985.

But the cellular boom was last year's news. Moreover, although there was still no love lost between the two network operators, Cellnet and Vodafone, the competition between them was falling into a pattern: their tariffs and their coverage areas were now so similar that it was difficult to judge which had the edge.

Cellular was on the way to becoming, if not exactly a

mature, then at least a predictable market. But in March, a new dispute between Cellnet and Vodafone destroyed this calm and re-kindled the old need between the two operators.

Vodafone applied for the temporary release of some frequencies which the Government had set aside for the proposed pan-European digital cellular network. Cellnet reacted to this with fury and complained to the Office of Telecommunications, the industry's regulatory body.

Cellnet argued that Vodafone was trying to gain an unfair advantage by avoiding further investment to raise capacity in its network, a claim which Vodafone vigorously denies.

To people outside the cellular world, this might seem an esoteric dispute. Yet it went to the heart of the central issue facing the industry: how to manage growth rates which had outstripped almost everyone's expectations.

The industry expects that growth to continue. Vodafone, with 79,000 subscribers, is banking on another 45,000 by the end of March. In 1986, Cellnet, with about 70,000 subscribers, says it is expecting another 55,000 in a year's time.

Both are still counting on 500,000 subscribers in the UK, roughly equally shared between Cellnet and Vodafone, by the end of 1990.

"We're making sure we have the capacity to provide for 300,000," says Mr Colin Davis, Cellnet managing director.

Despite the boom in cellular use in the UK, there still appears to be plenty of room for growth. In Britain, now, there are still only 2.6 subscribers per 1,000 population.

Cellnet believes there are still many more subscribers to be won from the groups who took to cellular in the first place—small businessmen, professionals, senior managers and people who spend a lot of time on the road, such as salesmen.

"Our customer base really hasn't really changed that much. It's still the same sort of people," explains Peter Waller, Cellnet marketing director.

Mr Waller says that the major accounts, the big companies, are still not buying in large quantities: the 50+ order is now quite common, and the 100+ not unknown, but the 200+ order still has not happened.

In the medium term, the expectation is that large companies will be more important in fuelling the continued growth of cellular. Mr Julian Horn-Smith, Vodafone's marketing director, says the ratio of customers is 70:30 in favour of small businesses now, but he expects that to swing to 20:80 by the end of the decade.

Both network operators are planning substantial new investment to provide for this growth. Cellnet has spent £20m so far, is committed to spending another £43m by August and is planning to invest a further £25m by next autumn. Vodafone had spent £20m by the end of March and is planning to spend another £20m by the end of next March.

Both are beginning to make money. Vodafone's operating profits are forecast to be about £10m this financial year, followed by £24m and £27m in the next two financial years. Cellnet has been making operating profits since autumn 1986. Both operators also say they have no plans to raise tariffs in the financial year ending in March.

Later this year, some of the attention may switch from the cellular networks to other forms of mobile communications in the UK. Two national licence holders and several regional licence holders are planning to start up new private mobile radio services in a wedge of frequency known as Band III. Greater competition is likely in paging over the next year, with at least two companies planning to launch new national paging services.

The cellular operators are relaxed about these developments, believing that they will gain from any stimulus to the general mobile communications market. Of Band III, the new service most likely to draw custom from cellular, Mr Horn-Smith says: "It will mean more hype and more public awareness of mobile communications."

Referring to the plan for there to be limited interconnection between Band III and the public telephone network, Mr Davis at

Cellnet argues: "Interconnection will help us, because people will soon get tired of the 'Over to you and out' rigmarole they'll need to go through on Band III and decide they need cellular instead."

Less certain perhaps is what lies in store for the cellular retailing and billing companies—the link between the customer and the cellular network.

There have long been predictions of a general shake-out in this part of the business where a large number of companies are operating to generally tight margins. However, although there has been some movement in this sector, with some companies dropping out or being acquired, there is no sign of a big reduction in the number of players.

"If a service provider is acquired, there is no shortage of people wanting to take his place," contends Mr Horn-Smith of Vodafone.

Over at Cellnet, Mr Waller agrees, but he believes that the industry needs an approved maintenance and installation scheme so that customers can be assured about the quality of the service they can expect. Cellnet is in touch with the Department of Trade and Industry about this idea, but believes that the industry may have to sort out its own arrangements without official blessing.

David Thomas

Scandinavian suppliers

Leading place in world market

SCANDINAVIA has established a leading position in the world market for mobile telephony. The region's two main telecommunications and electronics groups, Ericsson of Sweden and Finland's Nokia, are important suppliers of both systems and terminals, while the Nordic mobile telephone network (NMT) formed by the telephone administrations in the Nordic countries in 1981 is acknowledged as a standard for the world.

The NMT is the largest mobile telephone network in the world with more than 310,000 subscribers.

The penetration of cellular radio in the Nordic region still puts the four countries of Sweden, Norway, Finland and Denmark in a league of their own, despite the rapid growth now being shown in some other markets.

By the end of last year Sweden could already boast more than 90,000 subscribers; Norway, 50,000; Denmark, 54,000; and Finland, 10,000. This gave Sweden a penetration level of 11.85 per thousand of the population and Norway 13.14, compared with only 1.73 for the UK, the nearest challenger outside Scandinavia, and a mere 0.28 per thousand penetration in West Germany.

The NMT has been the world's fastest growing system with a growth rate of up to 50 per cent a year, and such has been the demand that lack of capacity has been a major problem. NMT, which was joined by Iceland in 1985, has already surpassed the subscriber level that was originally forecast for 1985.

In Sweden, the NMT has been forced to resort to extensive call-limiting in order to keep pace with demand, but the capacity problem should be eased gradually as the new 900 megahertz frequency comes into use in addition to the existing 450 megahertz frequency.

The 900 megahertz frequency is also bringing an improvement in reception, which has been subject to fluctuations especially when the receiver is near the edge of the base station range.

A new generation of mobile telephones has been developed for the NMT 900 system. The new technology, based on surface mounting techniques, has made it possible to design a hand-held mobile telephone that is no larger than a conventional telephone receiver.

The NMT system includes high value-added options such as secretarial services to forward calls, book hotel reservations and take messages.

Ericsson, the Swedish telecommunications and electronics group, has concentrated its efforts on the supply of switching systems based on its own system, which is also one of the world's leading digital public switches.

It claims that it is the world's leading systems manufacturer with 45 per cent of the world market. Despite problems elsewhere in the group, most notably in information systems, Ericsson's mobile telephone operations have continued to show "solid profitability."

Kevin Done

Stockholm

Deliveries of base stations in the Nordic market increased by 50 per cent last year. The main reason is the main supplier of the NMT 900 switching system, and has benefited accordingly from the second stage of expansion for the network which is under way with the introduction of NMT 900 in several larger cities in the region.

Mobile telephony including both systems and terminals accounts for some 65 per cent of Ericsson's radio communications business area which had sales last year in total of SKr 2,650m. This amounted to some 3.5 per cent of total group sales of some SKr 31.6bn. The area had an operating income of SKr 255m and received new order bookings of SKr 2,360m.

The presence in mobile telephony of Nokia, the Finnish conglomerate with widespread operations ranging from paper, rubber chemicals and machinery to electronics, is represented by its Nokia-Mobira division, which is the spearhead of its electronics operations.

Apart from in the Nordic countries Mobira has been very successful in the UK, Austria and Malaysia, and last year it won a Fmk 53m contract to supply a mobile telephone network to Turkey.

Nokia-Mobira's sales grew by 30 per cent last year to Fmk 947m and the division had a workforce of some 2,915.

In a fragmented world cellular phone market, with seven different standards, Mobira has sought to establish market flexibility in its production systems, allowing it to produce profitability, even in relatively short production runs for the different world systems.

According to Mobira, North America's Amps System is the largest market area and represented some 16 per cent of global demand last year, with several variants of the NMT system accounting for around 20 per cent. Tacs for about 14 per cent and other national systems for 10 per cent.

Mobira claims to be the largest manufacturer of NMT mobile phones with about a quarter of the market. Its principal markets are Scandinavia, Benelux, Switzerland, Austria, Turkey, Malaysia and Thailand.

A separate US unit designs, manufactures, and markets mobile phones, selling the North American and Amps-based systems, and Nokia is facing a major challenge to become a force in the all-important US market. As part of its drive into the US, it has formed a joint manufacturing venture in South Korea with the US Tandy Corporation. The products of this joint venture are designed for the American market and are distributed through the Radio Shack sales organisation.

According to an analysis prepared by the Finnish Bank, Nokia-Mobira has a share of around 30 per cent of the Nordic market, 25 per cent of the European market and 10 per cent of the world market.

Kevin Done

Stockholm

All around the world you will find Marconi



Marconi Mobile Radio systems are currently in use in 28 different countries of the world. And some of our latest developments are set to increase this still further.

For example our high-speed speech and data system for use on railways. Already this is in operation in a Middle East Country.

The advanced V.H.F. Ambulance system and the Marconi Mobile radio fitted as standard in nearly all police vehicles throughout England and Wales.

In the cellular car phone market Marconi is a "top 10" retailer and with the launch of the U.K.

Band 3 System for mobile radio, Marconi transmitters and car telephones will be in operation.

Marconi's breadth of knowledge and product range places us in a strong position to satisfy your current requirements and future Mobile Communication needs.

Marconi
Mobile Radio



Marconi Communication Systems, Marconi Mobile Radio, Marconi House, New Street, Chelmsford, Essex CM1 1PL.
Tel: Chelmsford (0246) 353221. Telex: 96201 MARCONI G.

WHAT FEATURE CAN THIS CELLPHONE GIVE YOU THAT NO OTHER CAN?



It's the one feature you can't see on the handset... the back-up of Air Call.

We aim to give you the most advanced, personal cellular service available today. And it's this extra feature that makes all the difference to your investment.

LOCAL SUPPORT...

Air Call operates an extensive network of regional centres. We'll give you exactly the right finance package. We'll keep you informed on any developments that could improve the way you communicate.

And of course, we'll give reliable service support... for the lifetime of your equipment.

...WITH FAST, EASY INSTALLATION

Your cellular phone will be installed to fit with your day, and keep you on the road. All our fittings are specially trained in cellular installation. So whatever your car (or van), the equipment to go in it, you can expect to be on the air—fast.

Clip the coupon or call 01-200 0200 for more information now. Whether it's portable, transportable or in-car, we'll meet your needs easily.

To learn more, contact Air Call Communications Ltd, 170/184 Vauxhall Bridge Road, London SW1V 1JL. Please send me further information. Please call me, to arrange a telephone demonstration.

Name _____
Company _____
Address _____
Postcode _____

The Air Call range features products manufactured by NEC.



Los Angeles Times photographer, Bernie Boston uses his cellular telephone in Washington to check for messages from his office.

The US market

Advancing rapidly

THE US cellular mobile phone market is gathering momentum with over 2.6m cellular phones expected to be in use by the end of this decade. Most of the 90 largest cities in the US are already served by at least one cellular system and mobile communications are quickly becoming an integral part of the phone system.

The US market for cellular mobile radio (CMR) equipment and services will grow to almost \$5bn in 1990, from just \$900m in 1985, according to Dataquest, the US market research company. "The fruit of new systems construction will diminish as initial installations in the largest cities are completed," suggests Victor Krueger, Dataquest vice president. "But we expect to see continued healthy growth."

The introduction of cellular mobile phone systems in the US was delayed for almost a decade by regulatory wrangles. This was partly because the new communications technology was developed during a period in which deregulation of the US phone system was being investigated.

Now the major issues of deregulation are settled and cellular phone systems are being installed throughout the major US metropolitan areas at a rapid rate. However, the industry continues to be strongly affected by regulatory decisions, especially the speed at which the Federal Communications Commission awards franchises for new systems.

The first US cellular phone system was commercialised in Chicago in 1983, but the first licences for commercial cellular systems were not awarded until 1984. Since then about 150 cellular systems have been built and more are under construction.

In keeping with the new competitive environment for US telecommunications, in 1985 each of the major markets for cellular

phone systems should be divided between two operators, one to be a regional phone company and the second a non-phone company.

Since it was overwhelmed by the number of companies applying for licences to operate cellular phone systems, the FCC encouraged contenders to form partnerships and apply jointly for new franchises and introduced a controversial lottery system to select new operators.

The resulting confusion of partial ownerships of operations in distant parts of the country has been rationalised to some extent by a series of acquisitions, sales and swaps under which phone companies and other cellular operators have exchanged their interests. This process is expected to continue, according to US industry analysts, who anticipate the emergence of a relatively small number of major US cellular phone companies over the next few years.

A significant trend has been set by regional telephone companies, including Pacific Telephone, BellSouth and US West which have each acquired non-phone cellular operators to expand their systems. In the largest such acquisition, Southwestern Bell paid \$1.2bn to acquire most of Metromedia's cellular telephone and paging operations.

The US market for cellular mobile radio (CMR) base station equipment will grow to \$900m in 1990 from \$370m in 1985, Dataquest's Mr Krueger projects. AT&T has supplied the largest portion of the CMR base station equipment used by the regional phone companies, while Motorola supplies GTE Mobilnet and many of the non-phone companies.

The major investments in cellular equipment made in the US over the past few years make it unlikely that the US will switch to the foreseeable future to the alternative digital cellular system currently under discussion in Europe.

US sales of cellular radio telephones are projected to total \$420m in 1990, up from \$170m in 1985. Dataquest is however predicting a significant decline in CMR telephone prices as sales volume increases and competition intensifies.

"This is a mass market that is well suited to Japanese, Taiwanese and Korean manufacturers," notes Mr Krueger. He anticipates prices falling from a current average of around \$750 to about \$500 over the next three years. "At that price the CMR telephone becomes an item that individuals will buy for personal use," he suggests. Currently, most CMR phones are used for business purposes.

The cost of using a CMR phone in the US is still relatively high. Users pay for both incoming and outgoing calls at rates ranging from 22 to 45 cents per minute and there are additional rental and installation fees.

Dataquest estimates that US CMR service revenues will grow to \$3.6bn in 1990, a massive increase from revenues of \$256m in 1985. The profitability of cellular operators is more difficult to project since most are subsidiaries of phone companies, that do not publish separate profit and loss information, or privately held partnerships. These are most likely to have high capital investments and marketing costs required to establish cellular phone operations could mean that only the largest systems will quickly become profitable.

Despite being a collection of independent cellular phone services, the US cellular system is compatible throughout the country even if the industry is only slowly coming to terms with how to handle "roaming" users who want to use their mobile phones outside their home area. Analysts expect this issue will be resolved by inter-carrier agreements.

Louise Kehoe

West Germany

Demand is booming

UNTIL LAST YEAR, West German managers wanting a mobile telephone for their Mercedes could only get a "luxury" signal. But since the introduction of its "C-Network" last August, the Deutsche Bundespost has more than 24,000 subscribers and the demand for mobile phones is booming. The older "B-Network" system, introduced in 1971, hit its 27,000 subscribers ceiling years ago and had to refuse new applicants.

Four mobile telephone manufacturers—Siemens, AEG, Storno and PKI—have the necessary Bundespost registration required to sell the C-Network mobile telephones. The older B-Network system is to ensure they meet Bundespost standards, so that the apparatus doesn't interfere with other transmitters or receivers, explains the Bundespost spokesman for the Bundespost. He adds that other manufacturers could also sell mobile phones in West Germany "... once they get the necessary registration number."

Siemens supplied most of the base stations for the new system plus the three telephone switches in Munich, Frankfurt and Düsseldorf. While the Bundespost is talking about 100,000 subscribers for its new C-Netz, Siemens thinks this could easily expand to 400,000 to 500,000 users before the planned digital "D-Network" is introduced in 1991. But such demand would also require more base stations and more telephone switches, said Siemens spokesman Peter Olf.

West Germany is still an under-developed country when it comes to mobile telephones. The total 52,000 users represent less than 15 per cent of the mobile telephones already installed in Scandinavia, for example. At first the Bundespost wanted to develop a better, more technically advanced system than the Nordic Mobile Telephone (NMT) standard common to Denmark, Norway, Sweden and Finland. But its new system resulted in long delays, admitted Bundespost official Josef Kedaj.

"We could have had the NMT

standard," says Kedaj, director of the Bundespost's public mobile communications section. "But since it was introduced in 1975, new things had developed, so the decision was made to try for something better. The development time took too long. We should have had this (C-Network) system by 1983."

Now the Bundespost claims its C-Netz, while three years behind schedule, is the most modern and technically advanced of all Europe's mobile telephone systems. But with Europe's national postal officials unable to agree on a single standard, the new system is available only within West Germany. The older B-Network, which requires a caller to know approximately where the car is in order to dial the local area code number, does offer one major advantage. Such older mobile phones can also be used in Austria, Holland and Luxembourg in addition to Germany. Subscribers to both networks pay the same DM 120 (€2.85) standard monthly fee, plus call charges.

When the D-Network, based on digital switches, goes into use here sometime in 1991, it should be completely compatible with mobile communications systems in Britain and France, said Bundespost official Kedaj. To ensure such Pan-European integration, officials here are working with multinational consortia to develop both narrow-band and wide-band systems.

France and West Germany conducted trial radio transmissions last year of both narrow-band and wide-band networks, said Kedaj. The consortium testing narrow-band mobile phones included GED from Britain, SAT from France, Teletra from Italy and ANT/Bosch from West Germany. Wide band tests were made with equipment from SEL/AG, Acatel-Thompson and Ratel. Furthermore, West Germany's PKI offered a hybrid mobile system with a narrow and wide-band mixture.

Last year's tests of the digital systems included base stations and mobile phones from the consortia. One obvious draw-

back to the new D-network, said Kedaj, is the relatively short 15 kilometre (9 miles) radius covered by each base station. The high 900 MHz frequency reserved for the new network makes this necessary.

"For a narrow-band network we'll need 600 base stations. A wide-band network would require about 20 per cent more," says Kedaj. The high frequency, short radius means the D-Network needs twice as many base stations as today's 450 MHz system.

Siemens and Ericsson are also working together to develop a "new generation" mobile telephone which would tie Scandinavia into the European system. Using the same D-Network, both companies are co-operating in the research and development of the new narrow-band system.

Ericsson claims to have 45 per cent of the world's mobile phone subscribers. Siemens says it already has a 60 per cent market share here for new C-Network users. The planned coming of the D-Network, promising a European-wide system, casts a shadow over the introduction of West Germany's C-Network. While the initial rush to meet pent-up demand continues, the Bundespost has only committed itself to maintain the C-Network up to the end of 1992. They hope the new system will attract a maximum of 100,000 subscribers, said spokesman Bruchmüller.

"It may end then once the D-Network is operating. And then (subscribers) will need a new phone," Bruchmüller points out. Priced at DM 10,200 each, the C-Network mobile phones (plus another DM 500 for installation and DM 70 for an antenna) are not cheap. Some managers may be reluctant to invest the DM 10,770 (€2,550) for a mobile phone which promises to be obsolete in less than five years.

But at the moment the Bundespost predicts continuing growth for its C-Network, and dealers report business is doing very well.

Dennis Phillips, Bonn

Private mobile radio

Biggest boost in years

PRIVATE MOBILE RADIO, the mobile communications system which has been in use in the UK for more than three decades, will shortly receive its biggest boost for years.

PMR is the communications system which guides vehicles of the police, utilities like gas and electricity, taxi drivers and motorway organisations. It differs from cellular radio by operating in closed user-groups—for example, the gas repair fleet talking to base—and the messages are short, often instructions.

The service is widely used, with about 400,000 licensed PMR units in the UK at present, but it has an unglamorous, sleepy image, partly because its development has been held back by a shortage of frequencies. All this is set to change by the Government's decision to make over to PMR a wedge of spectrum, known as Band III, previously used for black-and-white television.

Two national licences, each with 100 channels attached, have been awarded: one to GEC Telecommunications and the other to a consortium led by Fyn, the Philips subsidiary, which is calling itself Band Three Radio. In addition, there are to be 10 new regional licence-holders too.

By freeing the Band III spectrum, the Government hopes to stimulate relatively cheap national PMR coverage of good quality. Users will not have to invest in their own base station equipment, as large PMR users do under present arrangements.

Moreover, quality should be better, particularly for users too small to have their own dedicated systems. These are most at a disadvantage from today's congested frequencies.

The two national licence holders are putting the finishing

touches to their launch plans. Band Three Radio is planning to invest about £20m in its network, including on base stations and exchanges, over the next three years. GEC would not be drawn on its investment plans, but it is understood to be investing at the rate of about £10m a year.

Both say they will be ready to sign up their first customers in August. How Band III develops after then will depend on several factors.

● **Rollout.** Both national groups are planning to launch their services in London, but the development of their national coverage may differ after that.

Band Three Radio says it will start its non-London service by putting single base stations in large provincial cities such as Bristol and Birmingham. This will create a number of localised services, which will then gradually spread out to form first a group of regional services and then, eventually, a full national service.

This is different from the pattern of cellular growth, which has been more like a continuously spreading ink blot. Indeed, Mr Andrew Robb, managing director of Band Three Radio, describes it as "the mirror image of cellular."

Mr Robb expects about 20 per cent of his customers to use his national service, 30-40 per cent the regional service, with the balance local, though these percentages will change as his network grows.

GEC is more reticent about its plans, other than to hint that the Midlands is likely to be its immediate focus area. London, GEC says, it will watch the opposition and concentrate on those areas of the country where the new service looks likely to prove most popular.

Both groups are confident they can easily better the licence condition of covering 80 per cent of the population by 1991. Band Three Radio says it hopes for 90 per cent coverage by March 1988.

● **Prices.** Band Three Radio says its customers will need to buy, lease or rent the equipment and will then pay an initial connection charge, followed by monthly subscription charges.

This differs from cellular in that there will be no separate call charge.

Mr Robb says he expects the average charge to one of his customers for his fully national service will be about 60 per cent of the average charge for cellular radio. However, he will also be offering a discount for customers who want to use only a local or regional service. GEC did not want to discuss its pricing plans.

● **Services.** GEC believes that many of its customers will use Band III largely for data. "This is a pure business service and talking will be largely a waste of time for many of our customers," it says.

GEC envisages service workers being able to send the details of a job done via Band III to their office, which will then send back an instant invoice. Band III, saving several days' delay and lots of paperwork in the office.

On one issue, however, both Band Three Radio and GEC agree. There will be little interconnection between Band III and the public telephone network, though this will be possible with Band III. More extensive interconnection could clog up the Band III channels.

Mr Robb explains that calls over Band III will be about 20 seconds on average, compared with the 120-180 seconds over cellular.



PLANNERS at work on the GEC National One mobile radio network in Band III. The GEC network allows permitted users to communicate as they roam within the total coverage area of some 80 trunked common radio base stations in the UK. Network users communicate directly or indirectly via the stations which are interconnected via digital voice and data infrastructure, using leased lines. The new trunked mobile radio systems have been assigned to the old black and white TV broadcasting frequency band (which ceased transmission early in 1985).

"We are looking at a different marketplace," Mr Robb says.

Even so, it remains uncertain whether there will be some diversion of cellular customers to Band III.

GEC reckons that about a third of present cellular customers would have chosen Band III if the service had existed when they decided to get involved in mobile communications. But this is not to say that the same number will move from cellular to Band III, because many cellular users will have gone to the service.

Mr Robb says: "The two cellular networks have some Band III subscribers on temporary loan, but we are not going out actively to look for cellular subscribers."

The bulk of Band III's customers are likely to come from groups like freight operators, field forces, maintenance work-

ers and domestic appliance companies, whereas most cellular users at present are small businessmen, professionals, senior executives and people often on the road, such as salesmen.

Both Band Three Radio and GEC are confident there is enough untapped demand for their channels, which can each sustain about 50,000-60,000 users, depending on the geographical pattern of demand, and the breakdown between data and voice traffic.

Indeed, GEC can see congestion arising on the Band III channels, just as it has on cellular, leading to a fairly early call on the Government to release more channels to Band III.

"After all, Band III should be more popular than cellular," GEC predicts.

David Thomas



Securicor Communications keeps you in touch ...in or out of the office

Choose the system which best matches your requirements.

Securicor Communications' systems provide clear, reliable communications whether you are in an office, or out and about, on foot or in a vehicle.

We also offer the widest choice of systems, enabling you to select a single system, or combination of methods, which best meets your communication requirements.

Our reputation as suppliers of superb equipment is widely acknowledged, as is our expertise and in-depth involvement as network operators.

For instance, Securicor is co-owner of CELLNET. We also operate one of the largest message handling networks in Europe.

Soon we will be helping run a new mobile communications system, for Securicor is a member of the consortium selected to operate one of the two national Band III networks.

It all adds up to professionalism in communications. For price, performance, expert installation and the best after-sales care, CALL SECURICOR COMMUNICATIONS ON 0800 181345 - FREE OF CHARGE.

Choose from:

- Cellular GO-PHONES
- RELAYPHONE - message handling service
- System 4 direct dial car phones
- ROBOPHONE GX Key telephone systems
- SABRE - call management systems
- Telephone answering machines
- Band III mobile radio*
- Local trunked mobile radio*
- DATATRAK - an advanced, nationwide vehicle location and navigation system (*in partnership with George Wimpey plc)

Securicor Communications clearly the best.

SECURICOR COMMUNICATIONS

Securicor Communications, Ambassador House, Brngstock Road, Thornton Heath, Surrey CR4 8YL. Telephone 0800 181345.

*available shortly

VISIT US AT
CITY COMMUNICATIONS 87
BARBICAN 28-30 APRIL
STAND 27B

MOBILE COMMUNICATIONS 6

Value-added services

Key weapon in sales battle

WHEN CELLULAR operators Cellnet and Racal Vodafone restart their promotional battle for subscribers later this year, their main weapon will be value-added services.

Such services range from recorded restaurant information to computer links and automatic radiopaging.

The point is twofold. They can generate more cash through extra calls, and they can be used as marketing tools.

Older selling points are losing their effectiveness. Geographical coverage is one. Some parts of the country are still served by only one or other operator, but those areas are shrinking. Vodafone now covers 85 per cent of the population while Cellnet says it will hit the 90 per cent mark in July.

Both have a legal obligation to reach 90 per cent by 1990. The fact that they are three years early indicates their sensitivity to what perceived differences could do to market share.

Value-added services will take on more importance through 1987 because there is little difference between the operators on how well they carry ordinary telephone calls.

They will also help against competition from a national private radio network called Band III due to start up in August. Band III will only offer basic voice links.

The ideal value-added service is one that makes the subscriber make as many extra calls as possible," says Cellnet managing director, Peter Waller.

This is the rationale behind the Cellnet's next bolt-on service, to be launched in June. It links the phone into British Telecom's centralised answering machine, called Voicebank, and to a radiopager.

Before you leave your car, phone, you divert all incoming calls to Voicebank. If someone calls, they leave a message and you get beeped.

"It increases the number of calls a subscriber makes from zero to three," says Mr Waller.

First, the diverted call, second the call to listen to the message left on Voicebank, and third the return call to the person who left the message.

The result will be a 10-12 per cent increase in revenue per subscriber, says Waller. He predicts that 40 per cent of subscribers will have the pager within two years.

Vodafone's equivalent has been around for nearly two years, although many subscribers use it, without a pager, as a mobile answering machine.

"It is used by nearly 10 per cent of our subscribers," says Vodafone marketing director, Mr Julian Horn-Smith. "And it generates 5-10 per cent extra call revenue."

Currently, users have to provide their own pagers if they want one. This will change later this year when Racal launches its own national paging network as part of a new level of deregulation in radiopaging.

The operating company, Vodafone, was launched on April 1. Racal has another subsidiary, Vodafone, which sells a 2700 modem so that computers can be attached to cellular telephones.

It has been on call for over a year, but take-up has been slow with only 400 sold so far.

Nevertheless, the company is optimistic. "We will sell 2,000 in the next 12 months," says



Communications on the farm: calls being made on a Jade transportable Cellphone, using the Cellnet system. The phone includes a 50-number memory system, with facilities for call diversion and transfer, in or out of the car.

Vodafone director Mr David Channing-Williams. Several companies are running pilot projects using the modems and if they take up their options they will be buying in bulk.

Data transmission is a service that appeals almost exclusively to organisations with fleets of on-the-road sales staff or engineers.

"Data is a key selling incentive to the corporate market," says Channing-Williams.

The Racal modem works on Cellnet, and Mr Channing-Williams admits that some of the 400 units sold are plugged into his competitor's network. An independent London company, Transam, has sold about 500 units of a 2375 basic cellular modem to both Cellnet and Vodafone subscribers.

Vodafone says it will turn over £3m in the current financial year.

One area where Vodafone has

made inroads at the expense of Cellnet is in metered telephones. They are aimed at hire companies and the transport sector. The current television commercial for Hertz car rental mentions optional cellular telephone rental. It is Vodafone's metered phones.

Between 2 per cent and 3 per cent of Vodafone's 70,000 subscribers use metered telephones. Mr Channing-Williams hopes this will reach 10 per cent within three to four years.

Taxis look promising—Capital Taxis, backed by venture capitalists Alan Patrick, plans to have 1,000 taxis equipped with mobile phones within 12 months. The current trial of 55 phones is coming to an end and the 1,000 telephone plan will be announced during May.

Vodafone is hoping that one third of the 12,000 London cabs will have phones installed within three years. This is despite the fact that calls, at £1 a minute, are three times the price of those from an ordinary cellular telephone.

Cellnet is much more involved in a general motoring information service. Drivers call an operator to obtain the address of nearby restaurants. If that facility is successful, a booking service is next on the menu.

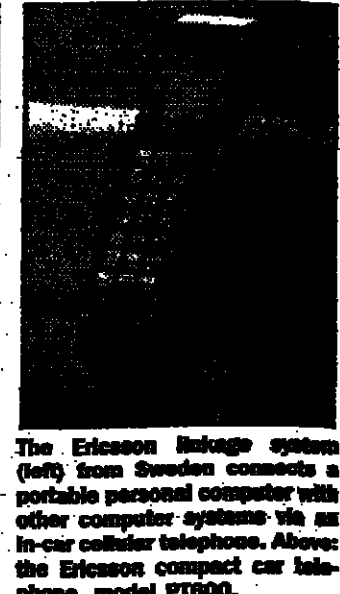
Cellnet ran a trial of similar services earlier this year. It clocked 0.1% of the 1.5m calls a month to the information operator. That was enough to persuade it to launch the fully fledged version later this year.

Value added services are now being used for radio pagers too. They address niche markets in the City of London and hinge on the use of pagers that display words and numbers on a one-line screen. These alphanumeric pagers can be sent regular updates on key equity prices or exchange rates.

The UK is a relatively underdeveloped radiopaging market however. Hong Kong, for example, has ten times as many pagers per head as the UK.

Forecasters like to bandy about a figure of a million pagers in the UK by 1990. The current figure is around 400,000 of which BT has sold or rented 95%.

Danny Green



The Ericsson Image system (left) from Sweden connects a portable personal computer with other computer systems via an in-car cellular telephone. Above: the Ericsson compact car telephone, model PT600.

Equipment

Foreign suppliers dominate

THE UK cellular mobile telephone industry has surprised the world by the speed with which it has established itself. But it is extremely unlikely that it could have grown as fast as it has if it had been forced to rely entirely on its own technological resources.

The industry has been able to expand rapidly because it has not had to design and develop its own hardware. Instead, it has concentrated on logistics, setting up the networks and organising the structure of its equipment in from outside.

This pattern of growth illustrates a common experience with the process of deregulation in both the US and Britain.

Although the Governments in both of these countries supported liberalisation on the grounds that it would foster competition and a stronger industry, the initial impact has been to the detriment of the local manufacturing industry.

Foreign competitors saw the opportunity of a new market opening up and rushed in to fill the gap. In the cellular industry, the overseas companies had an additional head start in the UK because they were already geared up with products they had launched and tested elsewhere.

As a result, foreign suppliers dominate the British equipment market in terms of both the basic network apparatus and the cellular telephone handsets.

Most of these products come from the US, Scandinavia or Japan. The first two are markets which have deregulated and already have substantial cellular mobile telephone industries.

Japan, on the other hand, has romped into the world league through the opportunistic ability of its manufacturers to seize any opening rapidly to seize equipment. At the time the UK market began to open up, the Japanese telecommunications companies had already gained valuable experience in the US.

On the network side, the equipment consists of switches, antennae, base stations, messages, transmission devices and

computers for controlling the system. Base stations and transmission cells containing this apparatus are not large, but they are numerous—Racal Vodafone, for example, has 232 base stations servicing 455 calls spread all over the country.

Growth so far has been of two kinds: geographical to extend the range of the system to virtually every corner of the country (more than 80 per cent is covered at present); and steady increases in the density of signalling from the base stations, with extra switches being added to existing cells, or new cells created, as the amount of traffic grows.

Virtually all the basic technology for setting up the coverage has come from just two overseas groups—Ericsson of Sweden, which claims to have the lion's share of the world market in this field, and which has supplied the Racal Vodafone network; and Motorola of the US, which has established the rival Cellnet system.

Total orders so far in this area probably amount to around £200m, split roughly between the two networks—although Cellnet is believed to have invested the most heavily—and so far there are no signs of the order pattern slowing down.

Cellnet, for example, is in the middle of an investment programme aimed at splitting its London calls into smaller units, and intends to spend a further £200m up to the middle of this year. It is then planning a further £200m expansion over the following 18 months.

Racal says it has plans for an additional £200m of spending in the current financial year to meet March—figures which roughly put Cellnet expenditure per subscriber at £2,200 compared to Racal Vodafone's £200.

The market for handset equipment is more widespread and more cut-throat, with a large number of manufacturers fighting for orders. Motorola is again prominent—indeed some estimates suggest that it is the current market leader with between 20 per cent and 25 per cent of total sales—closely

matched by NEC of Japan with about the same share.

Other producers include National Panasonic, the Japanese company, which has concentrated on an up-market range of products, Nokia Mobira of Finland, another specialist in high-quality products, and Novatel, a Canadian-based producer.

In some respects, the handset market reflects conditions in the consumer electronics industry, where manufacturers stay ahead through constant innovation, often at the expense of their strength in chip technology—both Motorola and NEC, for example, measure among the leading companies in the world, and are specialists in telecommunications chips.

Innovation has led inexorably to smaller sets and increasing sophistication; and it is also producing improved safety features, reducing the need for drivers to touch the handset.

The latest Cellnet product, Topex, for example, works with a microphone and has a memory that can be programmed to recognise spoken numbers.

Although there have been some criticisms in the industry about the efficiency of this device, which is manufactured by Danecol of Denmark, it has been designed to allow a driver to use the telephone without picking up the receiver at all, as long as he has programmed the required number into the telephone memory.

Up to now, there are no official estimates of the impact of this flood of orders for foreign equipment on the UK trade balance. Rough estimates suggest that sales of new handsets are running at about £100m a year, with a further £10m a year for installation.

The current installed base in handsets probably amounts to around £180, compared to the £200m or so invested so far in network apparatus. The majority of this equipment is imported, but the picture is confused by some local manufacturing from imported parts.

On the network side, for example, Motorola has about 100 people at its Basing-

stoke facility in the UK, but the majority of its base station and switching equipment is imported from the US. Ericsson imports its hardware directly from Sweden, although it has a software development branch in the UK in Brighton.

Motorola also assembles its handsets in the UK, at its plant in Herefordshire. Although it imports many of the components, NEC imports its equipment, but has plans to invest in the UK at a new plant at Telford in the Midlands.

Can the UK equipment manufacturers turn the tide against the imports?

The answer seems to be that very few British producers have great ambitions to take on the producers of the present generation of cellular equipment, which is based upon analogue devices which will soon be outdated.

This low key approach to UK manufacturing may change, however, with the next generation of equipment—the all-digital, pan-European network which is being planned to establish a system on which a mobile telephone bought anywhere in the region would work equally well elsewhere.

European governments have been trying to organise the system so that its introduction will not come as a surprise to the local industry. A number of companies are working together on research projects to prepare themselves for the introduction, and moving towards joint manufacturing agreements. Plessey and Racal, two of the leading UK electronics groups, for example, are currently discussing plans for a co-operative venture.

If these negotiations succeed, the industry in Europe believes that it could gain a lead over US and Japanese rivals of up to a year in launching its new products. That may be an over-optimistic estimate, but at least it is a possibility.

European manufacturers are not walking blindly into the future and losing out on a vast growth market because of a failure to plan for future demands.

Tony Dodsworth, Industrial Editor

MOBIRA CITYMAN

—the powerful lightweight cellular telephone

Goes all day on one battery charge

- Smallest hand portable to give you over 1 hour 20 minutes continuous talk time on one battery pack — and you get 2 with every Cityman.
- Call your 50 most used numbers by touching as few as two buttons.
- Two fast chargers one for your office, one for your home.
- Signal strength meter enabling you to make the most of the service.
- Technology from Finland that doesn't stand still.

CITY COMMUNICATIONS '87 EXHIBITION
28-30 April 1987
The Barbican Centre London

See us on Stand 13A in the Red Hall

NOKIA MOBIRA

Nokia-Mobira Limited, The Science Park, Cambridge CB4 4GH.
Telephone 0223 862762. Telex 81254 MOBIRA G.

Marketing

Small businesses are big users

HIGH ON Ely Cathedral a flagpole sways the wind. Unexceptional, and deliberately so, because it is a camouflaged cellular radio mast owned by Cellnet.

The disguise is there to forestall environmental objections. It is necessary because efficient sites to serve the 149,000 users of cellular in the UK are hard to come by.

The task will not get easier. Cellnet and Vodafone expect to take on at least 100,000 more customers in the next 12 months. The bare numbers hide wide regional and occupational variations. Over 40 per cent of subscribers to Cellnet and Racal Vodafone are inside the M25 motorway ring road, and 25 per cent work in the manufacturing sector.

The London bias is changing slowly. Manchester and Bristol lead the chase on the Cellnet and Vodafone networks respectively. Both operators say that the West Midlands is growing fast too.

The uneven distribution causes problems. Until now the London area has been over-crowded. Demand was so high that the networks could not cope with peak demand. Apart from lost calls and engaged radio channels, there were rumours of service shutting down for minutes and even hours at a time.

As a result, the operators have soft-pedalled on publicity for more than a year. They have had their hands full keeping up with growth flustering around the 100 per cent mark.

Over the past few months, a combination of adding extra transmitters and improving the way in which radio frequencies are reused in nearby areas has given the operators new confidence that they can cope with the demand.

But their planned re-entry into serious marketing of their services later this year will be complicated by competition from expanded national radiopaging and the launch of a national private mobile radio (minicab style) service called Band III. It is not clear which types of users will buy which type of service.

In common with cellular networks in the US and Scandinavia, most buyers in the UK have been from smaller businesses. Cellnet surveyed its subscribers earlier this year and found that

two-thirds worked in organisations with fewer than 50 employees.

To expand this base, both Cellnet and Vodafone launched discount schemes for large users last year. But these "private wire" services have not taken off, partly because of technical restrictions. Users need over 100 telephones operating out of a single site for it to be economical.

The operators also point out that large organisations take a long time to make up their minds on such large capital commitments.

They are less keen to admit that some large organisations are willing to see exactly what will be offered on Band III and how much it costs. The technical specification of Band III has not been finalised, but it is likely to make the service attractive to companies with fleets of on-the-road sales staff and engineers.

Cellular suffers in comparison because costs are difficult to predict and control. Band III, in common with radiopaging, will be paid for by subscription. Call destinations will be limited, perhaps to the parent company offices alone.

The cellular operators look on the bright side. "The whole of mobile communications will get more publicity, and that's going to help us," says Cellnet marketing director Peter Waller. His opposite number at Vodafone, Julian Horn-Smith, is more succinct: "Band III? Good news. More hype."

However, GEC, which is involved in one of the consortia which will run Band III, wants the ordinary telephone network to be a different kettle of fish, says Mr Horn-Smith.

Mr Colin Davis, managing director of Cellnet, thinks otherwise: "People will get fed up with having to press the button to talk, they will want real phones, and that means us."

Trying to reach the right customers for cellular is still a largely unexplored area. For over a year Cellnet has relied on sponsorship, Formula Three motor racing, and editorial coverage in newspapers and magazines.

Television advertising has been tried but with limited success. Cellnet admits that market research after test advertising in Scotland two years ago found

that its effect was negligible. Vodafone tried on television advertising in the north of England last year, partly because the South was expanding fast enough without extra stimulation. It issued a master of war.

Vodafone also abandoned sponsorship of sailing. "We were not getting value for money," says Mr Horn-Smith. Racal Vodafone's newly promoted marketing director.

Cellnet and Vodafone are not allowed to sell telephones directly to users. This means that both operators' campaigns will concentrate on brand awareness rather than trying to sell phones as such.

Officially appointed retailers, and the manufacturers of the telephones, will continue their product-based advertising in national newspapers.

Each operator has 30-odd retailers, most of which are small. "Eighty per cent of our sales come from six retailers," says Cellnet marketing manager Mr Peter Waller. Those six are: British Telecom, Securicor, the joint owners of Cellnet, Motorola, which markets on the phones and supplied the infrastructure to Cellnet, independently owned Carphone Group and Cellcom, and finally Chesire-based Racal, which sells only the British made Pocketphone.

Of these, Motorola is growing the fastest, although from a smaller base. Vodafone is more evenly spread. "Over half our resellers have more than 2,000 subscribers," says Mr Horn-Smith. Racal, subsidiary, Racal Vodafone, sells the most. Others include Carphone Group and Excell, Pye, Unicore (a subsidiary of Unipart), and US group Millicom.

The success of Motorola and Excell relies on a general move towards portable phones rather than those fixed into a car. Apart from the extra convenience, portables have better margins for the retailers. "Commission-based sales staff like selling portables," says Claire Wynne-Hughes, marketing manager of London retailer DMG.

Portables and their bigger brothers the transportables, have moved from under 10 per cent of the market two years ago to 30 per cent now. "It should reach 50 per cent within a couple of years," says Mr Wynne-Hughes.

Danny Green

FINANCIAL TIMES SURVEY



Despite the vulnerability of a small open economy Switzerland is remarkably successful in staying ahead of

other advanced industrial nations but such success creates its own problems, says William Dullforce, Geneva Correspondent.

The struggle to stay ahead

THE SWISS sometimes seem to be doomed to success. How otherwise can one explain how 6m people in the largely rocky fastness without much in the way of natural resources can achieve, and sustain through the upheavals in the world economy in recent years, the West's highest per capita income? Consider their present situation. Gross domestic product is forecast to grow by just over 2 per cent this year—modest but about average for the advanced industrial countries and not at all bad after the 4 per cent of 1985 and 2.5 per cent last year. More important, compare unemployment, inflation and interest rates with those of other countries whose economies are growing at a similar pace. In Switzerland, inflation and unemployment are below 1 per cent, interest rates are the lowest in Europe and, one might add, the current account surplus has been over 5 per cent of GDP for the last two years. However, in the country of Zwingli and Calvin, the great Protestant reformers, every good Swiss knows that there is no paradise on earth. They watch the underside of their success and stress the vulnerability of a small, open economy to impulses and shocks from the bigger world outside. Currently, a lot of them worry about the inhibiting effect the strong Swiss franc will have on

their exports and forecasts are downbeat about prospects for 1988, when consumer spending as well is expected to taper off. Concern has mounted in recent months, and there has been much debate, about relations with the European Economic Community. The 12 all but surround Switzerland, take over half its exports and are moving towards a single, internal market and closer technological co-operation among themselves. Bern worries about being shut out from developments of such vital interest to Switzerland. Hard businessmen and materialist as they may be, the Swiss are sensitive in a pragmatic way about their image abroad. Switzerland's exposure to the glare of the European media and to the anger of governments on the pollution of the Rhine last November after a fire at a Swiss chemical warehouse sent a long-lasting tremor through the nation from the Government down. Coming so soon after the accident to the Soviet nuclear reactor at Chernobyl, the ecological disaster on the Rhine has reinforced the "Green" factions within Swiss politics and revived public concern about the social limits to growth. To judge by the results of recent cantonal elections in Zurich and municipal elections in Geneva, this development could

even cause some surprises in the Federal parliamentary elections expected next October. In the financial field, Swiss authorities and the big banks have been showing greater readiness to co-operate with foreign governments and institutions to prevent "dirty money" being hidden in Switzerland and to counter crime and fraud abroad. As recent events have shown, in spite of its well-documented tendency to preserve political patterns and to resist change, Swiss society is not immutable. Flexibility within a conserva-

tive set of values must provide at least a partial explanation for its economic success. In its last two annual economic surveys of Switzerland the secretariat of the Organisation for Economic Development and Cooperation (OECD) analysed two other aspects, the labour market and the financial sector, in trying to lathom the secret of this success. Switzerland employs a higher proportion of foreigners than any other OECD country except for Luxembourg. It has become commonplace that the Swiss were able to absorb the oil price

shocks of the 1970s more effectively and to keep down unemployment, because they sent home three-quarters of their "guest workers." Recent research, backed by the OECD analysis, partially debunks the idea. Though the dismissal of foreign workers was a significant factor after the 1973 oil price surge, it was much less evident after 1978 when the policy of assimilating (carefully selected) foreigners by issuing permanent work permits had set in more strongly. Economic analysts now attach more weight to other elements,

such as the relatively low level of trade union membership, a long tradition of "labour peace" dating back to an agreement of 1937 and, above all, to decentralised wage negotiating at the company level. In contrast to most of its other members, the OECD found, wages in Switzerland had reacted sensitively to changes in both productivity and terms of trade. Wage-setting is flexible above a centrally negotiated minimum. Managements lay off workers, put them on short time and, in

the last resort, sack them when faced with slowdowns or loss of demand but their relationship with the employees is rarely confrontational. Another myth exposed in the latest OECD report is that Switzerland's prosperity is based on a constant influx of foreign capital seeking a safe tax haven. Switzerland is undoubtedly a turntable for expatriate funds administered by Swiss banks and mostly placed back abroad, but the OECD pointed to the country's high net capital export. The crucial element is strong Swiss domestic savings. The Swiss financial system, the OECD concluded, had contributed to economic growth to an extent not experienced in any other country. Moreover, Swiss banking won the OECD's accolade for its "remarkable adaptability" to the challenge of financial deregulation abroad and the internationalisation of financial markets.

Recently, however, senior executives of all the three big banks, Union Bank of Switzerland, Swiss Bank Corporation and Credit Suisse, have been crying "war", suggesting that innovation and the quest for new financial instruments are being carried to excess. None of the Big Three raised their shareholders' dividends this year. Foreign attention, apart from that of the OECD, has focused over the past year on the use of Swiss banks revealed in practically all recent financial scandals—the self-allegedly salted away by ex-presidents Marcos and Duvalier, the Iran-Contra affair that shook the Reagan administration, the David Levine and Guinness insider-trading cases. These "Swiss connections" are frequently cited as showing the murkier underbelly of the Swiss financial centre. Over the past couple of years the Swiss have been steadily modifying laws, treaties and practices to remove the tarnish while retaining the essence of their banking secrecy. Secrecy rests on two pillars: it is a penal offence for a bank employee to disclose information about a client's business and magistrates cannot order banks to hand over information, unless it has been shown that the matter under investigation concerns a criminal offence.

When a foreign authority asks for legal help, the offence must be criminal under both the Swiss code and the laws of the country concerned. Tax avoidance is not a criminal offence in Switzerland. The convention de diligence, the agreement under which the Swiss banks undertake to monitor the origin of funds placed with them, is being reinforced as a barrier to the entry of dirty money. An insider trading law is on its way through parliament and the Swiss justice department is about to agree in an exchange of letters with the Securities and Exchange Commission (SEC) of New York that in certain circumstances information can be passed from Switzerland to facilitate investigation of civil fraud cases. These adjustments have been prompted by the integration of Swiss banking into the global financial market. Industrialists and bankers fear that the impulsion given to "Green" sentiment in Switzerland by the Chernobyl nuclear disaster and the chemical pollution of the Rhine may threaten the efficacy of this twin power house. The pollution of the Rhine was an accident where hundreds of thousands of fish and eels died. The river will be impoverished in flora and fauna for years but no human life has been lost. Sandoz, the chemicals company whose warehouse was burnt down, and the Swiss Government quickly acknowledged their moral and financial responsibility. The Swiss Chemical Industries Association says its members will raise from 10 to around 15 per cent of the proportion of investments devoted to safety and environmental protection. These extra costs, it might be argued, will weaken the international competitiveness of the giant Swiss chemical and pharmaceutical groups. The Swiss Government, which took a frank and conciliatory position in European discussion of the Rhine disaster, is now pressing for wider international agreement on improved safety norms. Swiss handling of the matter: continued to reconcile principle with practical considerations.

Tuesday April 28 1987

CONTENTS

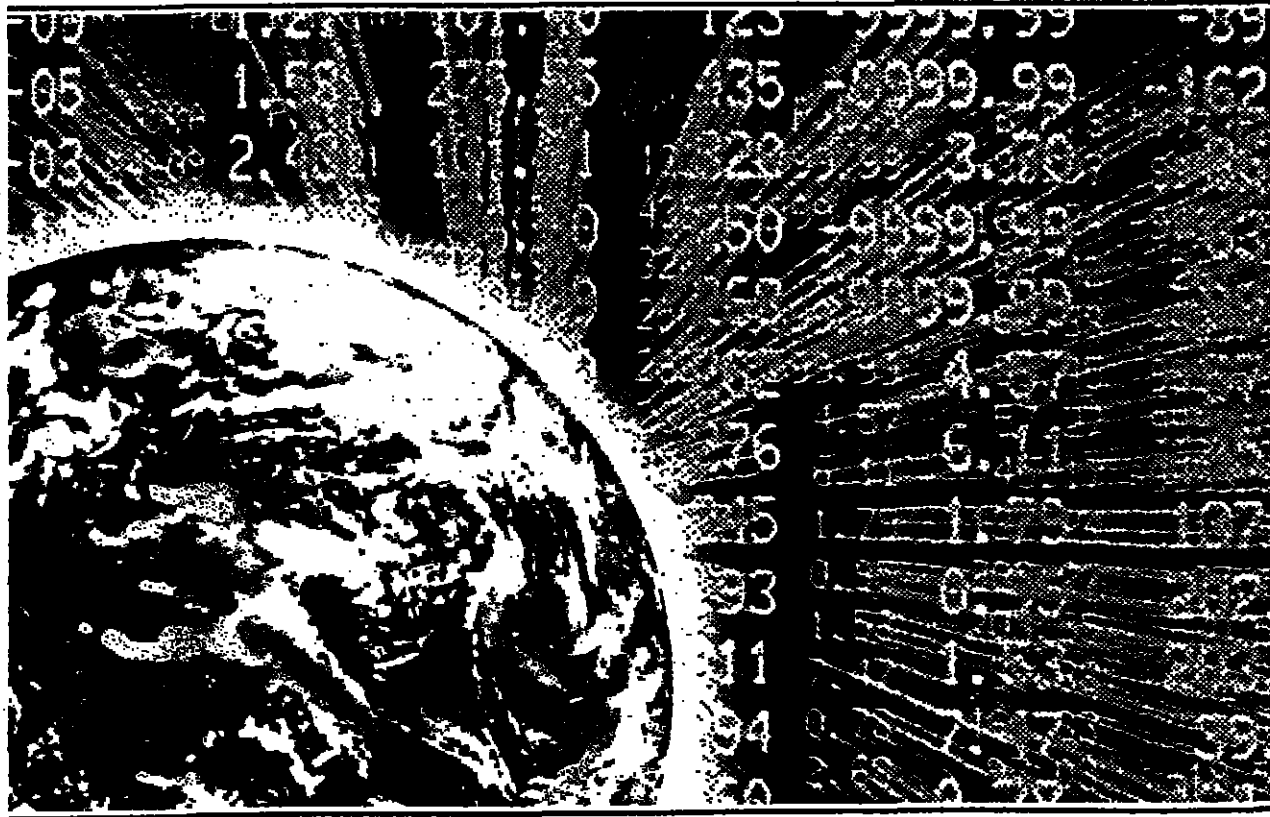
Economy	2	Watchmaking	6
Finance	2	Profile: Mr Gilbert Hayek, chief executive of SMH	6
Politics	3	Profile: Arbonia-Forster	7
Industry	3	Profile: Dr Hans Jucker of Alpius	7
Telecommunications	4	Tourism	8
Chemicals	4	Are the Swiss really dull?	8
Machine tools	5		
Profile: Swissair	5		



Hydro-electric scheme in the Ticinese Alps, characteristic of the Swiss amalgam of modern industry and a landscape fit for tourists.

Switzerland

Global Opportunities



Yamaichi's global investment banking expertise can help you find and exploit international opportunities.

Today, Yamaichi is not only Japan's most experienced securities house, but one of the world's largest. Yamaichi (Switzerland) Ltd. is a key element of the global network that includes memberships on all major stock exchanges. Our offices in Zurich and Geneva are providing broadly diversified financial services in addition to analysis of local markets, underwriting and sales of new issues.

As a fully integrated financial institution with broad international expertise, Yamaichi is providing customers worldwide with a one-stop source of financial services—from brokerage, portfolio advice and fund management to innovative corporate finance and M&A assistance. Ask us how global integration can make the best of your world.

Financial Strength Where You Need It.

YAMAICHI
Yamaichi (Switzerland) Ltd.

Tödisstrasse 17, 8027 Zurich, Switzerland Tel: (01) 202-8484 Telex: 815420/1 YAM CH
Geneva Branch 15 Rue du Cendrier, 1201 Geneva, Switzerland Tel: (022) 324565 Telex: 422711 YAM CH

YAMAICHI SECURITIES CO., LTD.

Head Office: Yaesu 2-chome, Chuo-ku, Tokyo 104, Japan Tel: 03-276-3181 Telex: J22505, 22959, 22995 YAMAYORK
London, Amsterdam, Frankfurt/Main, Paris, Bahrain, Milano, New York, Los Angeles, Chicago, Montreal, Hong Kong, Singapore, Sydney, Melbourne, Seoul, Beijing

SWITZERLAND 2

Economy

Dollar decline hurts exports

A HIGH GROWTH phase for the Swiss economy is running out of steam for both external and internal reasons.

Export demand, always a critical factor for Swiss industry, has been levelling off for some time, principally under the influence of the steep decline of the US dollar. High consumer demand and high demand at home for capital goods to complete a phase of rationalisation in Swiss industry have filled the breach. But the forecasters are agreed that especially the latter force for expansion cannot carry over into 1988.

Forecasters for this year widely agree that gross domestic product will rise by about 2.2 per cent as against 2.5 per cent in 1986. For 1988 forecasts are beginning to diverge but all point to a significant slowdown. The economists of the Helvetic Technical Academy at Zurich foresee growth of 1.1 per cent. Professor Jean-Christian Lambelet and his team at Lausanne University have a forecast as low as 0.9 per cent growth for 1988.

During 1986 the dollar lost about a quarter of its value in terms of Swiss francs, squeezing Swiss exporters and especially their profitability very hard. The watch, shoe and textile and clothing industries were first to feel the effects, but the country's largest industry, mechanical engineering, was quickly caught as well.

An exchange rate close to \$1-Sfr 1.50 reached in April, if maintained, is bound to hurt Swiss exporters and to enforce structural adaptations. There is some pressure on the Swiss National Bank to revise its tight monetary policy and thus let the currency lose ground against the dollar. But this pressure is being resisted and should remain resistible unless circumstances change sharply.

They are very different from those of 1978 when the franc rose by some 40 per cent in a year, causing export orders to collapse and inducing the National Bank to abandon monetary targeting altogether for a while. Two important differences characterise today's situation from that of 1978.

Then the franc was rising against almost all other currencies, including the Deutsche Mark. But of late the D-Mark

has, if anything, been a bit stronger than the franc. That is crucial, since the Germans are the most important business partners of the Swiss and their most important competitors in third markets.

Perhaps no less important, 1978 came within two years of the severe recession Switzerland has seen since World War II. In retrospect some economists think that the abandonment of monetary targeting was nothing short of a panic reaction which, eventually, had to be paid for by a temporarily enhanced rate of inflation.

But the fall from grace, if that is what it was, has been made up for since: monetary expansion has returned to the previous trend line, fully ironing out the bridge caused by the measures of 1978. The monetary target in force is for an expansion of the money stock by 2 per cent a year and though it has been pursued with some flexibility, it has been met. The result has been a low inflation rate of about 0.8 per cent in 1986 and a strong franc.

For exporters, low inflation has once again proved an important corrective to the exchange rate: export-weighted and on a base of November 1977 equals 100, the Swiss franc had reached an index figure of 146.7 by February, but if account is taken of the inflation rates in Switzerland and its main customer countries, the figure is only 110.7.

Forecasting exchange rates is notoriously difficult, but the Lausanne researchers have calculated that the nominal exchange rate of the franc will continue to rise in the coming period, by 3.4 per cent this year and by another 3 per cent next.

Underlying this forecast there is scepticism about the ability of the Americans to get their deficit under control, but also the prospect of a continued current external surplus in Switzerland as well as continued restrictive monetary and fiscal policy.

The last, incidentally, is not so much a matter of economic management, but of a firm Swiss dislike of spendthrift habits.

Like much else in the success of the Swiss economy, it is a case of Victorian virtues rewarded.

The current surplus, in terms of the size of the economy one of the largest in the world, reached Sfr 12.5bn last year.

Economic Prospects

	1986	1987	1988
Gross domestic product	2.5	2.2	1.7
Private consumption	3.75	2.2	2.0
Investment in plant and equipment	14.0	8.0	4.0
Merchandise exports	2.1	1.75	2.5
Merchandise imports	8.2	4.5	3.25
Central bank money stock	2.0	2.2	2.0
Real exchange rate of Swiss franc*	6.7	4.0	2.0
Consumer price index	0.8	1.3	2.0
Industrial production	4.2	1.6	1.2
Unemployment quarter	0.8	0.7	0.7

* Corrected to eliminate distortions due to different inflation rates in Switzerland and its main customer countries.
* Number of unemployed persons as proportion of active population.
Source: Helvetic Technical Academy, Zurich.

Only a small decline is expected this year which may be reversed in 1988 by a reduction of imports resulting from the likely slowdown of the economy.

Behind those surpluses there lie considerable differences from category to category of transaction. Last year the habitual deficit of merchandise trade came to Sfr 7.1bn and was easily outweighed by a surplus on services of Sfr 7.1bn. The other big item was a surplus of Sfr 16.2bn from interest and dividend payments.

The current surplus means that Switzerland must be a net exporter of capital, thus undermining a widely held belief that the Swiss owe their prosperity to inflows of legitimate or illegitimate foreign funds. The occurrence of these flows is beyond doubt, but the incoming funds are in general pushed out again for investment elsewhere. As regards fiscal policy, last year's expenditure and revenues at federal level ended with a surplus of almost Sfr 2bn and though certain extra demands on expenditure are expected in the early 1980s, the traditional instincts of the Swiss are going to remain in favour of thrift.

In 1986 the overall government deficit (for federal, cantonal and communal authorities combined) came to all of 0.1 per cent of gross national product which must be something close to a world record low. This restrictive stance was just right for a boom year — but the Swiss also seem to have fared well with no more than token stimulatory programmes during periods of economic weakness.

There is much reason to believe that by taking the severe economic recession of 1978 on the chin, permitting the loss of about 300,000 jobs (as compared with about 3.2m persons in employment now) they created

the best basis for the subsequent rebound.

Of those 300,000 jobs lost, 200,000 had been filled by foreigners. Yet it is no longer true that the ability to import and export foreign labour more or less at will is a main prop of the Swiss economy. Foreigners are essential to the tourist and construction industries, though highly skilled persons such as computer programmers are also there in force.

But to allow for nationalist susceptibilities the number of foreigners is in practice restricted to 1m at most and has sunk close to that figure. No more than 300,000 of them were in dependent employment last year, out of the total active population of 3.2m.

The tendency now is to encourage the issue of yearly rather than seasonal permits and to renew permits until the foreigner in practice advances to much the same status as the native Swiss.

Of course, there is no guarantee that things will not change if external circumstances should push the unemployment painfully above its present all but negligible level of 0.8 per cent. Internal conditions do not point towards any major upset, but Switzerland, where some industries have export shares around 90 per cent, is peculiarly exposed to influences from abroad. Its usual ability to ride the squalls, when they come, can be explained as the result of a readiness to accept structural change, low capital costs linked closely to low inflation, and a tradition of harmonious labour relations. They have been attributed to labour's willingness to keep its claims moderate even in boom times, but that has not prevented living standards from being among the highest in the world.

W. L. Luetkens

Finance

Expansion continues on all fronts

How the big five performed

	Union Bank of Switzerland	% change over 1986	Swiss Bank Corporation	% change over 1986	Credit Suisse	% change over 1986	Swiss Völkbank	% change over 1986	Bank Leumi	% change over 1986
Balance sheet (Sfr bn)	152.2	+8.1	137.8	+7.7	103.7	+17.0	28.9	+12.8	14.2	+9.5
Assets										
Loans and advances to clients	83.2	+10.0	61.7	+8.5	44.3	+10.7	19.1	+8.7	4.2	+5.3
Securities	42.0	+13.3	42.3	+13.0	30.4	+28.9	5.1	+54.7	6.2	+1.2
Due to banks	48.6	+32.3	28.3	+7.5	27.4	+33.7	2.9	+13.2	5.1	+7.9
Net assets (Sfr bn)	776.2	+32.2	874.0	+11.7	588.5	+11.1	116.3	+18.0	58.7	+22.0
Net interest	1,567.0	+4.5	1,153.4	+3.5	829.2	+2.6	274.2	+8.7	55.8	+18.6
Net commissions	1,501.9	+17.8	1,137.0	+11.5	1,034.9	+18.8	284.0	+9.8	53.5	+21.3
Earnings from foreign exchange (Sfr bn)	394.7	+7.3	387.1	+23.9	323.2	+7.7	75.2	+0.3	44.2	+1.4



The new stock exchange in Geneva

Issues of securities denominated in foreign currencies.

All this came at a time when Swiss bankers were showing themselves particularly innovative. This led to a series of new instruments being introduced to the local capital market and also to a continuation of the banks' consolidation of their presence in major foreign regions.

Another important move has been in the large-scale modernisation of the stock exchanges, with totally new premises opened in Geneva and Basel and a rapid growth in computerisation and trading facilities there and in Zurich, whose new bourse is expected to start operations in 1991.

Growing international competition, the emergence of highly innovative small and medium-sized banks, and an overall change to a younger generation of bankers have all made the Swiss financial centre more flexible.

There is also a much greater awareness of performance than a few years ago, when the world was beating its way to the Swiss door, and a greater readiness, albeit in the presence of some pressure to reduce costs for

clients, especially institutional clients.

This, together with the fact that the national economic environment continues favourable, could be expected to lead to a certain degree of euphoria, though, and indeed there are grounds for viewing the future with only restrained optimism.

The very move into off-balance-sheet business, as lucrative as this undoubtedly is, has brought with it new risks for the banks. There seems to be little likelihood of a repeat performance of last year's stock market boom, for example, while the trend towards ever-greater securitisation is lowering the average quality of new issues.

At the same time, the international underwriting business is getting more and not less competitive, already, the Japanese — long the biggest foreign Swiss bank borrowers — are shifting much of their attention to other centres.

Elsewhere, the banks have again been the centre of a great deal of unwanted international criticism — as in the Guinness

affair and the case of the Marcos Millions. The Swiss Bankers' Association recently announced new and tougher guidelines for its good-conduct code, due for renewal in October, but its members will remain under the eagle eye of the Banking Commission at home and, doubtless, the US Securities and Exchange Commission.

The international debt situation is admittedly less of a problem to the Swiss than to the bankers of many other countries, but a major crisis would hurt them not only directly but also through the damage it would do to other banks and markets.

In general, the Big Banks seem to feel there is enough down-side potential to run the risk of seeming ungenerous to shareholders in respect of 1987. In fact, the banks say there is no cause for disappointment with regard to dividend payments.

Whatever the case, they are continuing the sort of conservative book-keeping which has stood them in good stead to date — even if the rainy day is only a cloud no larger than a man's hand.

John Wicks



FINANCIAL EXPERTS IN JAPAN AND THE OTHER COUNTRIES OF ASIA.

Nomura (Switzerland) Ltd., a member of the Nomura Group — specialists in key financial services. Our long experience and outstanding research capabilities help you in decision making in today's complex financial environment.



NOMURA (SWITZERLAND) LTD.

Nomura (Switzerland) Ltd. 10, quai du Seujet 1211 Genève 11 Tel. 022/32 46 46 Telefax 022/32 8314	Nomura (Switzerland) Ltd. Bahnhofstrasse 71 8023 Zürich Tel. 01/219 9111 Telefax 01/211 60 31	Nomura (Switzerland) Ltd. Via Pretorio 9 6900 Lugano Tel. 091/20 22 22 Telefax 091/23 99 28
---	---	---



ETUDES SECONDAIRES
(12 à 18 ans)
Français et français
Internat Cours International
d'été (Guillett) français.
Culture, sports
21, avenue Eugène-Pittard
1208 Genève.
Tél. 022/47 29 94



Hotel Zürich
The well-known
deluxe Hotel in the heart
of the city.
Neumühlequai 42,
8001 Zürich, Switzerland,
Phone 01/363 63 63,
Telex 56809

CRM

CAPITAL RESEARCH + MANAGEMENT GMBH
FRANKFURT LONDON

FOR INSTITUTIONAL INVESTORS
our independent team specialises in
THE SWISS & GERMAN
EQUITY MARKETS

Head Office:
Grüneburgweg 102
D-6000 Frankfurt 1
Tel: 069/597 0311/4368
Telex: 4170672 crm d
Telefax: 069/597 06 63

London Office:
27 Throgmorton Street
London EC2N 2AN
Tel: 01-628 3241
Telex: 914 055 crmdn g
Telefax: 01-582 3069



ROTHSCHILD BANK AG
ZÜRICH

Portfolio Management
Trustee Services

Zolikerstrasse 181 8034 Zürich Telephone 01/264 71 11
ROTHSCHILD BANK SWITZERLAND (CI) LTD
P.O. Box 333, Semia House, St. Peter Port, Guernsey, Channel Islands
Telephone 0481/770 621

Geneva Office
EQUITAS SA
30, rue du Rhône, 1211 Genève 11. Telephone 022/281 833

Hong Kong and Far East Representative Office
ROTHSCHILD BANK AG
18th Floor, Connaught Centre, Hong Kong. Telephone 05/255 333

SWITZERLAND 3

Politics

'Green' causes catch the tide

THE SWISS work hard at their politics as they do at most things but change is laborious. Their direct democracy calls for long lead times when preparing national referendums and encourages prolonged public debate. The status quo has a built-in advantage.

Now, on the approach to next autumn's elections to the two chambers of the federal parliament, voters' desire for change may for once be more urgent than is comfortable for the four big parties—Radicals, Christian Democrats, Swiss People's Party and Socialists—that have run the country in harness for the last three decades.

Three forces agitating the normally smooth advance of Swiss politics are pro-environment sentiment, fear of the foreigner and the European Economic Community's acceleration towards a true common market.

Of these the most powerful, and the most relevant, for the coming election is the gathering public support for groups espousing "green" causes. Swiss responsibility for polluting the Rhine last November and public reaction when Switzerland was affected by radioactivity from the Chernobyl nuclear accident have vastly improved the electoral outlook for the Greens.

Xenophobia, stimulated by an influx of Third World refugees over the past two years, helped the small Right-wing National Action and Vigilant groups win votes and seats on councils in local elections last year. Public concern may have been appeased when government amendments tightening the Law of Asylum won the approval of a strong majority in a referendum earlier this month.

Adoption of the Single European Act by the Community has alerted Swiss industrialists and businessmen to the danger that they might lose out, as the greater part of Western Europe moves towards a single internal market and co-ordinates more closely its financial markets and its research and technological development.

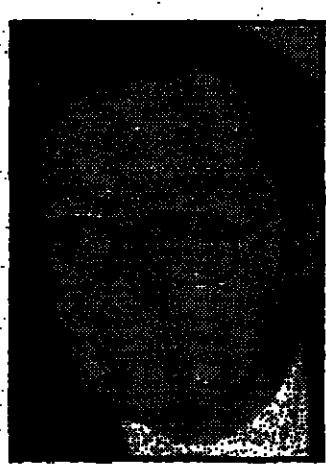
Switzerland has a free trade agreement for industrial products with the EEC and is co-operating with the five other remaining members of the European Free Trade Association (EFTA) in negotiating common standards and customs practices for the two trading blocs.

Mr Jean-Pascal Delamuraz, the federal councillor who took over the economic policy portfolio this year, admitted recently that Bern needed to "shift into a higher gear" in conducting its relations with the Community. But, mixing metaphors, he also argued that Switzerland had some strong cards to play.

Swiss neutrality and the incompatibility of the country's federal political system with the Community's political organisation continue to rule out any Swiss request for EEC membership. Mr Delamuraz emphasised. But Switzerland, which imports considerably more from the 12 than it exports, was a trading partner "whose importance and significance are recognised."

Others are less sanguine. Mr Carlo Jacometti, the Swiss Ambassador to Brussels, took the opportunity of his move to Paris to warn his compatriots that European integration was proceeding faster than they appreciated. Once the 12 had laboriously worked out positions among themselves, they were unlikely to revise them to take account of third-party ideas.

Discussion on future ties with the Community has intensified in Bern and Zurich, the political and business capitals. It has not yet impinged deeply on the electorate, the time is far from



Mr Pierre Aubert, Federal Councillor in charge of the Swiss foreign ministry and this year's President of the Confederation under the system by which the seven Federal Councillors take turns in that office.

ripe for a referendum on joining the EEC and the question is unlikely to be vital to the autumn elections. But the powerful industrial lobby can be counted on to pursue the issue.

"Chernobyl-Baile" is the somewhat misleading label that has been attached to the inspiration behind the current advance of the Greens—misleading because, while the Soviet nuclear accident killed people, the fire to the chemical warehouse outside Baile that precipitated the ecological disaster on the Rhine did not.

Both events, however, have given powerful impulses to the pro-environmental attitudes already present in the Swiss electorate and have revived anti-nuclear views.

The Greens had already made their mark in elections to the Bernese cantonal legislature last May. In April this year they increased their number in the 180-member Zurich cantonal parliament from four to 22 and broke into the Geneva municipal council for the first time, taking 11 of the 80 seats. In both cases their gains were at the expense of the four main parties.

These successes have inflated Green hopes of capturing an influential share of the 200 seats in the lower house of the federal parliament in October. The most optimistic envisage a Green caucus bigger than the Swiss People's Party which with 23 representatives is the smallest and most vulnerable of the four coalition parties.

In 1983 the Swiss Green Party itself took 3 per cent of the national vote (compared with 13.8 per cent in the Geneva municipal election this month) and placed three members in the lower house.

It has, however, generated a "Green" vote of 16 to 19 in the house through alliances with other small groups.

Green prospects in October are loaded with reservations. The party is split into cantonal groupings and lacks a coherent common platform. Voter support is equally fractured among priorities ranging from anxiety about forest pollution, to a wish to abolish nuclear power, to concern about inner city and housing conditions and a general unease with the Swiss way of life.

The coalition parties, too, are clothing themselves in Green foliage, although they have yet to persuade younger voters of the sincerity of their transformation. What is certain is that after Chernobyl and the Rhine pollution, the Swiss political and business establishments have to take Green attitudes seriously.

William Dufforce

Industry

Uncertainty clouds prospects

SWISS INDUSTRY is coming up for a test. After four years of a recovery in which Swiss manufacturers have performed better than most of their European competitors, the volume of incoming orders is declining, output has flattened and the capital investment surge is tapering off.

Over the next two years it may be easier to decide about the conflicting views on the long-term prospects for Swiss industry. The more astute economists argue that the recovery was initially due to a favourable exchange rate and has concealed major unsolved structural problems.

Profit margins are still inadequate and Swiss companies are not large enough to compete internationally, they maintain.

More optimistic analysts underline the impact on productivity and on production efficiency of companies' recent large investments in new equipment. Their desires highlight the return to profitability of long-established engineering concerns such as Sulzer and Georg Fischer, the remarkable rebound in vitality in watchmaking and the refusal to die of the textile industry which, practically everyone had written off 15 years ago.

A factor which cannot be underestimated is the will to

maintain an industrial presence within the Confederation which Dr Fritz Leutwiler, the executive chairman of the hard-pressed Brown Boveri electrical engineering group, voiced in a recent interview. Industry, in spite of severe rationalisation, still provides close to 38 per cent of Swiss jobs.

Two weaknesses, a late response to technological change compounded by inadequate investment in research in the machinery industry and the failure of the education system to train enough electronic engineers and computer specialists, have been identified and action taken to correct them both by the Government and through joint corporate efforts.

More than half the income of the recently founded Centre Suisse d'Electronique et de Microtechnique comes from mandates for research on behalf of private companies and from sales of its own switching products. Nine electronic concerns are financing Dectrowiss Electronic Design, an enterprise providing know-how, advice and modern design tools.

Three Swiss manufacturers have cornered a share of more than 30 per cent of the West European market for devices to monitor and control heating systems. Recently, the electro-

nics industry has been achieving export growth rates of more than 10 per cent a year and Mr Dieter Szy, the president of Landis and Gyr, is confident that the industry will continue to furnish the highest growth rates in the long-term average.

Nevertheless, the question of whether Swiss response to technological change has in general been too little, too late still awaits a definitive answer. On the debit side, too, is the seeming inability, noted recently by a Zurich investment banker, of Swiss engineering concerns to make a success of manufacturing abroad.

This is a curious verdict on an industry which has been dependent for so long on foreign sales. Nor does it apply to the big Swiss chemical and pharmaceutical groups or to Nestlé the multinational foods group, which are singled out in Tokyo these days as pioneering examples of European enterprises that have successfully penetrated the Japanese market and set up local production.

Alusuisse's recent abandonment of its US acquisitions as part of urgent action by a new management to pull the aluminium group out of the loss-making morass into which it was sinking and Brown Boveri's long struggle to make a position in American operations indicate,

however, that the judgment may not be unfounded.

The conclusion that presents itself is that the shake-out in Swiss engineering set off by the recession at the beginning of the decade has still to be completed. A substantial part of Swiss industry has nevertheless been thriving and the overall record for the last couple of years has been good.

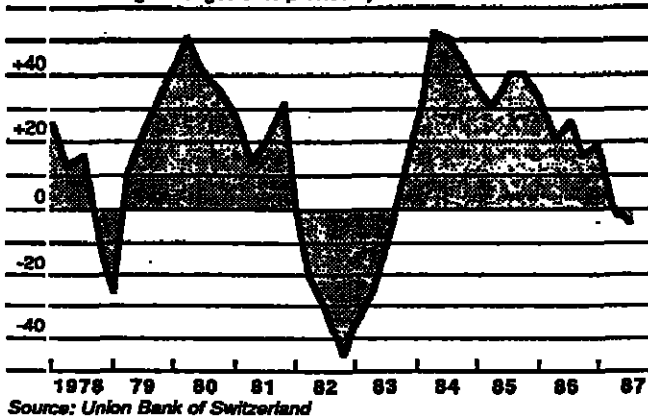
Industrial output climbed by nearly 6 per cent in 1985 and was up a further 3 per cent last year, according to the latest estimates published by the Swiss National Bank. The 1985 result was well above the average for the Organisation for Economic Co-operation and Development.

Federal statistics show an even more impressive development in capital spending. Investment in equipment took off from 1983, recording a jump of more than 17 per cent to Sfr 18.3bn (\$7.5bn at the then exchange rate) in 1986. A further 12 per cent increase was achieved last year, according to the Swiss National Bank.

Now expectations are more downbeat, to judge by the latest survey by the Union Bank of Switzerland (UBS) of the roughly 200 companies it regularly monitors.

Total Swiss Industrial Order Volume

+50 Percentage changes over previous year



Source: Union Bank of Switzerland

A lowering of earnings expectations for 1987 is attributed in the UBS survey to the dramatic plunge in the dollar exchange rate since the beginning of the year and the sharper than expected decline in economic growth rates in the big industrial countries, particularly in West Germany.

Both short and longer term outlooks vary from one sector to another. The declines in incoming orders have been most noticeable in machinery-making, textiles and watchmaking. Two of these sectors, textiles and watchmaking, have proved the resilience of Swiss industry. Under the pressure of international competition the number of textile plants have been whittled down from 650 in 1985 to around 430, the number of

William Dufforce

The factors that make Switzerland a leading financial market

We know you can choose

That is why we offer modern solutions for your asset management, and much more: a comprehensive range of personalized services, imaginative, discreet and new approaches to financial needs.

The long tradition of a Swiss bank with international vocation: offices in Lugano, Geneva, Zurich (with the exclusive presence in the Stock Exchange); representative offices in London and New York.



OVERLAND TRUST BANK

4001 Lugano
S. Via del 22 272
4002 Zurich
Tollmannstrasse 17
Phone: 01 265 11 11
25 Rue du Marché
Phone: 022 327 79 39
Post Office Box 240
Phone: 022 327 79 39
1001 New York
200 E. Wacker Drive
Phone: 212 223 03 12

Send this coupon to receive a free pamphlet covering all the services a Swiss bank offers to its clients.

Family Name: _____
Name: _____
Address: _____
City: _____ Country: _____

Please, mail the coupon to:
OVERLAND TRUST BANK - P.O. Box 2830
CH-6900 LUGANO (SWITZERLAND)



Bank Leu



Credit Suisse



Swiss Bank Corporation



Swiss Volksbank



Union Bank of Switzerland

SWITZERLAND 4

Telecommunications

Search for international niches

THE BUSINESS of telecommunications in Switzerland is in a state of ferment, as it strives to make up for lost time in adapting to technological advances and in meeting the clamour for up-to-date services from Swiss finance and industry.

The Federal Post Office, Telegraph and Telephone (PTT) organisation plans to spend Sfr 2bn (\$1.3bn) a year on telecommunications in the five years to 1990. Political debate and lobbying by users on reductions to the PTT's monopoly have been triggered by the Government's publication last year of a new Bill to replace a law on telephone and telegraph communications which dates back to 1922.

For the domestic industry, however, by far the most important development has been the decision of Autophon and Hasler, the two largest companies, to join forces. Their merger crowns recent somewhat belated moves by Swiss telecommunications manufacturers to consolidate their hitherto fractured efforts in research and development and in trying to penetrate foreign markets.

The lag in Swiss telecommunications is partially attributable to an aborted attempt to develop Switzerland's own digital switching system. Begun in 1969 the plan was for Hasler (linked with Ericsson of Sweden), Siemens-Albis (a subsidiary of West Germany's Siemens) and Standard Telefon

und Radio (STR, a subsidiary of TTT of the US) to co-operate in producing an exclusively Swiss system for the modernisation of the national network.

Fourteen years later and after some Sfr 300m had been spent the project was abandoned in 1983, when it became evident that the equipment under development in Switzerland was already obsolete by international standards.

Now the PTT is using three foreign systems—ITT's 1248, Siemens EWSD and Ericsson's AXE 10—to build up Swissnet, a digital network linking 11 exchanges in Switzerland's main business centres and some 20 trunk exchanges. This initial phase of modernisation is to be completed by the end of 1988.

The next landmark should be in 1990 or 1991 when under current plans the PTT will start to introduce a nationwide integrated services digital network (ISDN). By then the new law covering telecommunications is expected to come into force. In the meantime the issue of how large a slice of the market is to be freed from the PTT monopoly has to be settled.

Currently the PTT is doing good business, notching up net earnings of around Sfr 400m a year and contributing Sfr 170m to the federal treasury on the 1986 account. It expects to build up reserves of around Sfr 1.7bn by the end of this year.

Bank and corporate customers, however, complain that its

services are out of date and too expensive. It generates a large part of its earnings on its Sfr 600m annual international telephone traffic business, where charges have been exceptionally high. The PTT has already started to cede to users' pressure as the introduction of optical-fibre cables brings down international tariffs in other countries.

Deregulation in the US or British mode is not about to happen in Switzerland. A small country, even the PTT's critics accept, cannot afford to break up its national network and the draft law proposes no privatisation.

Argument concentrates on how far services and equipment from telephones and terminals to videotext and private branch exchanges (PBX) are to be opened to competition.

Without contesting the right of the PTT to retain its monopoly of the ISDN, the Swiss Association of Telecommunication Users is claiming a wider share of the total market for private enterprise, arguing that a freer domestic market will keep domestic companies competitive.

Swiss telecommunication manufacturers, who sold 42 per cent of their combined Sfr 2.7bn turnover to the PTT in 1986 and only 31 per cent abroad, are backing the "pragmatic liberalisation" posited by

the Government in its draft law but in return want the Government to be more energetic in negotiating access for Swiss suppliers to protected foreign markets.

With the decision to fuse Autophon and Hasler into a new company, Ascom, however, the penny may be said to have dropped. Both management realise that to grow beyond their present size, they cannot hide under the PTT umbrella but must sell abroad and intensify their research and product development.

With sales approaching Sfr 2bn the merged group will dominate the Swiss telecommunications industry but rank small on the world stage.

Autophon, Hasler and Zellweger had earlier established a common research laboratory, Tricom, working on ISDN equipment. They also partner other Swiss concerns in Decrowiss, a design centre focusing on developing special integrated circuits for small-scale production.

The present consolidation among Swiss manufacturers represents a determined—some analysts would say last-ditch—effort to make up for their handicap in size and to concentrate research and development on "niche" products capable of finding international markets.

William Duffin



Firemen remove barrels at the Sandoz chemical plant after a disastrous fire which caused heavy pollution of the Rhine.

Chemicals

Year of setbacks for the top four

SWITZERLAND'S chemical industry suffered a series of setbacks last year.

After a succession of bigger and better results producers have experienced falling turnover, stagnating or declining profits, lower export earnings and pressure on the home market. Then the business was faced with a public-image crisis brought about by the disastrous Sandoz fire in Schweizerhalle on November 1 and by other less serious environmental mishaps.

Worldwide turnover of Basile's "Big Four"—Ciba-Geigy, Sandoz, Hoffmann-La Roche and Lonza—fell by 0.5 per cent compared with 1985 to just over Sfr 33.75bn in 1986. Sales at or slightly below the previous year's levels are being reported by smaller companies such as Sika-Chemie or Siegler.

A similar pattern is emerging for the domestic operations. The Swiss Government shows, chemical-industry turnover—excluding the operations of foreign subsidiaries of Swiss firms—as having risen by only 1 per cent and both output and new orders by a modest 2 per cent during the past year.

All this has, however, to be put into perspective since performance figures have been seriously distorted by exchange-rate movements. The industry has been hit particularly hard by the 27 per cent slump of the dollar against the Swiss franc between 1985 and 1986 (valued at average parity). Although North America is not a major export market, large-scale production there by Swiss chemical groups makes the US by far the biggest single contributor to consolidated sales totals.

Other extraneous factors also have played a role. These include falling US demand for agro-chemicals, the strengthening of the Swiss franc against most other currencies and falling purchasing power in developing and oil-producing countries.

In volume terms, overall world business of the Swiss chemical companies continued to grow. Even after deducting the effect of sales in high-inflation markets, such as those of Latin America, local-currency turnover rose by 3 per cent within the Ciba-Geigy group, by 6 per cent for Hoffmann-La Roche and by as much as 14 per cent for Sandoz. Almost all branches of activity—excluding agro-chemicals—seem to have recorded higher sales volumes in 1986 than in 1985.

Switzerland's chemical exports still managed to show an increase of 1.2 per cent last year compared with 1985, to a record Sfr 14.25bn, thus increasing their share in Swiss merchandise exports to 21.3 per cent. This was, admittedly, the result of higher prices, the result of which chemical exports would have dropped by 2.4 per cent.

The stronger Swiss franc also helped the industry since average import prices for chemical raw materials dropped by 7.4 per cent. This meant a considerable improvement in the corresponding terms of trade. According to the Swiss Society of Chemical Industries, the average price of a kilogram of imported chemicals—a large share of which goes to the Swiss chemical industry for further processing—was Sfr 2.41 last year, while that for a kilo of exported chemical products was less than Sfr 13.70.

The main problem of the past few months, however, was undoubtedly the major fire in Schweizerhalle which led to the worst-ever case of pollution of the River Rhine. The Swiss themselves were appalled that the disaster could have happened in what had been generally seen as a highly-sophisticated industry. Public attention was immediately focused on chemical-industry safety and a long series of subsequent minor cases involving water and air pollution by chemical plants along the Swiss and German banks of the river was seized upon.

Even if the rebuilding of trust in the Basile chemical industry is likely to take a long time, the Schweizerhalle affair has not had any serious repercussions on the industry's actual operations. Some particularly toxic substances have been dropped from production programmes—many had been due for dropping anyway—while the chemical companies are now looking closely at their storage techniques. But this is far from causing a noticeable dent in overall business.

Also, claims made by the then Swiss President Dr Alfonso Egli last autumn that Sandoz would be faced with damages running into "nine figures" were wildly exaggerated; it already seems near-certain that damages will add up to only a relatively modest share of Sandoz's liability-insurance coverage.

Indeed Sandoz this spring announced that it would actually increase its dividend for 1986. "The chemical industry in its entirety looks to the future with guarded optimism," said Dr Andreas F. Leuenberger, chief operating officer of Hoffmann-La Roche, in a recent statement on behalf of the industry. Great efforts were being made, he explained, to remain highly innovative. Large and growing amounts are being spent, too, on research, both in Switzerland and to an ever-increasing extent at the laboratories of foreign subsidiaries, to keep up the high level of added value at a time of rapid technological change and limited patent protection.

In addition, large sums are on hand to build up existing capacities and continue the long series of acquisitions—especially in the US. Furthermore, demand for chemical and phar-

maceutical specialities is not likely to slump, and the dollar will almost certainly not fall at its 1986 rate.

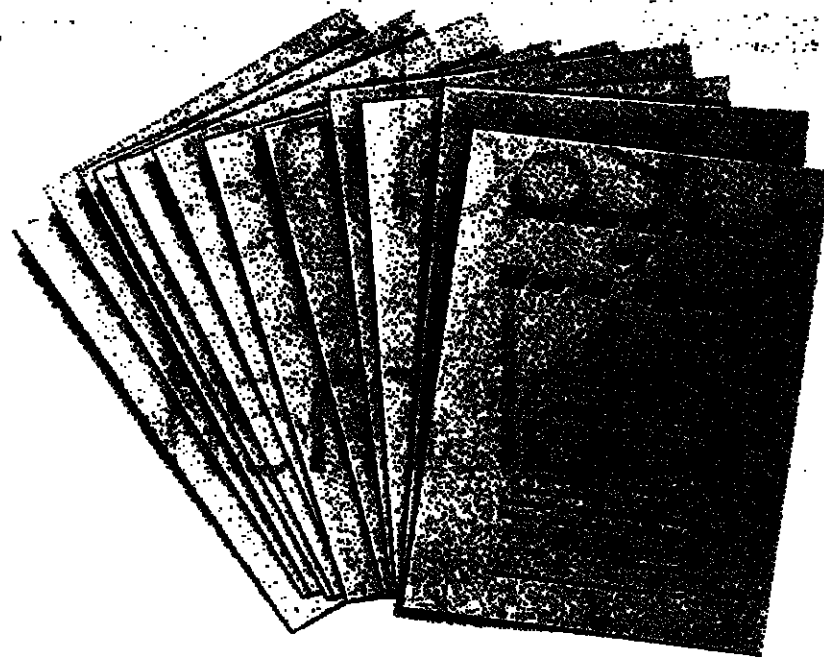
Another important factor is that the major producers' ambitious cost-containment programmes of the early 1980s are starting to bear fruit.

This means that there are now relatively few structural weaknesses to be tackled. Switzerland's chemical companies have long since decided what are to be their corporate strategies in respect of production and research development, having now rid themselves of most lines which do not conform. There is little real dead wood in the industry today, and the current difficulties in the agro-chemical sector are of a typical cyclical nature.

The question of location for future projects remains important, though. While large capital investments are still being made in Switzerland itself, any substantial increase in production capacity or research facilities there is hardly viable. The shortages of expert personnel is becoming worse rather than better—and the Sandoz incident shows the problems inherent in a traditional chemical metropolis such as Basle. So, much of the companies' future expansion will continue to be in the US and other foreign countries. This will be accelerated by the strength of the Swiss franc and by the need to be close to major sales markets at a time of growing protectionism.

John Wicks

World Affairs from a Swiss Perspective.



The 'Swiss Review of World Affairs' is an English monthly published by the Neue Zürcher Zeitung. Each issue includes a selection of important articles, commentaries and in-depth analyses covering the fields of international politics, economics and culture.

Subscribe to the 'Swiss Review of World Affairs'. It is an invaluable source of information from Switzerland for yourself, your family, friends or business associates throughout the world.

Please send me two issues of 'Swiss Review of World Affairs' free of charge, with no obligation to subscribe.

Name:

Address:

City/Zip:

Country:

Send to:
Swiss Review of World Affairs,
P.O. Box 660, 8021 Zurich, Switzerland

Neue Zürcher Zeitung

JB^{co}B

BANK JULIUS BAER

For the fine art of Swiss banking

ZURICH

LONDON

NEW YORK

Bahnhofstrasse 36
CH-8010 ZURICH • Tel. (01) 228 5111

Bevis Marks House • Bevis Marks
London EC3A 7NE • Tel. (01) 623-4211

330 Madison Avenue
New York • N.Y. 10017 • Tel. (212) 949-9044

Orion

The ORION GROUP, since 1975 in Europe through its subsidiaries and affiliated companies in Miami, Geneva, Frankfurt and Montreal, offers a wide range of services to sophisticated investors.

- Prime Real Estate Investments in U.S.A. and Canada;
- Property management in U.S.A. through the Miami office;
- Portfolio management of liquid assets through the Geneva office in team with prime European Banks;
- Incorporation and management of Swiss and off-shore corporation in countries with most advantageous tax systems;
- Fiduciary services;
- Financing;
- Consulting in international trading and investments through our legal and tax specialists in the most important financial places in U.S.A. and Europe.

In Europe, please contact us:

Switzerland: Orion Investments & Trust Ltd.

15, rue du Cendrier
1201 Geneva 1
Tel: 022/32 48 05 - Fax: 022/31 44 91
Telex: 23 676 orion ch

West Germany: Investitions-Beratungs-Gesellschaft Orion mbH
Arabella Center, Lyonerstrasse 44-48
6000 Frankfurt 71
Tel: 069/66 66 149 - Fax: 069/66 66 140

** Discretion totally guaranteed **

RoyWest Trust in Switzerland

AN INTERNATIONAL CENTRE FOR
• Trust Administration • Financial Planning
• Corporate Services • Accounting Services

SERVING THE FOREIGN NATIONAL

RoyWest Trust Corporation
S.A. Lausanne

Avenue d'Ouchy 41
Case Postale 110
1000 Lausanne 13
Switzerland

Tele: (021) 27-29-12
Telex: 25455
Fax: (021) 27-86-47

Our controlling shareholders are The Royal Bank of Canada Group and National Westminster Bank PLC

Other RoyWest Trust Companies are located in THE CHANNEL ISLANDS, ISLE OF MAN, LIECHTENSTEIN, BAHAMAS, CAYMAN ISLANDS, TURKS & CAICOS ISLANDS, PANAMA AND MONTEVIDEO

ENGINEERING PLASTICS
SYNTHETIC FIBRES
ENGINEERING

SWITZERLAND 6

World market for watches

Year	World		Switzerland		Japan		Hong Kong	
	Pieces	Value	Pieces	Value	Pieces	Value	Pieces	Value
1975	218	8,250	75	3,280	30	1,530	6	90
1980	300	9,500	88	3,670	88	2,380	71	1,000
1981	323	n/a	76	2,400	108	3,740	87	1,160
1982	339	n/a	48	1,400	105	2,620	90	760
1983	381	n/a	45	1,200	123	2,820	106	680
1984	410	n/a	49	1,200	147	3,400	76	480
1985	451	11,000	61	1,300	177	4,000	96	540
1986	550	12,000	64	1,400	n/a	n/a	n/a	n/a

* million, \$Sfr million.
Source: Credit Suisse and Swiss watchmakers' Federation.

Watchmaking

Revolution that proved timely

THE FIGHTING recovery of the Swiss watch industry from acute crisis a few years ago has reached a critical point. How will the Swiss stand up to an inevitable Japanese counter-attack at a time when world market conditions have to some extent worsened?

What speaks for the ability of the Swiss to hold their ground is the important fact that, for once, it is not they but the Japanese who have been hit hardest by exchange rate movements: of late the yen has by far outstripped the Swiss franc.

In addition, the Swiss have a very firm position in world markets with a share, by value, of about 40 per cent and they have made strong progress in overcoming the historic fragmentation of their watch industry. But that process is not yet complete. Moreover in the medium price range difficulties remain which have only in part been solved.

Sources in the industry speak confidently of the outlook for 1987, provided the world business climate does not fluctuate too violently. But for that degree of confidence to have become possible, the industry had to undergo nothing short of a revolution.

Since the early 1970s, the number of separate businesses in the Swiss watch industry has shrunk from 1,600 to 600. The number of people employed has dropped from 90,000 to 32,000. In the process the last 15,000 men and women who made components at home—the survivors of the original cottage industry structure—have given up.

In the course of this process of consolidation, which may not yet be complete, a giant has arisen in the form of SMH, born

from a merger of the previously two largest watchmaking businesses, Asuag and SSIH. SMH accounts for very roughly one-third of the sales of the entire Swiss watch industry, which last year came to about Sfr 4.7bn (about £2bn).

These structural changes have been accompanied by deep change in both technologies and marketing. The main event here was the often-told story of the Swatch, a cheap but reliable timepiece marketed not in the staid traditional fashion of the industry, but with aggressive and frequently changed styling.

It has been largely instrumental in enlarging a market of slow growth because it has induced a growing number of customers to own and even to wear simultaneously more than one wrist watch.

Equally important, this plastic-cased watch is manufactured by a largely automated process, thereby helping to overcome the Swiss industry's most obvious handicap, its high cost of labour.

Not everyone in the Swiss industry is fully happy with the advance of the plastic brigade. Will its success prove temporary? Is the pop styling a passing fad? If so, there is no concrete evidence to that effect.

Year by year exports of plastic watches have risen from 1.3m in 1983, to 4.1m, to 10.2m and to 15.5m in 1986. A recent decision of the SMH management to increase output of plain Swatches without the gaudy garnish may be evidence that the Swatch has established itself as a timepiece pure and simple.

The other doubt expressed is

that the plastic watches, whose accuracy vies with the best because of quartz technology, have ruined the market for watches in the medium price range. That means watches retailing for about Sfr 61 to Sfr 300. It is true that output in this range shrank from 11m pieces in 1983 to 9m in 1986, though it is also true that some brands did increase sales.

Mr Andre Margot, president of the Swiss Watchmakers' Federation, explains that this sector of the industry has had to contend with two particular adverse factors. Traditionally, watches in this range are fitted into steel cases, but steel has gone out of fashion.

In addition, it has proved hard to gain acceptance for a particularly Swiss image for this kind of watch: there is nothing much to distinguish the Swiss from, say, a Japanese product.

Among the SMH stable of brands, Tissot has made an attempt to cope with both problems at once by producing a watch whose case and face are made not of metal but of granite, giving a very individual look. Mr Margot believes that other novel materials, such as ceramics, may eventually be used to make watch cases.

At the top of the range, and especially in the real luxury class, the Swiss are almost without rivals, having a firm hold on 80 per cent of the world market. Yet some makers of these highly specialised products have had to launch slightly more modest, though still luxurious, watches to take account of reduced spending power among some of their clients, especially in the Arab world.

Yet total exports of the indus-

try last year, including components sold to makers elsewhere, shrank only to Sfr 4.27bn from the all-time record of Sfr 4.31bn in 1985. As a pointer for 1987 it has to be added that the contraction took place mainly at the end of the year.

Given that the US is the biggest market for the Swiss industry, and given that the dollar depreciated heavily against the franc last year it must follow that profitability must have suffered. That may continue, especially since Japanese watchmakers are sitting on sizeable unsold inventories.

Swiss feelings about the second main competitor in Hong Kong, are bitter sweet. In numbers of watches sold Hong Kong had a world market share of 21 per cent in 1985, though by value it was only 5 per cent. Yet many of these watches contained Swiss movements. The Swiss industry's exports to Hong Kong last year were worth Sfr 633m.

Mr Margot of the watchmakers' federation says that the falling of Swiss watches in Hong Kong has been almost stamped out. But Hong Kong also exports a number of unbranded watches which are then dockered elsewhere to counterfeit Swiss brand and style, or even the hallmarks.

Altogether the output of fakes is estimated at some 10m pieces a year—a substantial amount when compared with the total output of 64m watches in Switzerland last year. In one case the counterfeiters even got their product on to the black market before the genuine brand had been launched.

W. L. Luetkens

Profile: Nicolas G. Hayek, chief executive of SMH

Man the Japanese are watching

ONE OF THE few people to have taken on the full might of Japanese industry and to have won the first and probably crucial battle is Mr Nicolas G. Hayek, an unconventional, not to say, unusual Swiss. His name, more than any other, is associated with the recovery of the Swiss watch industry and its biggest company, SMH, after a dismal time in the early 1980s.

Now, five years after being asked to produce a plan to turn round SMH's two predecessor companies, Asuag and SSIH, and two years after buying a major stake in SMH and becoming chief executive officer, Mr Hayek looks forward with relative serenity to the battles to come as the Japanese hit back.

What makes the performance especially interesting is that he spurned the conventional wisdom that highly developed countries and especially Switzerland with its high wages, must needs retreat into the high value sector. A resigned conclusion that "we are too dear" had caused the US to surrender half its brown goods (hi-fi etc) industry and Britain to withdraw from several industries, Mr Hayek says.

By 1980, competition from Japan and Hong Kong had driven Swiss watchmakers right out of the low cost sector, yet Mr Hayek advised that the counter-attack must be made precisely there. It was that advice which eventually prompted the launch of the Swatch with its worldwide marketing success.

"We must not make the mistake of selling Rolls Royces only and nothing in the lower brackets," Mr Hayek says. "If we were to do that, we should have no industry left in the long term."

These are brave words. Behind them there lies the analysis made by Mr Hayek as head of Hayek Engineering, the consultancy which first brought him to prominence in the business world.

Two key points of that analysis were that the world market for watches is not saturated and that wage costs are not all important in this business. Mr Hayek reckons that one in 100 of the world's inhabitants buys a new watch every year, making an annual market now of some 600,000 pieces which will grow as long as the world population does.

As regards labour costs, Mr Hayek says that, luxury items apart, they constitute 5-10 or at most 10-15 per cent of the price of a watch sold in New York for \$100. Hong Kong or Japan there-



Mr Hayek spurned conventional wisdom by refusing to retreat into high value sector.

fore would have an advantage of, say, \$3 to \$5 only—which could be made up by good management and by lower Swiss capital costs.

That puts a very different gloss on the difficulties of contending with high wages in Switzerland. Ask Mr Hayek which comparative advantage the Swiss watch industry has, and he will retort: "What is the disadvantage?" And then there follows a reflection on the man's general attitude: "There is no disadvantage, apart from the usual fault we have in the industrial countries of Europe and America—a tendency towards decadence. We live too well—and after generations of prosperity the human mind is no longer ready to tackle obstacles."

He certainly does not look the product of one of Europe's most prosperous but also conservative business establishments. His dress tends to be informal, his hair straggles. Eyes and speech are lively, and he points out that after a housecleaning the top management at SMH (himself apart) is aged between 41 and 44 years of age.

SMH achieves about Sfr 340m of its turnover in the region of Sfr 1.9bn a year in the high-tech sector, including integrated chips, lasers, and some others. Mr Hayek believes that European producers have a special role to play in these modern fields by "humanising" the application of the new technologies—making equipment easier to handle and reducing the strain on eyes and nerves of work in the fully networked modern office.

The production of integrated chips at a pilot plant has caused a rather Swiss argument. The metalworkers' trade union had agreed to continuous working, seven days a week, 24 hours a day, on an unusual overtime basis.

Compensation was not to be in cash but in time off by working at night or at weekends. The employee could earn a week's pay packet in 30 rather than the usual 41 hours. But the government office supervising working conditions in industry intervened and the whole matter may take some time to settle.

Mr Hayek was born in Beirut in 1923, the son of an American father and a Lebanese, partly Swiss, mother. He married a

Swiss and gained his first industrial experience in his father-in-law's forestry. Borrowed money enabled him to found his consultancy in 1969 and it prospered.

Clients have included some leading Swiss and German concerns, as well as governments in Switzerland and in the Third World. Hayek Engineering has managed the planning and construction of steelworks in China and Nigeria and has advised the Swiss Government on how to modernise its technical colleges.

Hayek Engineering now employs 350 people. "We have people who can develop a product, who can produce it and who can market it," Mr Hayek says. It does not itself make hardware, but in some cases it has supplied management people for the boards of clients.

Mr Hayek does not take share stakes in client companies with the great exception of SMH. That is a very special case, explicable perhaps by the emotional significance of watchmaking to the Swiss.

Mr Hayek says that making watches is a Swiss "culture or frame of mind." It has an important place in the national consciousness—something that is not the case in Japan, for instance.

He bought his stake in SMH from the banks that had held his predecessor companies above water. He acquired 51 per cent of the equity for Sfr 143m, but passed on a portion to a group of other investors and also formed a close partnership with one of the leading Swiss industrialists, Mr Stephan Schmidheiny.

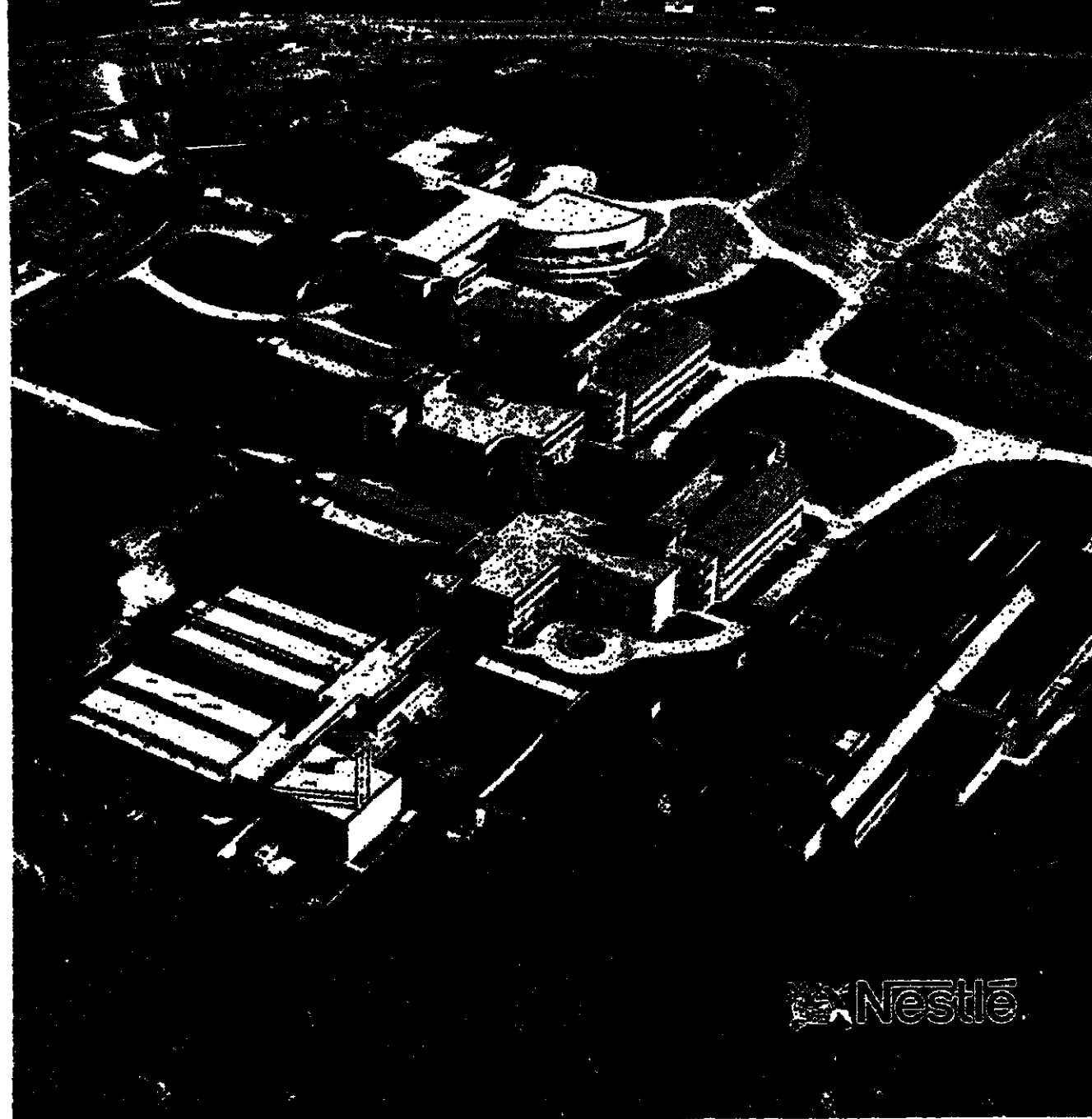
The present position is that Mr Hayek and Mr Schmidheiny hold 33 per cent of the SMH equity and the so-called Hayek group controls more than three-quarters of the voting shares. Members of that group have assigned voting rights to Mr Hayek and have given him the right to veto sales of their shares.

Mr Hayek and his group bought their holdings at a share price of Sfr 100. It was a good investment. The price subsequently topped 600 and at the beginning of April still was in the 400s. A grin crosses Mr Hayek's face as he recalls that. But he is quick to add that money as such has never played an especial part with him.

Other things are more important to him, but money is a tool to use just as a painter uses paint."

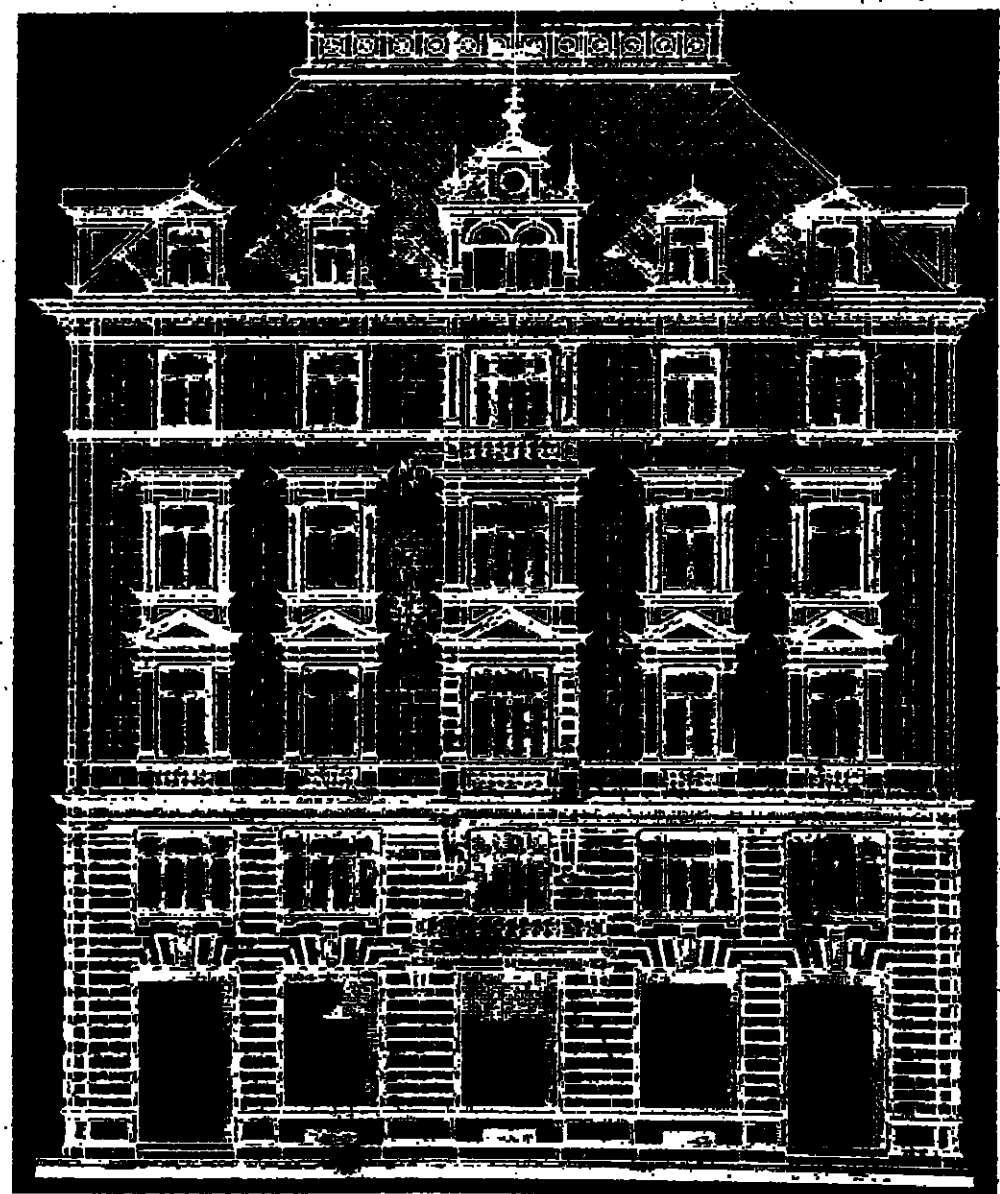
W. L. Luetkens

FOOD FOR THOUGHT: Solving the world's nutritional problems is one of the major challenges of the future. The new Nestlé Centre for nutrition research, to be inaugurated in June 1987 near Lausanne, symbolizes not only our belief in tomorrow, but also our confidence that one can successfully meet this challenge. Employing 350 people, the Centre is one of the largest of its kind in the world. Here nutrition science, food technology and biological science work hand in hand, creating an atmosphere of inter-disciplinary dialogue which in turn leads to innovative achievement.



Nestlé

Since 1926



SOGENAL

Société Générale Alsacienne de Banque
Your bank for security trading, currencies, commerce, international financial transactions and portfolio management.
Zurich, Geneva, Lugano, Bern

If You'd Rather Trust a Banquier Than a Bank.

SWITZERLAND 7



A surprisingly diversified range of products and services is carried out at the Arbon works of Arbonia-Forster (left). Above: Inside the works, the aim is to increase exports

How Arbonia-Forster grew into a mini-conglomerate with annual sales of Sfr 170m

A local hero takes stock

THE SOUTH-WESTERN bank of Lake Constance is more than just fish restaurants and swimming lidos. The chain of villages and small towns along the shoreline have a manufacturing sector that goes back to the early days of Swiss industrialisation.

Typical for this part of the Cantons of Thurgau and St. Gall are medium-sized metalworking and engineering businesses, many of which have carved out a place on world markets.

One of these is the Arbonia-Forster concern, of Arbon, a group of affiliated companies with annual sales approaching Sfr 170m. At the same time, this is a typical in one important respect.

While most manufacturers of this size—in Switzerland and elsewhere—concentrate on a single field of activity, Arbonia-Forster has a surprisingly diversified programme of products and services. The story of how this mini-conglomerate came about is an unusual one. Normally, companies which have grown up by a process of accretion did this in the interest of expanding core activities or at least with a view to synergy. In the case of Arbonia-Forster, the criteria to date have been home-town considerations. For all its international connections, the group is very much of a local hero.

The roots of the firm go back

to 1874, when Mr Hermann Forster set up a small factory in Arbon to make wash-house copers. From there he got into the steel-tube business and by the 1950s into the building of refrigerators. Today, the production programme of Hermann Forster AG is centred on built-in refrigerators and kitchen units and refrigerator capacity by up to one half.

At the same time, the Arbonia-Forster group is working out new strategies for the future. Mr Zuehliger is still very much in evidence but last year, at the age of 65, he handed over the reins as chief executive. His successor is Dr Edgar Oehler, formerly editor of a leading St. Gall newspaper and a Christian Democratic member of the Federal Parliament.

One goal for Dr Oehler and finance director Mr Jakob Marti is to increase the already substantial export share of group turnover. For years now this has been between 35 and 40 per cent.

In the medium term the management would like to see something in the region of a 50-50 breakdown. This could be even higher for specific products. For example, it is hoped to raise the export share of steel tubes from about one half to nearer two-thirds by 1990.

The main export market will continue to be Europe, with special emphasis on the nearby Federal Republic. Other regions offer possibilities, too, not least for niche products and systems. An example of potential is the environmental programme of Air Froehlich, one of whose specialities is a process for desulphurisation of flue-gas.

The group also benefits from the fact that Switzerland itself is an excellent market. It expects "steady growth" not least for the Forster range of kitchen units and refrigerators—although the current expansion is aimed more at meeting export demand.

Today, the group is expanding in at least five activities. Turnover rose 5.7 per cent to Sfr 168.5m last year—of which some Sfr 116.5m was accounted for by Hermann Forster—and cashflow by almost 54 per cent.

Why You Should Invest in Gold Now And Buy It in Switzerland.

Why gold? The gold price usually moves independently of paper investments and therefore tends to have a stabilizing effect on your portfolio.

You can't be sure which way the investment market will go. But if you put part of your portfolio into gold, you can be sure your paper investments are better protected.

More information on how to secure your financial assets in gold is given by the newly published "European Guide to Gold" which reviews the key aspects of investing in gold in 21 European countries.

For example:

- How freely can you bring gold in or take it out of your country of residence?
- Are there advantages to be gained by buying and selling gold outside your country of residence, e.g. Switzerland?

The 60-page booklet also provides you with a valuable list of the names and addresses of leading gold specialists in Switzerland and in other European countries.

Ask your Swiss bank for personal advice on gold or write for your free copy of "European Guide to Gold," simply to:

Gold Information Centre - F2
B.P. 351 - CH - 1211 Geneva 3 - Switzerland.

Name: _____ N°: _____
Street: _____
Postcode: _____ Town: _____
Country: _____

GOLD

Money you can trust.

Profile: Dr Hans Jucker, president at Alusuisse

Clearing away the debris

Dr Hans Jucker has been calling a spade a spade ever since he took over the top managerial post at Zurich-based Alusuisse early last year in the wake of a dramatic executive reshuffle.

The aluminium price, he said, was "in the basement with no signs of recovery." It would take the group three years to extricate itself from the crisis and Alusuisse would "cease to figure among the world's leading primary-aluminium smelters."

Last week Alusuisse shareholders agreed to a radical restructuring of corporate finances, with a halving of capital and the freeing of statutory reserves. This was to make up for total losses of Sfr 1.44bn experienced in 1985 and 1986, themselves the result of large-scale write-off operations. This says Dr Jucker bluntly, is simply the "price to be paid for clearing away the debris."



Dr Hans Jucker, president and chief executive of Alusuisse

He has very definitely been drawing the consequences. As head of an executive committee triumvirate which also includes Mr Hermann Haerli and Dr Theodor Tschopp, he has initiated moves to slash smelting capacities, sold such subsidiaries as the large US companies Marmont (car parts) and Ormet (aluminium) and generally gone about up-grading group activities.

For all that, Dr Jucker still sees himself primarily as a scientist. This was how he started out in life. Born in the Basle suburb of Riehen in 1927, he obtained a doctorate in chemistry from the Federal Polytechnic in Zurich and an MSc in physics from London University on a Ramsay scholarship. He then went to the former Ciba company in Basle to work in chemical research.

His interest in apparatus took him to become head of research at first one and then another Swiss precision-instrument company before being put in charge of all Alusuisse research in 1969.

In 1974 he moved to Basle as chief executive of Lanza, a chemical company which had just been taken over by Alusuisse. It was here that Dr Jucker's reputation within the group as an able manager. Although Lanza had already overcome a serious crisis brought about by a petrochemical adventure in the Sixties, it still had a substantial "commodity content." Despite the boom conditions, just before the oil shock of 1974, Dr Jucker had

his doubts as to how long these could last.

Apart from putting Lanza in a better position than many other companies in 1975, his policy of building up fine-chemicals production at the cost of high-tonnage products paid off—and in due course led the firm out of making the quasi-commodity chemical PVC.

In the past couple of years, Lanza's success as the chemical arm of Alusuisse naturally stood its chief executive officer in good stead. The Zurich headquarters had long suffered from a lack of corporate self-criticism, whereas the deceptively mild-mannered Dr Jucker had acquired a reputation of rocking the boat. "I was a permanent nagger and no-man," he says today with a grin.

Whatever the case, he was the man of the moment last January when the parent company's chairman and chief executive officer both resigned. He was highly thought of not only at Alusuisse but also by the banks—which last month readily agreed to convert Sfr 300m of Alusuisse debt into subordinated loans.

Dr Jucker's philosophy at Lanza—expanding into high-added-value specialties—has very much in evidence now he is in charge of the group as a whole. Thus, primary-metal

operations are being reduced to "the level where we can guarantee raw-material quality and are not in the hands of outside suppliers," while aluminium activities in general are being concentrated on more sophisticated products.

The specialisation process also continues in chemicals, though here, too, he points to the necessity for some commodity activities for in-house purposes. Increasing difficulties in the transport of hazardous chemicals, for example, mean Lanza needs to make such substances as trisulphic acid locally, while at the Rodio plant in Switzerland the traditional production of silicon carbide continues to use furnace capacity. "Whatever his overall aims, Dr Jucker stresses that he does not believe in any 'holy doctrines.'" This, he explains, is due no least to his scientific training. By the same token, he does not approve of yes-men; at the military-style "report" conferences held by the ex-colonel and regimental commander. His motto is that "if everyone nods, something must be wrong."

The old days of Alusuisse's magic formula (50 per cent from aluminium, 50 per cent other miscellaneous products and 50 per cent sold in the US, 50 per cent in other markets) are long past. In fact, the share of chemicals may well grow from one-third to one-half of group turnover—but because of Dr Jucker's "triangle principle" of matching research, production and marketing potential and not as the result of an absolute target.

For all his pragmatism, Dr Jucker is a chief executive officer has a clear view of how he wants things to turn out—break-even in 1987 and an albeit modest net profit next year, always assuming there are no further serious setbacks from the dollar rate, world demand or the metal price. At the same time, the aluminium sector will continue to develop towards "problem-solving systems" and away from mere tonnage. Chemicals should keep on growing—perhaps being fuelled by more acquisitions like the highly-successful Glyco takeover in the US last year. Alusuisse will do more and more in such hybrid areas as plastics and metal composites materials.

"Trouble-shooting is not really my original job," says Dr Jucker. With the debris cleared, he now plans to get back to more constructive work.

John Wickes

John Wickes



BOURSE
DE
GENÈVE

The oldest Stock Exchange in Switzerland is also the newest

(Founded in 1850)

Geneva's unique financial history dates back to the 15th century when foreign traders and bankers settled here. Since then it has never ceased to enlarge its international outlook—a fact which is well demonstrated by the large concentration of multinational companies and organisations that have made Geneva their European headquarters. Known as "the City of Banks" Geneva now

also boasts a brand new Stock Exchange building, updated with the finest computer and communications technologies. The new Stock Exchange enhances Geneva's competitive edge in the world of finance and secures its position as a major international center. The Geneva Stock Exchange, besides listing Swiss securities, also deals in those of most European and overseas countries.

Board of Directors:

Georges E. Urban, Chairman
Jacques Rostler, Vice-Chairman
Claude Baeriswyl, Jean Cavign, André Kern,
Pierre Lardy, Thierry Lombard, Alois Meyer

Chief Executive Officer:

Kurt Schneuwly

Floor Members:

Banque Hypothécaire
du Canton de Genève
Banque Paribas
Suisse S.A.
Banque Pasche S.A.
Banque Privée
Ed. de Rothschild S.A.
Banque Populaire Suisse
Banque Romande

Banque Scandinave en Suisse
Bordier & Cie
Caisse d'Epargne
du Canton de Genève
Compagnie de Banque
et d'Investissements
Crédit Suisse
Darier & Cie
Fierrier Lullin & Cie S.A.

Hentsch & Cie
Lombard, Odier & Cie
Pictet & Cie
Société Bancaire
Julius Baer S.A.
Société de Banque Suisse
Union de Banques Suisses
The Geneva Stock Exchange
also includes 57 other members.

Trading hours: Bonds from 9.35 a.m. to approx. 1.30 p.m.
Equities from 10.00 a.m. to approx. 2.00 p.m.

Volume figures as per december 1986

Market capitalisation of the listed Swiss companies — Sfr 198.9 billions.
Total nominal value of the listed bonds — Sfr 162.0 billions. Turnover — Sfr 232.7 billions.

Geneva Stock Exchange

8, rue de la Confédération - P.O. Box 228 - CH-1211 Geneva 11 (Switzerland)
Tel.: 022/280684 - Telex: 423558 BGGE - Telefax: 022/292576

* Current 1987.



Palexpo-Geneva
Exhibition and Conference Center, Geneva

Calendar of events

1987

28.4.- 2. 5. **TRANSPUBLIC 87** - International Show of public transport and community services, with conferences

5.- 9. 5. ***OENOTECH 87** - International Oenology and Viticulture Trade Fair including a sector for Wine Producers, with conferences

9. 5. **17th International Toys and Model Cars Exchange**

13.-17. 5. **The Geneva International Fair for Books and the Press**

19.-22. 5. ***TECHNOBANK 87** - International Exhibition of Technologies and Services for Banking and Finance, with conferences

8.-12. 9. ***Salon International de l'Energie 87** with conferences

26.-27. 9. **International Minerals Fair**

20.-27.10. **TELECOM 87** - 5th World Exhibition for Telecommunication, with conferences

18.-29. 11. **Geneva Fair - 35th Ideal Home Exhibition**

10.-13. 12. **15th Geneva Antiques Fair, with Stamp Exchange**

1988

15.-24. 1. **10th International Commercial Vehicles Show**

3.-13. 3. **58th International Motor Show**

24.-28. 3. **3rd National Cycle and Motorcycle Exhibition**

17.-20. 5. **INCENTIVE 88** - 1st European Incentive & Business Travel & Meetings Exhibition, with conferences

* For trade visitors only (subject to admission)

Information:
ORDEXPO
P.O. Box 112
CH-1218 GRAND-SONNEX/Geneva
Switzerland
Tel. 022/261111
Telex 422774 expo ch
Telefax 022/261100

DOLDER GRAND HOTEL
ZURICH



There is no better place to stay

Korbmattstrasse 65, 8032 Zurich,
Telephone (01) 251 62 31,
Telex 816 416, Telefax (01) 251 68 29

SWITZERLAND 8

Tourism

Occupancy rates need boost

THE TOURIST trade, like much of the rest of Swiss industry, is battling against a deteriorating world business environment, chiefly the decline of the US dollar and the consequent difficulties for Americans paying Swiss prices. But an increase in the number of visitors from European countries none the less helped to make 1986 into a satisfactory year with overall income from tourism declining only modestly to Sfr 8,99bn (about \$4.2bn) from Sfr 10.12bn in 1985.

Nevertheless the current year, which has been declared the 200th anniversary year of tourism in Switzerland, is also a year of much debate about the structural health of the industry.

Two interrelated subjects dominate the discussion. How can occupancy rates be raised from a relatively low level, explicable chiefly by the seasonal rhythm of high winter and high summer with long breaks in between? And can the country afford to create ever more tourist facilities and to open up the few remaining undeveloped regions without damaging the environment to the point where the effect will be self-defeating?

Occupancy rates in the hotels averaged only 34 per cent of available spaces in 1986 (although 42 per cent if allowance is made for beds in hotels that close in the off season). That means that the less successful are not making enough money to pay for renovation and modernisation as it becomes necessary.

The position is much worse in the chalets and holiday apartments which constitute an important sector of the industry. About 380,000 beds are available for rent in accommodation of this kind (plus another 800,000 in accommodation that is not on the market). Those figures compared with about 275,000 beds in hotels and similar establishments.

In those chalets and apartments which are available for rent the occupancy rate averages only about 18 per cent over a whole year. (In those not on the market it is much lower). It follows that the task of achieving a yield sufficient to pay for repairs as they become necessary is even stiffer than in the case of the hotels.

Empty apartments have caused rising irritation with "closed shutters" spoiling the amenity of many a tourist haunt. Dr Walter Leu, Director of the Swiss National Tourist Office,

foresees the danger of crumbling plaster spoiling the view even more once houses built in the boom of the 1970s need attention in the 1990s.

The picture is not all bad. The occupancy figures are averages with a great discrepancy between the highest and the lowest rates. Many apartments are professionally managed and achieve rates far better than the average.

Moreover, even a chalet or apartment occupied only at the height of the season provides business for the local tradesmen and facilities, such as mountain railways. That can make the difference between viability and bankruptcy. It is especially important in some mountain regions which would become increasingly depopulated without added income from the tourist trade.

As regards the environmental aspect, Dr Urs Schaefer, director of the Swiss Tourist Federation, says that Switzerland can just about cope with the tourist facilities and regions that it has. Attention will have to concentrate on improving what facilities there are and on making better use of them, rather than on adding ever more.

Powers do exist to restrain or

even prevent the building of more and more ski lifts and zoning regulations can be used to restrain the construction industry. The will to use those powers may not always be apparent, but some communes have issued complete bans on the building of more chalets or apartments.

Restrictions on sales to foreigners have tightened greatly, so that one reason for building such accommodation has all but disappeared.

The task of luring tourists into the country at periods other than the main two seasons, which last roughly from January until March and again from June until August, is not going to be easy.

A growing number of tourist resorts have installed central data processing facilities to help the intending visitor to find the chalet or apartment he wants, or, for that matter, a bed in a hotel. But that is only a beginning.

Its importance is underlined by the fact that Switzerland is not a country where all-in tourists people the lakes and mountain sides. About 90 per cent of the tourists come under their own steam, a figure swollen, of course, by the native Swiss themselves.

The rejection of the all-in tourist is deliberate: because their space is limited—and because their costs are high—the Swiss have for long preferred the individual visitor to mass tourism. That shows in the handsome figures for overall spending in Switzerland by foreign tourists.

Those staying in hotels disburse some Sfr 140-190 per day and those staying in apartments, chalets, private rooms (of which there are few), and on camping grounds or in youth hostels and the like still average a useful Sfr 40-70 a day.

The approach to spreading the tourist season over a longer period is reflected in part in the publicity motifs that the Swiss National Tourist Office has chosen for the coming years. In 1988 the mountain areas are to be plugged as an alternative to southern beaches offering greater variety than merely sunbathing and lying in the sun.

The idea is to make people think in terms of a second or even third holiday each year. For 1989 the motif will be the attractions of Swiss cities, many of which still have intact mediaeval areas. The idea is to suggest to the potential visitor that if the rains come, as they

always will in the Alps, he can do something more interesting than mooch around his quarters.

Much importance is also attached in the tourist trade to plans to improve further the already efficient services of the Swiss railways. In spite of the motor car and in spite of the advance of charter and other cut price flying, 30 per cent of the foreign tourists going to Switzerland arrive by train. Within the country, the trains are a model of efficiency, of cleanliness, and, provided the weather does not play tricks, as it can do, also of punctuality to the minute.

A visitor leaving the country by air from Zurich can check in his baggage at the railway station of many cities and resorts and need not bother about it again before he reaches his destination airport.

Zurich airport itself sits atop a railway station on the country's main railway trunk line, from Geneva to St Gallen. From this summer the other main international airport, at Geneva, will also have its own railway station.

What of the future? Dr Leu, of the Tourist Office, thinks that within 20 years or so the hotel trade will have become concentrated into two main sectors: up-market chains, run centrally (and of course with central reservation facilities), and the family hotel which lives by making the guest almost a part of the extended family.

The latter will be helped by an incipient lessening of the widespread reluctance to work in the tourist trade with its exhausting hours and peak seasons, Dr Leu believes. The number of overnight stays by Swiss and foreign visitors will stagnate around the 75m-80m mark.

Dr Schaefer of the federation (which represents members of the tourist and related industries) also does not expect a marked expansion of business. He is worried by the adverse effects of the US balance of payments deficit with its impact on the US dollar and by the continued high level of unemployment in many industrialised countries.

But he says he does see the opportunity to improve occupancy rates in hotels and chalets—provided no more chalets come onto the market and provided the air can be kept clean.

W. L. Luetkens



Frontispiece of the Swiss constitution: a 19th century Swiss view of the country. In a more matter of fact age the country's institutions and army still command widespread romantic adulation.

The Swiss Character

Different but not dull

NOTHING EVER happens in Switzerland—the Swiss are dull and starchy as well: that is almost axiomatic outside Switzerland, not least among journalists.

Is it true, quite apart from the fact that it is more than bold to speak so sweepingly of a country that, with four languages and two major religious denominations, cannot really be said to have a unitary culture? Let us in turn generalise a little.

No doubt Switzerland is a remarkably conservative place with, one must add, a great deal of conservatism. The refusal of its voters last year to sanction an application to join the United Nations was noticed world wide as an example of the refusal to alter things.

So the unwillingness of one last remaining canton to give women a vote in its affairs on the threadbare excuse that there is no space to accommodate them on the square where by tradition the men transact business once a year.

To some outsiders (or even insiders) such particularism may seem to be the ultimate expression of parish pump mentality. To others it may reflect rugged if at times misguided regional independence of mind.

It has inspired the story of a group of boys from several countries who wanted to know where babies came from. Each boy had his say—dork, gooseberry bush and so on. At the end the little Swiss, looking rather sheepish, explained: "Where I come from, it's done differently in each canton."

Exaggerated? Some years ago the Swiss people decided by

referendum that motorists must wear seat belts when seated in the front seats of the car. Several cantons voted the other way, and in at least one of them the police still enforce the seat belt law haltheartedly, if at all.

Jokes and curiosities apart, stinkiness and sticking in the mud may look a bit different from closer up. Some time ago a popular (not to say populist) outcry arose against allowing foreigners to buy heavily into the real estate of holiday resorts.

In the interests of the landowners' pockets and the local builders many communes then found ways around official bans and deterrents. By now, one must add, the ban has become reasonably effective.

There is another side to the hard-headed devotion to the hard Swiss franc. When the writer turned up at a shop in Bern as it was closing an apprentice assistant, unprompted, not only let him but also volunteered to gift wrap his modest purchase (at no extra charge). "Glad to be of service," both she and her boss said.

Giving service is very much of the Swiss way of doing business. How else could what on the surface looks like a cuckoo clock and yodelling society have become a power in the world of industry and financial services?

So what of the boring Swiss? Is it foolish to pretend that a society that functions as efficiently as Switzerland does, and in any case there is more going on than the headlines, or rather

their absence, might suggest. And most of it is less sleepy than the sight of fixers openly taking their drugs in certain corners of Swiss cities — and they cannot all be foreigners.

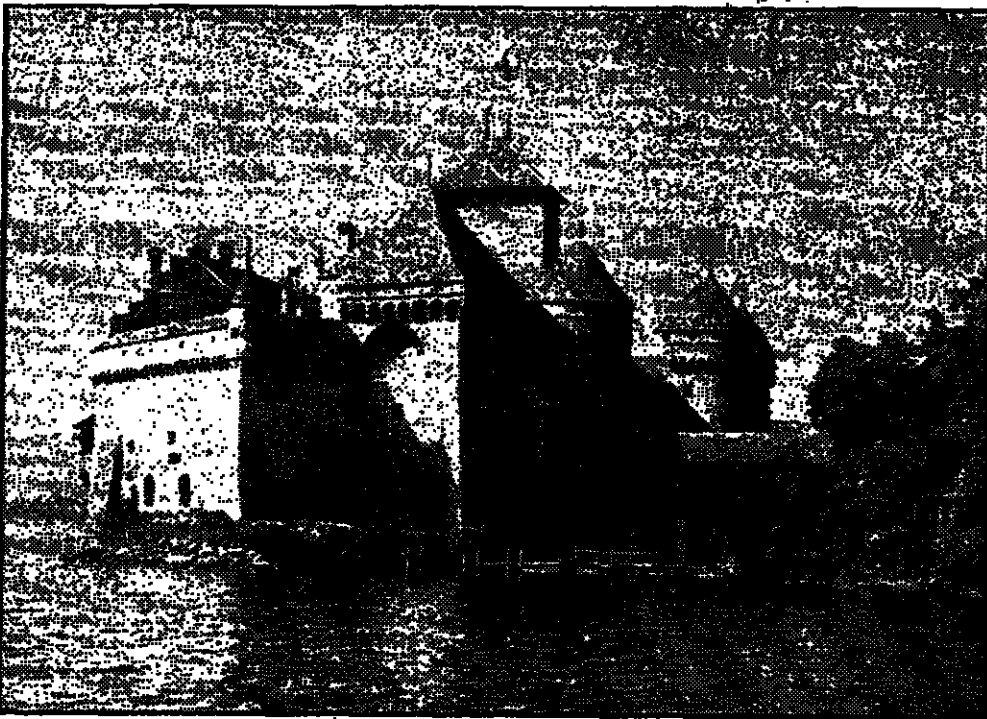
Conservatism or no, the environment list movement has become a force to be reckoned with in Switzerland. Some years ago already it stymied the further development of nuclear power, even though that issue is not yet finally settled. You may disapprove, but the fact is noteworthy, and it happened early in Switzerland where nothing even happens.

Equally surprising, the pillars of society in industry, the banks and the rest of the elite, for instance the diplomatic service, are remarkably receptive to the work of contemporary artists. Their prints and other pictures are eagerly sought out and make a bold if unexpected showing in many palaces of high finance in Zurich.

On some outside walls you may find graffiti that may conflict with traditional ideas of tidiness and cleanliness, but which often do show considerable accomplishment in execution.

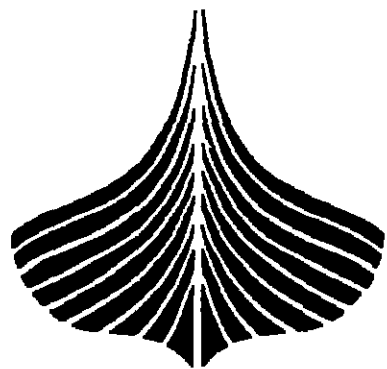
Even pin-striped propriety of dress is not what it once was. Businessmen on duty often allow themselves a relatively relaxed style of dress. In the streets the jeans fashion is as prevalent as elsewhere. But national habits cannot be denied: the dirty old jeans of the Swiss young must be the cleanest dirty old jeans anywhere.

W. H. Luetkens



The Chateau of Chillon on Lake Lemann

THE BANK WHICH DELIVERS PERFORMANCE



BANQUE SCANDINAVE EN SUISSE

11, COURS DE RIVE — GENEVA — SWITZERLAND — TEL 022/873 111 — TELEX 22 423
10, HILL STREET — LONDON W1X 7PU — TEL + 441 629 3634 — TELEX 88 66 42
«LES CARAVELLES» — 25, bd ALBERT 1^{er} — 98000 MONACO — TEL + 33 93 508 461 — TELEX 479 461

A dynamic Swiss Bank
with tradition



Our international approach and personalized services
will meet your expectations.

BSI 1873

Banca della Svizzera Italiana
Head Office Lugano, Switzerland

New York Branch
One Wall Street
N.Y. 10005
New York (U.S.A.)
Tel. 510-5600
Tx 423 738

Tokyo Far East Regional Office
Shin Aoyama Bldg. - Suite 1507
1-1 Minami Aoyama
1-chome, Minato-ku
Tokyo 107
Tel. 408 9754
Tx 32 437

London Representative Office
Windsor House
39, King Street
London EC2V 8DQ (U.K.)
Tel. 600 5745/9
Tx 884 821

ORGANIZATION IN SWITZERLAND — Branches: Basle, Bellinzona, Bern, Chisasso, Locarno, Mendrisio, St. Moritz, Zurich. 16 Agencies.
Subsidiary Banks and Companies: Banque Romande, Geneva, Bulle, Fribourg, Lausanne, Martigny, Yverdon; Domus Bank, Zurich, Basle, Bern, Geneva, Lugano, Martigny; Adler Change AG, Basle. ORGANIZATION ABROAD — Branches: Nassau, New York. Subsidiary Bank: Banca della Svizzera Italiana (Overseas) Ltd, Nassau. Representatives and Advisory Offices: Tokyo, Beijing, Buenos Aires, Caracas, Hong Kong, London, Paris, Sao Paulo, Seoul, Sydney. Associated Banks: Compagnie Monegasque de Banque, Monte Carlo; Société Européenne de Banque, Luxembourg.